



MINUTES
of the
JANUARY 2018
ROTARY FOUNDATION
BOARD OF TRUSTEES MEETING

**ROTARY FOUNDATION TRUSTEES
2017–18**

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Paul A. Netzel
Los Angeles, CA, USA
(Rotary Club of Los Angeles)

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Norman, OK, USA (Rotary Club of Norman)

Örsçelik Balkan
Istanbul, Turkey
(Rotary Club of Istanbul-Karaköy)

Mário César de Camargo
Santo André, Brazil (Rotary Club of Santo André)

Mary Beth Growney Selene
Madison, WI, USA
(Rotary Club of Madison West Town–Middleton)

Gary C. K. Huang
Taipei, Taiwan (Rotary Club of Taipei)

Julia D. Phelps
Greenland, NH, USA (Rotary Club of Amesbury)

Michael F. Webb
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(Rotary Club of Pakuranga)

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(Rotary Club of Paso Robles)

Sushil Gupta
New Delhi, India (Rotary Club of Delhi Midwest)

Seiji Kita
Saitama, Japan (Rotary Club of Urawa East)

K.R. Ravindran
Colombo, Sri Lanka (Rotary Club of Colombo)

Young Suk Yoon
Seoul, Korea (Rotary Club of Seoul Hoehyon)

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* *Filed only with the official copy of these minutes*

MINUTES

of the

JANUARY 2018 MEETING

Rotary Foundation Board of Trustees

The 2017–18 Rotary Foundation Trustees held their third meeting of the year on 12–14 January 2018 in San Diego, California, USA

Present were Chairman Paul A. Netzel, Vice-Chairman Kenneth M. Schuppert, Jr., Chairman-elect Ron D. Burton, other Trustees Örsçelik Balkan, William B. Boyd, Brenda Cressey, Mário C. de Camargo, Mary Beth Growney Selene, Sushil Gupta, Gary C.K. Huang, Seiji Kita, Julia D. Phelps, K.R. Ravindran, Michael F. Webb, Young Suk Yoon, and General Secretary John Hewko. Gregory F. Yank attended as director liaison.

At the invitation of the chairman, incoming Trustees John F. Germ, Per Høyen, Gulam Vahanvaty, and Sangkoo Yun also attended.

Andrew McDonald served as secretary of the meeting with assistance from Matt Hohmann. Other staff present were David Alexander, Jim Barnes, Victor Barnes, Lori Carlson, Richard Kick, Bernadette Knight, Abby McNear, Carol Pandak, Steven Routburg, Eric Schmelling, and Thomas Thorfinnson. Hyung Jung Lee, Misa Mais, and Eiko Terao served as staff interpreters.

The general secretary prepared a memorandum of items for consideration at this meeting. Items from that memorandum, as well as other items considered during the meeting that were acted upon, constituted the meeting's agenda as follows:

* * * * *

54. Approval of the September 2017 Meeting Minutes

Statement: The general secretary distributed the September 2017 Trustees meeting minutes to each trustee.

DECISION: The Trustees approve the minutes of their September 2017 meeting and request the chairman to sign the official copy of those minutes.

55. Ratification of Decisions Taken on Behalf of the Trustees

Statement: Rotary Foundation Bylaws section 5.10 states that any officer acting on behalf of the Trustees shall report such action to the Trustees at their next scheduled meeting.

DECISION: The Trustees ratify the decisions as shown in Appendix A—the complete copy of which is filed only with the official copy of these minutes—taken on their behalf between 2 August and 24 November 2017 by those authorized to do so.

56. General Secretary's Report

Statement: The general secretary presented an update on the work at the Secretariat since the September 2017 Trustees meeting.

DECISION: The Trustees receive the general secretary's report on the activities at the Secretariat since the September 2017 Trustees meeting.

57. Tentative Future Agenda

Statement: At each meeting, the Trustees review a tentative agenda for their next meeting.

DECISION: The Trustees receive the tentative agenda for their April 2018 meeting.

58. Communications from the Board

Statement: At its September 2017 meeting, the Board took several decisions of interest to the Trustees. The Trustees also considered Board requests to review training guidelines for current and incoming Trustees and committee members, a request for the Trustees' Executive Committee to review the amounts paid to senior Secretariat staff, and a proposal for a

preconvention peace event to be held at the 2019 International Convention in Hamburg, Germany.

DECISION: The Trustees

1. note the following decisions from the September 2017 Board meeting:
 19. Recognition of Sam Owori
 22. Communications from the Trustees
 23. Election of Foundation Trustees
 26. Committee Continuity
 30. Operations Review Committee Report: Governance Issues
 31. Operations Review Committee Report: President and President-elect “Disqualified Persons” Review
 33. Strategic Planning Committee Report
 34. Joint Committee on Partnerships
 38. Possible Legislation to the 2019 Council on Legislation
 39. Alternate Selection by the Nominating Committee for President
 43. Young Past Governors Task Force
 44. Selection of 2017–18 Alumni Awards Recipients
 47. Site Selection for 2023, 2024, and 2025 RI Conventions
 48. 2019 International Convention Committee Report
 50. Rotary Peacebuilding Summit
 55. Membership Committee Report: Officer Staffing Pilot Evaluation
 60. Report on Review of Regional Leaders
 63. Audit Committee Terms of Reference
2. request the general secretary to include the “Member Leader and Employee Interactions” document in annual training and orientation for current and incoming trustees and Foundation committee members;
3. request that their Executive Committee annually review the amounts proposed to be paid to Rotary International for the services of the general secretary, deputy general secretary, all general managers, and the chief investment officer so as to ensure that such payments are "reasonable," as that term is defined in US tax regulations;
4. approves the concept of a preconvention peace event, similar to the one held at the 2017 Atlanta Convention.

