MINUTES

of the

APRIL AND MAY 2020

ROTARY FOUNDATION

BOARD OF TRUSTEES MEETING
### Rotary Foundation Trustees 2019–20

#### Chair

<table>
<thead>
<tr>
<th>Name</th>
<th>Location</th>
<th>Club</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gary C. K. Huang</td>
<td>Taipei, Taiwan</td>
<td>(Rotary Club of Taipei)</td>
</tr>
<tr>
<td>Kenneth M. Schuppert Jr.</td>
<td>Decatur, AL, USA</td>
<td>(Rotary Club of Decatur)</td>
</tr>
</tbody>
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#### Chair-elect

<table>
<thead>
<tr>
<th>Name</th>
<th>Location</th>
<th>Club</th>
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<tbody>
<tr>
<td>K.R. Ravindran</td>
<td>Colombo, Sri Lanka</td>
<td>(Rotary Club of Colombo)</td>
</tr>
</tbody>
</table>

#### Vice Chair

<table>
<thead>
<tr>
<th>Name</th>
<th>Location</th>
<th>Club</th>
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<tbody>
<tr>
<td>John Hewko</td>
<td>Evanston, IL, USA</td>
<td>(Rotary Club of Kyiv, Ukraine)</td>
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#### General Secretary

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<thead>
<tr>
<th>Name</th>
<th>Location</th>
<th>Club</th>
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<tbody>
<tr>
<td>John F. Germ</td>
<td>Chattanooga, TN, USA</td>
<td>(Rotary Club of Chattanooga)</td>
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#### Other Trustees

<table>
<thead>
<tr>
<th>Name</th>
<th>Location</th>
<th>Club</th>
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<tbody>
<tr>
<td>Jorge Aufranc</td>
<td>Guatemala City, Guatemala</td>
<td>(Rotary Club of Guatemala Sur)</td>
</tr>
<tr>
<td>Brenda M. Cressey</td>
<td>Wells, ME, USA</td>
<td>(Rotary Club of Paso Robles)</td>
</tr>
<tr>
<td>Hipólito S. Ferreira</td>
<td>Belo Horizonte, Brazil</td>
<td>(Rotary Club of Contagem-Cidade Industrial)</td>
</tr>
<tr>
<td>John F. Germ</td>
<td>Chattanooga, TN, USA</td>
<td>(Rotary Club of Chattanooga)</td>
</tr>
<tr>
<td>Per Høyen</td>
<td>Gelsted, Denmark</td>
<td>(Rotary Club of Aarup)</td>
</tr>
<tr>
<td>Jennifer E. Jones</td>
<td>Lasalle, ON, Canada</td>
<td>(Rotary Club of Windsor-Roseland)</td>
</tr>
<tr>
<td>Seiji Kita</td>
<td>Saitama, Japan</td>
<td>(Rotary Club of Urawa East)</td>
</tr>
<tr>
<td>Julia D. Phelps</td>
<td>Greenland, NH, USA</td>
<td>(Rotary Club of Amesbury)</td>
</tr>
<tr>
<td>Ian H. S. Riseley</td>
<td>Black Rock, Victoria, Australia</td>
<td>(Rotary Club of Sandringham)</td>
</tr>
<tr>
<td>Gulam A. Vahanvaty</td>
<td>Mumbai, Mah., India</td>
<td>(Rotary Club of Bombay)</td>
</tr>
<tr>
<td>Michael F. Webb</td>
<td>Somerset, England</td>
<td>(Rotary Club of Mendip)</td>
</tr>
<tr>
<td>Sangkoo Yun</td>
<td>Jongro-Gu, Republic of Korea</td>
<td>(Rotary Club of Sae Hanyang)</td>
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G* Meritorious Service Award Recipients (Decision 102)

*Filed only with the official copy of these minutes.
Present were: Chair Gary C.K. Huang, Vice Chair Kenneth M. Schuppert Jr., Chair-elect K.R. Ravindran, other Trustees Jorge Aufranc, Brenda M. Cressey, Hipolito S. Ferreira, John F. Germ, Per Høyen, Jennifer Jones, Seiji Kita, Julia D. Phelps, Ian H.S. Riseley, Gulam A. Vahanvaty, Michael F. Webb, Sangkoo Yun, and General Secretary John Hewko. Jeffry Cadorette attended as director liaison.