59. Updates to The Rotary Foundation Code of Policies

Statement: Rotary Foundation Code of Policies section 2.010.6. requests the general secretary, at the conclusion of each Trustee meeting, to review the decisions taken by the Trustees at that meeting and prepare a report listing the decisions that might be added to The Rotary Foundation Code of Policies. The general secretary also recommends amendments to the Code to reflect current practices, language, or other factors.

DECISION: The Trustees amend the Rotary Foundation Code of Policies as shown in Appendix B, filed only with the official copy of these minutes.

60. Election of 2018–19 Vice-Chair

Statement: Rotary Foundation Bylaws section 5.2 provides that the Trustee vice-chairman shall be annually elected by the Trustees for a one-year term. In decision 13, September 2017, the Trustees deferred selection of their 2018–19 vice-chair until this meeting.

DECISION: The Trustees elect Trustee Brenda M. Cressey as their vice chair to serve during 2018–19 as an officer of The Rotary Foundation of Rotary International, an Illinois not-for-profit corporation.

61. Approval of 2018–19 Committee Structure and Appointments

Statement: Rotary Foundation Bylaws section 6.1 provides for Trustees to establish committees and prescribe the duties and authority of such committees. The number of members on the committees and the term of membership shall be as determined by the Trustees. Rotary Foundation Bylaws section 6.2 states that the Trustee chairman shall appoint the members of the committees. Rotary Foundation Code of Policies section 1.090.1. provides that such appointments are reviewed and approved by the full Board of Trustees at their January meeting. Chair-elect Burton presented his recommended committee appointments for the Trustees’ consideration.

DECISION: The Trustees

1. approve Chair-elect Burton’s proposed committee structure for 2018–19 and his recommendations for the 2018–19 Foundation committees and joint committees with the RI Board as shown in Appendix

C, filed only with the official copy of these minutes, and request the chair-elect to invite the listed persons to serve in their respective roles;

2. offer their congratulations, encouragement, and support to all of the committee members for the next Rotary year.

62. Strategic Planning Committee Report

Statement: The Strategic Planning Committee met on 4–5 December 2017 and discussed the potential of a new, post-polio eradication corporate project and the possible criteria, timeline and guidelines of such a project, an update on the Peace Rotary Action Group, a strategic planning timeline and process recap, a communications working group update, updates on priorities and goals, a strategic plan research update, and an update on the Council on Resolutions and the Council on Legislation, among other topics.

DECISION: The Trustees

1. thank the Strategic Planning Committee for its report;
2. approve the criteria, process, and timeline as shown in Appendix D (filed only with the official copy only of these minutes) if Rotary undertakes a new corporate initiative.

63. 2019 Council On Legislation Board Enactments Affecting the Foundation

Statement: RI Bylaws section 7.020. provides that the Board shall not propose any legislation relating to The Rotary Foundation without the prior agreement of the Trustees. The Trustees reviewed two proposed enactments by the RI Board that may have an impact on The Rotary Foundation. File 012 proposes to modernize and streamline the RI Bylaws without making any substantive changes. File 042 proposes amendments to the Audit Committee's terms of reference.

DECISION: The Trustees approve the Board's legislation affecting the Rotary Foundation, as shown in Appendix E, filed only with the official copy of these minutes.

64. Associate Foundations and other Philanthropic Support Models

Statement: At the Trustees' September 2017 meeting, Chair Netzel requested the general secretary provide an

update on Associate Foundations and philanthropic support models, focusing on several countries where there are opportunities to explore new ways of providing maximum benefits to contributing Rotarians. The general secretary reported on the completion of a preliminary market analysis of current philanthropic support models and noted that while Rotary has primarily focused on associate foundations as a means for donors outside the US to support The Rotary Foundation, other models, such as preferred arrangements or single-purpose or multi-purpose regional foundations, may provide unique advantages. The general secretary further suggested those countries that should receive more in-depth review for hosting a philanthropic support model.

DECISION: The Trustees

1. thank the general secretary for his report on philanthropic support model analysis;
2. approve the review of the selected countries for possible expansion of philanthropic support models;
3. request the general secretary to report on the countries prioritized for further review at the April 2018 meeting.

65. Term Gifts: Investment Revenue and Expenses

Statement: In decision 22, September 2017, the Trustees requested the general secretary to report on the investment income and expenses generated by term gifts and the total amount of corporate social responsibility (CSR) India contributions received. The general secretary reported that in 2016–17 the added costs of administering term gifts was approximately three percent of the total gift value and less than the investment income generated. Additionally, CSR India contributions since 2016 totaled approximately US\$525,000 as of 30 November 2017.

DECISION: The Trustees receive the general secretary's report on the investment revenue and expenses for term gifts and CSR India contributions.

66. Report on India Investigations—District 3190

Statement: Trustee Ravindran reported on an investigation team's findings of the alleged mishandling of funds erroneously credited for Major Donor and Arch C. Klumph Society recognition in District 3190, and made several recommendations to the Trustees.