At the invitation of Chair Huang, incoming Trustees Hsiu Ming Lin, Geeta K. Manek, Aziz Memon, and Barry Rassin also attended.

Andrew McDonald served as secretary of the meeting with assistance from Matt Hohmann Other staff present were David Alexander, Peggy Asseo, Jim Barnes, Victor Barnes, David Bender, Michele Berg, Julie Burke, Meredith Burlew, Faiz Hanif, Armando Huerta, April Jensen, Eric Jones, Abby McNear, Carol Pandak, Steven Routburg, Eric Schmelling, Dave Stumpf, Tom Thorfinnson, Doris Xie, and Nora Zei. Nobuko Andrews and Eiko Terao served as staff interpreters.

* * * * * *

86. Approval of the 18–19 January and 2 April 2020 Meeting Minutes

Statement: The general secretary distributed the 18–19 January and 2 April 2020 Trustees meeting minutes to each trustee.

DECISION: The Trustees approve the minutes of their 18–19 January and 2 April 2020 meetings and request the chairman to sign the official copy of those minutes.

87. Ratification of Decisions Taken on Behalf of the Trustees

Statement: Rotary Foundation Bylaws section 5.10 states that any officer acting on behalf of the Trustees shall report such action to the Trustees at their next scheduled meeting.

DECISION: The Trustees ratify the decisions taken on their behalf by those authorized to do so between 5 December 2019 and 9 March 2020, as shown in Appendix A, filed only with the official copy of these minutes.

88. General Secretary’s Report

Statement: The general secretary presented an update on the work at the Secretariat since the January 2020 Trustees meeting.

DECISION: The Trustees receive the general secretary’s report on the activities at the Secretariat since the January 2020 Trustees meeting.

89. Tentative Future Agenda

Statement: To help the Trustees in their planning and provide scope for their work ahead, the general secretary presents draft agendas for the Trustees upcoming meeting.

DECISION: The Trustees receive the tentative agenda for their June 2020 meeting.

90. Updates to The Rotary Foundation Code of Policies

Statement: Rotary Foundation Code of Policies section 22.010.7. requests the general secretary, at the conclusion of each Trustees meeting, to review the decisions taken by the Trustees at that meeting and prepare a report listing the decisions that might be added to The Rotary Foundation Code of Policies. The general secretary also recommends amendments to the Code to reflect current practices, language, or other factors.
DECISION: The Trustees amend the Rotary Foundation Code of Policies as shown in Appendix B, filed only with the official copy of these minutes.

91. Communications from the Board

Statement: At their January and April 2020 meetings, the Board took several decisions of interest to the Trustees, including the request to appoint a trustee liaison to the newly formed Pandemic Response Task Force that will study how Rotary can best utilize virtual technologies during the COVID-19 pandemic. The Trustees also considered the Board’s request to include Rotaractors as eligible recipients of the Citation for Meritorious Service and Distinguished Service Award.

DECISION: The Trustees

1. note the following decision from the January 2020 Board meeting:

   83. Communications from the Trustees
   86. 2020–21 RI Committee Appointments
   88. Service Awards Committee Report
   90. Trustee Election Eligibility
   98. Resolutions Requesting Trustee Action
   101. Rotaract Per Capita Dues
   102. Rotaract Age Limit Policy
   104. Non-Rotarian Events at RI Convention
   105. Sergeant-at-Arms Policy
   114. Audit Committee Report

2. note the following decision from the April 2020 Board meeting:

   117. 2020-21 Rotary Meetings
   118. Pandemic Response Task Force
   123. Decision by Communication
   126. Communications from the Trustees
   129. Operations Review Committee Report: Streamlining the Duties of a Director
   130. Operations Review Committee Report: Global Rewards Program Analysis
   135. Directors and Directors-nominee at the Council on Legislation
   136. Report on International Offices
   139. Membership Committee Report
   142. Young PDG Committee Report
   145. Virtual Rotary International Convention
   149. Investment Committee Report

3. defer consideration of including Rotaractors as eligible recipients of the Citation for Meritorious Service and Distinguished Service Award to their June 2020 meeting;

4. request their 2020–21 Foundation chair to appoint a trustee liaison to the Pandemic Response Task Force.

92. Review of Delegation of Authority

Statement: Rotary Foundation Code of Policies section 21.010. provides a comprehensive delegation of authority for certain program and administrative matters. The Trustees review this delegation of authority annually at their April meeting.

DECISION: The Trustees approve the delegation of authority as shown in Appendix C, filed only with the official copy of these minutes.

93. Annual Report on Associate Foundations

Statement: Rotary Foundation Code of Policies section 26.020.5. requires the general secretary to provide an annual update on the activities and financial status of each associate foundation at the April Trustees meeting. The update included a review of contributions handled by each associate foundation, management structure, tax benefits, preferred arrangements, and Foundation programs supported, among other issues.

DECISION: The Trustees receive the general secretary’s annual update on Rotary’s associate foundations.

94. Report on International Offices

Statement: In decision 24, October 2019, the Board requested the general secretary to report on the ongoing review of the costs of Rotary’s six international offices. The general secretary reported that the annual survey to Rotarians served by the international offices indicated that Rotarians have a high degree of satisfaction with the services provided. The general secretary further reported that there are 11 key performance indicators tracked monthly to ensure performance and financial efficiency at the offices, including the 12-month averages of the number of Rotarians served per staff and total expense per member served.

DECISION: The Trustees receive the general secretary’s report on Rotary’s international offices.
95. Approval of Rotary Foundation Australia (PBI) Limited

Statement: In decision 54, October 2019, the Trustees agreed to pursue the creation of a Public Benevolent Institution (PBI) in Australia. The general secretary presented the corporate structure and draft constitution of Rotary Foundation Australia Limited for Trustee review.

DECISION: The Trustees

1. approve the draft constitution of Rotary Foundation Australia (PBI) Limited and execution of the incorporation application as shown in Appendix D, filed only with the official copy of these minutes;

2. appoint The Rotary Foundation of Rotary International as the sole member of Rotary Foundation Australia (PBI) Ltd.;

3. appoint the following Rotarians as directors:
   - Tony Heading, Dennis Shore, Jessie Harman, and Joanne Schilling with a term ending on 30 June 2023;
   - Maurice Stack, James Wilcox, and Garry Browne with a term ending on 30 June 2022;
   - Tony Castley and Ron Geary with a term ending on 30 June 2021;
   - Ian Salmon, Lou Johnson, Phil Archer, and John Barnes with a term ending on 30 June 2020;

4. appoint Trustee Ian Riseley as The Rotary Foundation’s proxy and authorize the proxy to approve any further amendments to the draft constitution as required in order to obtain incorporation for report back to the Trustees at their October 2020 meeting.

96. Legally Binding Pledges

Statement: In decision 33, October 2019, the Trustees requested the general secretary to study the feasibility of offering legally binding pledges for amounts less than the current US$10,000 minimum. The general secretary reported that implementation of the new financial management system will impact how the Foundation’s finances are managed, defers consideration of offering legally binding pledges for amounts less than $10,000 until its April 2021 meeting.

97. Areas of Focus Major Gifts Initiative Committees Update

Statement: Major gifts initiatives seek major and planned gifts in the Foundation’s areas of focus, with each initiative having a specific fundraising goal. In decision 110, April 2019, the Trustees requested the general secretary to provide an update on the areas major gifts initiatives. The general secretary presented an updated on each initiative’s activities, including a combined Major Gifts Initiative training, work with the Endowment/Major Gifts advisers, progress on the US$75 million fundraising goal, the development of new fundraising goals to align with Rotary’s endowment strategy of $2.025 billion by 2025, and committee member progress, among other topics.

DECISION: The Trustees

1. approve a combined Major Gifts Initiative (MGI) Committee training meeting in 2020–21 for the Basic Education and Literacy Major Gifts Initiative (BEL-MGI), Water, Sanitation, and Hygiene Major Gifts Initiative (WAS-MGI), Economic and Community Development Major Gifts Initiative (ECD-MGI) and Health Major Gifts Initiative Committees to meet virtually or at One Rotary Center and requests the general secretary to budget accordingly;

2. approve a half-day strategy session for the MGI Oversight Team prior to the combined committee training, and requests the general secretary to budget accordingly;

3. approve a separate training meeting in 2020–21 for the Peace Major Gifts Initiative Committee to meet virtually or at One Rotary Center and requests the general secretary to budget accordingly;

4. acknowledge the major gifts initiative progress towards goals summary as shown in Appendix E;

5. approve the goals for the major gifts initiatives effective 1 July 2020 through 30 June 2025 as shown in Appendix E;

6. receive the AOF*MGI Committee Member’s update, as shown in Appendix F, filed only with the official copy of these minutes;
7. request the general secretary to provide a quarterly progress updates to the Trustees, with a full update at the April 2021 Trustee meeting.