DECISION: The Trustees

1. thank the investigative committee for its report on allegations of irregular activities in District 3190;
2. note with disapproval the manner in which 2015–16 District Governor K.P. Nagesh carried out activities in District 3190 during the 2015–16 Rotary year in contravention of Foundation rules and note that he is ineligible for Foundation appointments and assignments;
3. look with disappointment at the manner in which some donors have used a district match to incorrectly attain major donor recognition or Arch Klumph Society recognition;
4. request the general secretary to rescind the major donor and Arch Klumph Society recognition for those in violation of the Trustee individual donor policy and to submit a status report at its April 2018 meeting;
5. affirm that any erroneously credited contributions by individual donors will be credited to District 3190.

67. Level III Grant Requests

Statement: Global Grants requesting over US\$100,000 from the World Fund must be reviewed by the Trustees. Three such Global Grant applications were reviewed and awarded by the Trustees at this meeting.

DECISION: The Trustees agree to award

1. Global Grant 1759461, a Disease Prevention and Treatment grant sponsored by the Rotary Clubs of Cochin South, India (District 3201) and Seremban, Malaysia (District 3300) to provide a CT scanner to the Government General Hospital at Ernakulam, to benefit economically disadvantaged residents of the Ernakulam District of Kerala and surrounding areas in Cochin, India in the amount of US\$94,077 from the World Fund (total project cost of \$297,231);
2. Global Grant 1860990, a Disease Prevention and Treatment grant sponsored by the Rotary Clubs of Bombay North, India (District 3141) and Towsontowne, Maryland, USA (District 7620) to provide advanced ophthalmic medical equipment to Vivekanand Netralaya Eye Hospital run by Ramakrishna Mission, Dehradun, to benefit underprivileged patients in Garhwal Region of Uttarkhand,

India in the amount of \$152,000 from the World Fund (total project cost of \$424,000);

3. Global Grant 1863802, a Disease Prevention and Treatment grant sponsored by the Rotary Clubs of Central Butwal, Nepal (District 3292) and Chomu, India (District 3054) to provide a CT scanner to Gautam Buddha Community Heart Hospital to benefit 250 to 300 patients monthly in Butwal, Nepal in the amount of \$200,000 from the World Fund (total project cost of \$605,000).

68. Disaster Relief Update

Statement: In decision 107, April 2013, the Trustees agreed that “first response” disaster relief is not an appropriate program for The Rotary Foundation but noted Rotarians may contribute to disaster relief projects through district grants and donor advised funds that have been established for that purpose. The general secretary reported that two disaster recovery funds have outstanding balances and recommended options for addressing these balances. The Trustees agreed that more time was needed for a thorough analysis of each option.

DECISION: The Trustees defer consideration of the distribution of the funds remaining in the Rotary Pakistan Flood Recovery Fund and Rotary Southern United States Tornado Disaster Recovery Fund to their April 2018 meeting.

69. Global Grant Appeals

Statement: The general secretary received two appeals to global grant applications that had been previously denied.

DECISION: The Trustees

1. defer consideration in the appeal of Global Grant 1743411, a water and sanitation, maternal and child health, basic education and literacy, and economic and community development grant sponsored by the Rotary Clubs of Bhaktapur, Nepal (District 3292) and Corning, New York, USA (District 7120) to provide solar panels, computers, vocational training equipment, furniture, water tanks, and toilet repairs to House with Heart Nepal in Kathmandu, Nepal in the amount of US\$26,047 from the World Fund (total project cost of \$63,138) to encourage the applicants to take the opportunity to work with the Secretariat to bring the application into line with grant guidelines;

2. agree to uphold the decision of the general secretary to decline Global Grant 1524489, a basic education and literacy and economic and community development global grant sponsored by the Rotary Clubs of São José do Rio Preto-Alvorada, Brazil (District 4480) and Taipei Hsin-Yi, Taiwan (District 3481) to help provide instruments for music instruction for low-income children during off-school hours at the Instituto Educacional Francisco de Assis in São José do Rio Preto, SP, Brazil, in the amount of \$15,346 from the World Fund (total project cost of \$34,038).

70. Unspent District Designated Fund Use

Statement: In decision 51, September 2017, the Trustees, noting that District Designated Fund (DDF) accumulation has occurred for different reasons, requested the general secretary to work with individual trustees and directors to customize an outreach plan to those districts with the highest balances, and report on the results of this outreach effort. In January 2018, Chair Netzel met with several trustees and discussed ways to facilitate the spending of accumulated DDF.

DECISION: The Trustees request their chair to appoint a DDF working group to explore policy refinements within the framework discussed at this meeting to address the issues related to accumulating DDF, for report to the Trustees at their April 2018 meeting.

Note: Trustee Growney-Selene requested that her no vote be recorded.

71. Amendments to the Citation for Meritorious Service and the Distinguished Service Award

Statement: The Foundation Awards Review Committee recommended amendments to the Rotary Foundation Code of Policies sections regarding the Citation for Meritorious Service award and the Distinguished Service award. Noting the significant policy changes proposed regarding these Foundation awards, the Trustees agreed that more time was necessary to review the committee's recommendations.

DECISION: The Trustees defer consideration of amendments to the Citation for Meritorious Service and the Distinguished Service Award to their April 2018 meeting.

72. Grant Model Evaluation – Technology Report

Statement: In decision 120, April 2016, the Trustees requested the general secretary to continue to monitor Rotarian feedback on the adjustments made to the online grant application tool and conduct a follow-up survey and focus group assessment to evaluate if the system modifications, training, and communication plans have addressed Rotarian dissatisfaction with the online tool. The general secretary reported the group assessment's findings of this, noting that nearly all survey respondents reported a positive impression of the online Grants Center.