98. CSR in India Pilot Update

Statement: In decision 106, April 2018, the Trustees agreed to extend the Corporate Social Responsibility (CSR) in India pilot for a fourth year through 30 June 2020. In decision 38, October 2019, the Trustees requested the general secretary to provide an update and analysis of the performance of the CSR in India pilot. The general secretary reported on the five categories of metrics related to revenues, expenses, impact, administration, and user satisfaction that were used in evaluating the pilot.

DECISION: The Trustees

1. receive the general secretary’s report on the performance of the CSR in India pilot;

2. agree to discontinue the CSR in India pilot, effective 30 June 2020;

3. agree to continue accepting CSR contributions in India to support global grants using the same mechanisms and criteria used in the pilot until 30 June 2021;

4. request the general secretary to explore the creation of a new CSR grant type for initial review at the October 2020 Trustees meeting.

99. Level III Grant Requests

Statement: In accordance with Trustee policy, global grants requesting over US$100,000 from the World Fund must obtain Trustee approval. The Trustees reviewed three such global grant applications at this meeting.

DECISION: The Trustees agree to award

1. Global grant 1989891, a maternal and child health grant sponsored by District 1860 (Germany) and District 9125 (Nigeria) to develop and expand a web-based tool in Nigeria to enhance family planning data collection, and provide training to diverse stakeholders on obstetric quality assurance and family planning services in the amount of US$348,414 from the World Fund (total project cost of $818,241);

2. Global grant 1990633, a disease prevention and treatment grant sponsored by the Rotary Clubs of Gorakhpur, India (District 3120) and Waling, Nepal (District 3292) to equip a new dialysis clinic with Gautam Buddha Community Heart Hospital and Waling Municipality to benefit approximately 200 dialysis patients in Waling, Nepal in the amount of $151,400 from the World Fund (total project cost of $460,200);

3. Global grant 2092538, a disease prevention and treatment grant sponsored by the Rotary Clubs of Yarmouth, ME, USA (District 7780) and Pune Pristine, India (District 3131) to provide a radiation center at Surya Sahyadri Hospital in Pune, India in the amount of $276,631 from the World Fund (total project cost of $859,053).

100. Programs Committee Report: World Fund Shortfall for Global Grants

Statement: The Programs Committee met on 26–28 February 2020 in Evanston, IL, USA, and discussed grant appeals, the potential shortfalls of the World Fund for global grants, the results of the low-cost shelters and simple school pilot, an update on the new disaster response fund and grant type, WASH projects in Honduras, the results of the CSR in India pilot, the Elevate Rotaract Task Force recommendations, efficiencies in networking around global grants, and an update on the grant model evaluation, among other topics.

DECISION: The Trustees

1. thank the general secretary for the success of the global grant program;

2. given the increasing popularity of global grants, request to the Finance Committee to explore alternatives to supplement the World Funds to provide additional resources and savings so as to address any shortfall in World Fund for global grants.

101. Grant Appeals

Statement: The Rotary Foundation Code of Policies authorizes the general secretary to approve all grant awards up to US$100,000. Any appeals of the general secretary’s action in this regard will be reviewed by the Trustees. The trustees reviewed general secretary
received an appeal to a global grant application that had been previously denied by the general secretary.

DECISION: The Trustees

1. commend District 2050 (Italy) for organizing comprehensive support from every club in their district for Global Grant 2094080 Dream for Zimbabwe; however, agree to uphold the general secretary’s decision to decline global grant 2094080 as it is currently designed;

2. encourage the applicants to work with the general secretary to design a project within the Community Economic Development area of focus to address food insecurity by focusing on the nutritional gardens and agriculture training as it relates to increased food production and income for the Warren Park, Harare, community.