DECISION: The Trustees

1. receive the general secretary's report on the grant model evaluation;
2. request the general secretary to continue to monitor satisfaction with the Grants Center system in the next grant model evaluation, for report at the April 2019 Trustees meeting.

73. Rotary Peace Centers Future Planning Committee Report

Statement: The Rotary Peace Centers Future Planning Committee met on 25–26 September 2017 in Evanston, Illinois, USA, and discussed the proposed principles for Rotary's peace building objectives, the possible certificate program redesign and priority regions, generalized versus specialized master's degree offerings, standardized Rotary workshops at masters' centers, strengthening the relationship with peace fellow alumni, potential peacebuilding initiatives, plans for the Rotary Peace Centers director meeting, feedback from Centers directors, an update on the Institute for Economics and Peace partnership, and the draft implementation plan for the proposed changes, among other topics. The committee made several recommendations to the Trustees.

DECISION: The Trustees

1. receive the report from PartnersGlobal on the Rotary Peace Centers five-year growth strategy, as shown in Appendix F, filed only with the official copy of these minutes;
2. adopt the following principles for Rotary's peace-building objectives:

- a. Rotary should strive to be recognized as a thought leader in peace and international development;
 - b. Rotary invests in people for social change;
 - c. Rotary mobilizes its resources to engage in grassroots peacebuilding and international development;
3. agree to restructure the Rotary Peace Centers Professional Development Certificate Program as follows:
 - a. transition from a three-month course in peace and conflict resolution studies to a program that emphasizes peace, development, social impact, and leadership;
 - b. accept up to 20 fellows per cohort twice annually at each center;
 - c. require candidates to complete within one year:
 - an online preliminary course,
 - a 10-week on-site course,
 - a project implementation report,
 - a one-week consolidation residential session.
 - d. upon completion of study, each participant will graduate with a certificate in peace and development studies;
 4. agree to establish by 2030 up to four centers—one in each of Asia, the Middle East & North Africa, Sub-Saharan Africa, and Latin America—to address regional issues, with the first center being operational by 2021;
 5. agree to add one additional staff to manage the transition and additional partnerships related to the newly created Peace Center starting in 2019–20;
 6. receive the Rotary Peace Centers Professional Development Certificate Program implementation plan, as shown in Appendix G, filed only with the official copy of these minutes;
 7. approve engagement with an external consultant to advise on the development of this proposed certificate program, as shown in Appendix H, filed only with the official copy of these minutes, and approve a 2017–18 budget variance of US\$29,000 for this purpose and further requests the general secretary to budget accordingly for certificate program consultant fees during the implementation period;
 8. request the general secretary to report on the first phase of this consultancy at the April 2018 Trustees meeting;
 9. to help ensure and enhance long-term relationships with Rotary alumni, agree to:
 - a. consider the formation of a Rotary Peace Fellows Alumni Association;
 - b. provide all peace fellows with an electronic copy of *The Rotarian* for one year following their graduation;
 - c. send all peace fellows a congratulatory letter from the RI president and Trustee chair with a copy to the graduate’s current sponsor’s district’s governor;
 - d. the addition of one staff member beginning in 2018–19 to support the Rotary Peace Fellow Alumni Association and other alumni relations duties;and request the general secretary to budget in subsequent years.
 10. request the general secretary to develop a white paper to identify Rotary’s peacebuilding strategy through 2030, including a plan to implement the strategy;
 11. agree to prioritize the Rotary Peace Centers Professional Development Certificate Program through 2023, and further agree that during this time no new master’s degree programs will be developed;
 12. request the general secretary to provide a report on points 6., 9., and 10. above at the January 2019 Trustees meeting.
- 74. Rotary Peace Centers Future Planning Committee Report: Deferred Recommendations**
- Statement:* The Rotary Peace Centers Future Planning Committee made several recommendations to the Trustees, as noted in decision 73 of these minutes. The Trustees agreed that three of the Committee’s recommendations required additional review before adoption.
- DECISION:** The Trustees defer until their April 2018 meeting:
1. restructuring the master’s degree program by 2023 to focus more broadly on peace and international development, whereby Peace Centers would offer Rotary Peace Fellows elective courses, certificates,

or tracks for specializations that would take advantage of Rotary's Areas of Focus;

2. developing a Rotary-branded standardized workshop series applicable to all masters' degree centers to better equip Rotary Peace fellows with the practical aspects of a career in peacebuilding and development;
3. investigating the possibility of alumni accessing Foundation funds through clubs and districts to help alumni advance Rotary's reputation as a thought leader in peace and development.

75. Rotary Peace Centers Committee Report

Statement: The Rotary Peace Centers Committee met on 27–29 September 2017 to select the 17th class of Rotary Peace Fellows. The committee also discussed resiliency as a salient topic for peace fellows, the importance of reinstating the triennial Rotary Peace Symposia, challenges and solution to the district endorsement process for the peace fellowship application, and updates on program operations, including marketing and recruitment, finances, and evaluation.

DECISION: The Trustees

1. thank the Rotary Peace Centers Committee for its report;
2. receive the list of finalists awarded 2018–19 Rotary Peace Fellowships, as shown in Appendix I, filed only with the official copy of these minutes;
3. reinstate the triennial Peace Fellow Symposium beginning at the 2019 RI (Hamburg) Convention, based on the proposal shown in Appendix J, filed only with the official copy of these minutes;
4. amend Rotary Foundation Code of Policies sections 13.010.1., 13.050., 13.050.1., and 13.050.2. regarding the Rotary Peace Centers core concept, fellow eligibility and selection process, district selection committee, and world-competitive selection committee, as shown in Appendix K.

76. Regional Leader Policy Revisions

Statement: In decision 42, September 2017, the Trustees approved in concept the regional leader policy revision guiding principles and requested the general secretary to suggest policy revisions for regional leaders. The general

secretary suggested a new policy framework regarding the teamwork, training, funding, and evaluation of regional Rotary Foundation coordinators and Endowment/Major Gift Advisers. The policy would further establish the purpose, qualifications, selection process, responsibilities, primary audience and key network of the two leadership roles. The Trustees agreed that they needed more time to review these policy revisions.

DECISION: The Trustees defer consideration of a revised policy direction for the regional Rotary Foundation coordinators to their April 2018 meeting.

77. Joint Young Leaders and Alumni Engagement Committee Report

Statement: The Joint Young Leaders and Alumni Engagement Committee met on 7–8 December 2017 and discussed engagement opportunities with alumni and young leaders, including involvement in district grants, the structure of alumni awards, and the structure and purpose of Rotex groups, the 2018 Rotaract Preconvention, legislation at the 2019 Council on Legislation affecting young leaders, the role of young leaders in the next strategic plan, and fund development opportunities for young leaders and alumni, among other topics.

DECISION: The Trustees

1. encourage Rotary clubs to cooperate with Rotaract clubs as partner organizations when conducting Global Grants;
2. amend Rotary Foundation Code of Policies section 11.060.2. regarding district grants as follows:
 - 11.060.2. Eligibility
 - I. District grants can fund
[text omitted]
 - 1) The following programs of Rotary International: Interact, Rotaract, RYLA, and Rotary Youth Exchange, New Generations Service Exchange, and Rotary Friendship Exchanges that comply with the Conflict of Interest policy as outlined in section 10.030;
3. encourage clubs and districts to include program participants and alumni in their fundraising activities.

DECISIONS 78–83

International PolioPlus Committee Report

Meeting 10–11 January 2018 in San Diego, CA, USA

78. 2017–18 Service Awards for a Polio-Free World

Statement: Rotary Foundation Code of Policies section 21.050.2. provides criteria and guidelines for international and regional service awards to honor Rotarians who have contributed active, personal service toward the goal of polio eradication. Nominations for the 2017–18 awards were reviewed by the International PolioPlus Committee and forwarded to the Trustees for approval.

DECISION: The Trustees approve the following seven nominations for the International Service Award for a Polio-Free World:

Anil Agarwal
Denny Crawford
N.K. Gopinath
James L. Lacy
Andre Lannoy
Rajiv Madhukar Pradhan
S.N. Srikanth

79. 2017–18 PolioPlus Pioneer Award

Statement: The PolioPlus Pioneer Award honors Rotarians who provided extraordinary service to The Rotary Foundation and the goal of polio eradication. Nominations for the 2017–18 awards were reviewed by the International PolioPlus Committee and forwarded to the Trustees for approval.

DECISION: The Trustees approve the following 17 nominations for the PolioPlus Pioneer Award:

Robert Arbuckle
S.V. Arunachalam
John Talbot Capps
Oscar Claveria De Venecia
David Fihn
Robert T. Goodman
Larry J. Huot
Ian Stanley Knight
James L. Lacy
Andre Lannoy
Satish Chand Markanda
Eiji Mine
Sergio Mulitsch Di Palmenberg
Bob Beremako Ogbuagu
Rajendra K. Saboo

Manjit Singh Sawhney
Tsune Yamada

80. PolioPlus Grants: Combined World Health Organization African Region (WHO/AFRO) and UNICEF Grant Request

Statement: The World Health Organization African regional office (WHO/AFRO) and UNICEF requested grants for technical assistance in Chad, Democratic Republic of Congo, South Sudan, and West and Central Africa; social mobilization support in Chad and Democratic Republic of Congo; and operational support for Cameroon, Central African Republic, Democratic Republic of Congo, Ethiopia, and Niger.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US\$3,976,349 to UNICEF for technical assistance for the following countries:

- Chad: \$1,981,285
- DR Congo: \$641,782
- South Sudan: \$835,291
- West and Central Africa: \$517,991

this grant to be released in accordance with Trustee policies;

2. approve a PolioPlus grant of up to \$1,302,353 to UNICEF for social mobilization support for the following countries:

- Chad: \$353,156
- DR Congo: \$949,197

this grant to be released in accordance with Trustee policies;

3. approve a PolioPlus grant of up to \$9,879,667 to WHO for operational support for the following countries:

- Cameroon: \$1,605,000
- Central Africa Republic: \$428,000
- DR Congo: \$4,315,667
- Ethiopia: \$1,819,000
- Niger: \$1,712,000

this grant to be released in accordance with Trustee policies;

4. approve a PolioPlus grant of up to \$577,800 to UNICEF for operational support in Democratic Republic of Congo, this grant to be released in accordance with Trustee policies;
5. authorize the general secretary to execute agreement letters with WHO and UNICEF to convey the funds on a scheduled basis. WHO and UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
6. note that these are one-year grants that must be fully expended by 31 March 2019, or one year after the transfer of funds to the grantee, whichever comes later;
7. note that these grants, if fully expended, will increase total PolioPlus grants as follows:

- Cameroon from:
\$20,103,594 to \$21,708,594;
- Central Africa Republic from:
\$832,699 to \$1,260,699;
- Chad from:
\$42,402,238 to \$44,736,678;
- DR Congo from:
\$53,493,292 to \$59,977,738;
- Ethiopia from:
\$19,871,289 to \$21,690,289;
- Niger from:
\$26,924,935 to \$28,636,935;
- South Sudan from:
\$43,588,841 to \$44,424,132;
- West and Central Africa from:
\$10,265,024 to \$10,783,015.

81. PolioPlus Grants: Combined World Health Organization Eastern Mediterranean Region (WHO/EMRO) and UNICEF Grant Request

Statement: The World Health Organization Eastern Mediterranean regional office (WHO/EMRO) and UNICEF requested grants for technical assistance in Afghanistan, Pakistan, and Somalia; social mobilization support in Afghanistan and Pakistan; and for operational support in Afghanistan, Iraq, Pakistan, Somalia, and Syria.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US\$3,424,123 to UNICEF for technical assistance in the following countries:

- Afghanistan: \$784,852
- Pakistan: \$901,210
- Somalia: \$1,738,061

this grant to be released in accordance with Trustee policies;

2. approve a PolioPlus grant of up to \$9,162,549 to UNICEF for social mobilization support in the following countries:

- Afghanistan: \$2,088,295
- Pakistan: \$7,074,254

this grant to be released in accordance with Trustee policies;

3. approve a PolioPlus grant of up to \$24,477,381 to WHO for operational support in the following countries:

- Afghanistan: \$9,160,859
- Iraq: \$1,999,941
- Pakistan: \$11,336,194
- Somalia: \$1,552,387
- Syria: \$428,000

this grant to be released in accordance with Trustee policies;

4. authorize the general secretary to execute agreement letters with WHO and UNICEF to convey the funds on a scheduled basis. WHO and UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;

5. note that these are one-year grants that must be fully expended by 31 March 2019, or one year after the transfer of funds to the grantee, whichever comes later;

6. note that these grants, if fully expended, will increase total PolioPlus grants as follows:

- Afghanistan from:
\$125,085,644 to \$137,119,651;
- Iraq from:
\$6,442,082 to \$8,442,023;

- Pakistan from:
\$164,690,116 to \$184,001,774;
- Somalia from:
\$42,696,926 to \$45,987,374;
- Syria from:
\$318,946 to \$746,946.

82. PolioPlus Grants: World Health Organization Polio Research Committee Grant Request

Statement: The World Health Organization Polio Research Committee requested a grant for research activities in Bangladesh, Pakistan, and China.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US\$731,338 to WHO for the implementation of polio eradication research activities in Bangladesh, Pakistan, and China, as proposed by the Polio Research Committee;
2. authorize the general secretary to execute an agreement letter with WHO to convey the funds on a scheduled basis. WHO will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
3. note that this is a two-year grant that must be fully expended by 28 February 2020;
4. note that this grant, if fully expended, will bring the total PolioPlus grants to WHO/Research to \$30,573,009.

83. Participation of International PolioPlus Committee Chair at the International Assembly

Statement: Noting that the International PolioPlus Committee (IPPC) chair has valuable networking opportunities in support of polio eradication while at the International Assembly, Chair Netzel requested the Trustees to consider including the IPPC chair as an official, budgeted participant at the International Assembly.

DECISION: The Trustees

1. agree that the International PolioPlus Committee chair should annually attend the International Assembly to network with governors-elect and further agree that the IPPC budget fund the chair's participation;

2. request the Board to add the IPPC chair to the International Assembly's official participants list.

84. Stewardship Committee Report

Statement: The Stewardship Committee reviews stewardship allegations, investigations, and litigation and reports its findings and recommendations to the Trustees. At its September 2017 meeting, the committee reviewed audit reports and ongoing concerns in Districts 2982 (India) and 4110 (Mexico), and with the Rotary clubs of Jalgaon East, India, and Suna Migori, Kenya.

DECISION: The Trustees

1. receive the Stewardship Committee's report on the status of District 2982 (India);
2. suspend the Rotary Club of Jalgaon East, Mah., India from participation in Rotary grants until 1 January 2021 and note the Stewardship Committee's sanctions of two individuals;
3. suspend District 4110, including all member clubs, from participation in Rotary grants effective immediately until repayment of Global Grant 1415841 is complete and request an update at the April 2018 Trustees meeting;
4. suspend the Rotary Club of Suna Migori, Kenya from participation in Rotary grants until the completion of the district audit requirements, including the return of any outstanding funds.

85. Risk Advisory Committee Report

Statement: The Risk Advisory Committee met via teleconference on 10 November 2017, and discussed cyber security risks to Rotary. Vice Chair Schuppert reported on identified key risks to Rotary, next steps to prevent data breaches, and ways to educate staff and volunteers on recognizing cyber risks.

DECISION: The Trustees thank the Risk Advisory Committee for its report.

86. TRF Finance Committee Report

Statement: The Rotary Foundation Finance Committee met jointly with the RI Finance Committee on 23–24

October 2017, and with the Investment Committee on 25 October 2017, in Evanston, Illinois, USA. The Foundation Finance Committee met separately via webinar on 5 January 2018, and on 11 January 2018, in San Diego, California, USA. The committee discussed 2019 budget assumptions, the five year forecast, Finance Committee proposed enactments to the 2019 Council on Legislation, an update on the Council on Resolutions, and recommended amendments to policies regarding the Foundation funding model, among other topics.

DECISION: The Trustees

1. thank the Finance Committee for its report;
2. agree to the 2018–19 budget assumptions as presented at this meeting;
3. amend the Rotary Foundation Code of Policies regarding the TRF Funding Model and Operating Reserve Policies as shown in Appendix L, filed with the official copy only of these minutes.

87. Investment Committee Report

Statement: The Investment Committee met on 25–26 October 2017 and discussed investment performance benchmarking, asset allocation of charitable trusts, statements of investment policy and guidelines, portfolio transition updates, credit and real estate strategies, an analysis on equity manager structure, an investment performance update, and reviewed a new draft statement of investment policy and guidelines for the Foundation, among other topics.

DECISION: The Trustees

1. thank the Investment Committee for its report;
2. approve the Rotary Foundation’s Investment Policy and Guidelines, as shown in Appendix M, filed only with the official copy of these minutes.

88. Audit Committee Report

Statement: The Audit Committee met via teleconference on 31 October 2017 and via webinar on 13 December 2017, and discussed the final review of RI and Foundation audited financial statements for 2016–17, the external auditor’s report to management for 2016–17, and recently issued audit reports and management action plans, among other topics.

DECISION: The Trustees thank the Audit Committee for its report.

89. Rotary Deutschland Gemeindienst

Statement: In decision 103, April 2017, the Trustees requested the general secretary, working with the Trustee liaison Örsçelik Balkan, to review relations between The Rotary Foundation, Rotary Deutschland Gemeindienst e.V. (RDG), and the Deutsche Rotarische Stiftung. The general secretary reported on a November 2017 meeting with the RDG, which included a discussion of philanthropic strategies in Germany, organizational structures and financial reporting, the German Federal Ministry for Economic Cooperation and Development (BMZ) grants, and general communications regarding Foundation Trustee decisions, among other topics.

DECISION: The Trustees receive the general secretary’s update on the operations of Rotary Deutschland Gemeindienst.

2017–18 Budget Review

- The Approved 2017–18 Rotary Foundation’s budget.

2017–18 Budget	
Revenues:	US\$353,017,000
Program Awards:	275,514,000
Program Operations	24,917,000
Operating Expenses	26,322,000
Total Expenses:	<u>326,753,000</u>
Change in net assets:	26,264,000
Net total of revenue and reserve funding over expenses:	<u>\$27,063,500</u>

- 2017–18 budget variances:

Revenues:	
September 2017 meeting:	6,450,000
Total 2017–18 Trustee meeting revenue:	<u>\$6,450,000</u>

Program Awards:	
September 2017 meeting	5,000,000

Expenses:	
July 2017 meeting:	0
September 2017 meeting:	(617,900)
January 2018 meeting:	(32,600)

Total 2017–18 Trustee meeting expense:	<u>(\$650,500)</u>
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Total 2017–18 change in net assets Including variances:	<u>\$27,063,500</u>
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Minutes of the January 2018 Rotary Foundation Trustees Meeting

- Decisions taken at this meeting, impacting future years:

	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>
<u>Expenses</u>			
Dec. 73 RPC Future Plan. Comm.:	29,000	147,700	207,400
Dec. 83 Part. Of IPPC Chair at IA:	3,600		
Total Expenses:	\$32,600	\$147,700	\$207,400
Net Surplus/ (Deficit):	(32,600)	(147,700)	(207,400)

Adjournment

The foregoing is a true record of the proceedings at the third meeting of the 2017–18 Rotary Foundation Trustees held on 12–14 January 2018 in San Diego, CA, USA.

Paul A. Netzel, Chairman
The Rotary Foundation

Andrew McDonald
Secretary of the Meeting

ATTEST:

John Hewko
General Secretary

APPENDIX A

SUMMARY OF DECISIONS TAKEN ON BEHALF OF THE TRUSTEES (Decision 9)

Citation for Meritorious Service Awards

- 22 award recipients.

TRF Cadre of Technical Advisers

- The cadre reviewed 104 grants, including 30 technical reviews, two advance site visits, three random audits, four routine audits, one targeted audit, 17 grant model evaluations for beneficiary impact, 10 grant model evaluation sustainability visits, 17 India stewardship assessments, and 20 interim monitoring visits.

PolioPlus Partner Grants

- US\$28,128 of PolioPlus Partners funds for the 2017–18 Nepal polio social mobilization activities;
- \$190,442 of PolioPlus Partners funds for the 2017–18 Mali polio social mobilization activities;
- \$200,000 of PolioPlus Partners funds for the 2017–18 Cote d'Ivoire polio social mobilization activities;
- \$200,000 of PolioPlus Partners funds for the 2017–18 Sudan polio social mobilization activities.

Foundation Programs

- 305 global grants awarded for a total of \$8,440,583 in World Fund;
- 186 district grants awarded for a total of \$11,866,508 in DDF.

Waivers

- **Districts/Clubs:** Rotary Clubs of Chino, CA, USA (District 5300) and Hawick, Scotland (District 1020)
- **Decision:** Waived the 30 June deadline for scholarships and permitted payment for expenses incurred before scholar approval. TRF received the application for a qualified candidate for a maternal and child health scholarship on 22 September 2017. She had begun her studies on 9 September. Her sponsors had told her months earlier that she received the scholarship. The scholar then paid a significant sum of money to begin her studies in reliance upon their word. Failure to receive the scholarship would result in the termination of her studies and considerable debt.
- **Districts/Clubs:** Rotary Clubs of San Pedro-Currudabat, Costa Rica (District 4240) and Pensacola, Florida, USA (District 6940)
- **Decision:** Waived the limit of two international travelers on a humanitarian project. The original

application was approved for two individuals to travel multiple time to provide training. One of the travelers was unable to complete all of the trips, so a third traveler went in his place. This waiver permits grant funds to be used to reimburse the third traveler's expenses.

- **Districts/Clubs:** Districts 1660 (France) and 7610 (Virginia, USA)
- **Decision:** The general secretary allowed the sponsors to adjust the financing post-payment to include an additional \$3,500 of district designated fund (DDF) matched with \$3,500 in World Fund. The sponsors had neglected to budget for tuition increases during this two-year Master's program and the scholar was threatened with revocation of her leave from the armed forces if she did not secure a scholarship sufficient to cover all of her tuition costs. This highly unusual supplemental payment avoided that outcome.
- **Districts/Clubs:** Rotary Clubs of Pune Riverside, India (District 3131) and Schwetzingen-Kurpfalz, Germany (District 1860)
- **Decision:** The Trustee chair issued a waiver to permit approval of this application, which included a term gift where the donor had a conflict of interest identical to the situation approved upon appeal in September 2017 (Global Grant 1747314) for these same sponsors and donor for the Indo Swiss Center of Excellence in Pune, India.
- **Districts/Clubs:** District 4370 (Venezuela)
- **Decision:** At their September 2016 meeting, the Trustees took a decision in response to the Venezuelan currency crisis to permit the two Venezuelan districts to use their existing DDF as a quasi-district grant. The decision specified that the districts had until 30 June to apply for the funds. TRF notified both districts (Districts 4370 and 4380) accordingly. Since that time, there had been questions regarding dues, redistricting, and other matters. Reminders were sent about the application deadline. After the deadline had passed District 4370 expressed interest in applying for the funds. Given the difficulties both districts have had, we authorized an extension of the deadline for District 4370 to December 2017, with final reporting due by 31 December 2017.

APPENDIX K

AMENDMENTS TO THE ROTARY FOUNDATION CODE OF POLICIES REGARDING THE ROTARY PEACE CENTERS (Decision 75)

13.010.1 Core Concept

[text omitted]

c) Up to 100 Rotary Peace Fellows will be endorsed by ~~clubs and~~ districts, selected by The Rotary Foundation of Rotary International, and proposed to study at one of the six Rotary Peace Centers. Up to 50 Fellows will be chosen for the master's degree program and up to 50 Fellows will be chosen for two three-month certificate sessions each year. The number of fellowships awarded each year shall be subject to annual review by the Trustees ~~at their October/November meeting.~~

13.050. Fellow Eligibility and Selection Process

Candidates for the Rotary Peace Fellowship should be experienced professionals and have completed at the time of Rotary club level application a minimum of three years for the master's program and five years for the certificate program combined paid or unpaid full-time work experience in a relevant field as referred to in the program's Statement of Purpose. Candidates for the Rotary Peace Fellowships must have the requisite training, academic background and significant work experience in relevant fields as required by the university partners for a master level or certificate program so that the candidates selected will have the ability to make the greatest impact on world peace and conflict resolution during their future careers.

Candidates must demonstrate English proficiency and should be proficient in more than one language and must demonstrate proficiency in the language of the host country. Applicants are required to submit all language and academic exam scores required by the preferred partner universities in order to be considered as part of the world-competitive selection process.

Candidates may only apply to ~~must be prepared to enroll~~ at a Rotary Peace Center ~~host university~~ located in a country other than their ~~citizenship~~ home country or permanent residence, with the exception of ~~Japanese~~ Thai citizens interested in enrolling at a Rotary Peace Center in ~~Japan~~ Thailand.

All candidates should have a demonstrated interest in peace and international understanding through their

personal and community service activities and/or academic and professional achievements.

TRF will select Rotary Peace Fellows from various countries and different cultures, in order to advance knowledge and world understanding among potential future leaders of government, business, education, media and other professions. Potential candidates might include individuals currently employed in the media (for example journalists), or public service capacities (for example foreign ministry, public policy), business, and other professions

13.050.1. District Selection Committee

[text omitted]

~~Clubs and Districts may endorse as many candidates for consideration by the district committee as they deem qualified.~~ There shall be no limit to the number of Rotary Peace Fellow applications a district may en-dorse for the annual World Competitive selection process.

[text omitted]

13.050.2. World-Competitive Selection Committee

Candidates ~~nominated by a Rotary club and~~ endorsed by the district selection committee after a mandatory district interview and an optional club interview will be forwarded to Rotary International World Headquarters for consideration by a selection committee. This selection committee could be comprised of Rotarians, specialists in the field, representatives from the selected universities, or a mixture thereof.

Rotary Peace Fellowships will be awarded on a world-competitive basis to up to 100 top candidates for study at one of the six Rotary Peace Centers. Candidates will be chosen to represent a variety of regions of the world, countries, and cultures when it is feasible and consistent with the objectives of selecting the most qualified candidates for each Center's program.

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