102. Citation for Meritorious Service

Statement: The Citation for Meritorious Service recognizes one Rotarian per year per district who has demonstrated outstanding active service to The Rotary Foundation. The Trustees also annually recognize up to 50 Rotarians worldwide to receive the Distinguished Service Award for their outstanding efforts on behalf of The Rotary Foundation. Nominations for the 2019–20 awards were received by the general secretary and forwarded to the Trustees for approval.

DECISION: The Trustees

1. acknowledge the Rotarians who have received the 2019–20 Rotary Foundation Citation for Meritorious Service Award, as shown in Appendix G, filed only with the official copy of these minutes;

2. confirm that the selection results shall be kept confidential until the presentations of the awards have been made.

103. Report on Allegations

Statement: To facilitate the work of the Stewardship Committee, and in accordance with the Rotary Foundation Code of Policies, the Trustees receive semi-annual updates on stewardship allegations, investigations, and litigation.

DECISION: The Trustees

1. suspend Rotarians Sunil Prakash, Ravi Singhal, Akhilesh Jain, and Navneet Kumar, District 3012 (India), from participation in Rotary grants until 1 April 2025;

2. note that District 3012 (India) has agreed to refund US$20,000 by 1 June 2020, and further note that failure to return the funds will result in the district’s responsibility to repay the full $42,848 and possible suspension from Rotary grants, including all member clubs;

3. end the suspensions of Rotarians Anil Agarwal and Vinod Hariwal, District 3054 (India), effective 30 June 2020;

4. suspend the Rotary Club of Bhubaneswar Metro until the completion of all audit and reporting requirements, including the return of ineligible expenses totaling $3,341, and authorize the general secretary to lift the club’s suspension upon completion of all audit follow-up requirements and attendance at the district’s grant management and stewardship training;

5. request District 3262 (India) to comply with all audit and reporting requirements, including the return of ineligible expenses totaling $5,872, and authorize the general secretary to lift the suspension of District 3262 upon completion of all audit and reporting requirements, and agree that the district and member clubs will be eligible to participate in grants on a probationary basis and limited to one open grant at a time until 30 June 2021;

6. request the special advisers to provide a report at the October 2020 Trustees meeting confirming that the district has conducted stewardship training for all member clubs and is following its stewardship plan.

104. World Reporting Analysis for Rotary Grants

Statement: Rotary Foundation Code of Policies section 34.050.2. requires Rotary clubs and districts to be 100 percent current and compliant with grant reporting requirements. The general secretary provides a comprehensive report on the status of such grant reporting compliance at the April Trustees meetings.

DECISION: The Trustees waive the quarterly World Reporting analysis for April 2020, and note that the quarterly reporting statistics will be communicated to districts in July 2020.
105. Rotary Foundation Financial Review

Statement: To ensure that the Trustees are fully aware of the status of TRF finances before they consider Trustee items with potential financial impact, the chair of the Rotary Foundation Finance Committee reviews the current status of Foundation finances, including current and future revenues and expenses, with the Trustees at the outset of each meeting.

DECISION: The Trustees thank Trustee Webb for his review of Rotary Foundation finances.

DECISIONS 106–110
Finance Committee Report
Meeting 31 March 2020 and 27 April 2020

106. TRF Finance Committee Report

Statement: The Finance Committee met jointly with the RI Finance Committee and discussed the Foundation’s response to COVID-19, fiscal year 2020 projections and the fiscal year 2021 budget, spendable earnings, a report from the Sunsetting Working Group, expenses for the Foundation, and an updated on the funding model, among other topics.

DECISION: The Trustees thank the Finance Committee for its report.

107. World Fund Use Restriction*

Statement: The TRF Finance Committee recommended the Trustees consider different funding options to alleviate pressure on the World Fund.

DECISION: The Trustees

1. thank the Finance Committee for its report;
2. agrees that the World Fund will not be used to match grant cash contributions and funds that are sent directly to projects, effective 1 July 2020.

108. 2020–21 Rotary Foundation Budget: Contributions, Other Income, Net Investment Return, and Program Awards*

Statement: The Trustees annually approve a contributions and program awards budget for the following year. The portion of the budget that relates to expenditure of unrestricted contributions for program awards requires Board approval.

DECISION: The Trustees

1. approve the 2020–21 contributions budget of US$312,600,000;
2. approve the 2020–21 net investment earnings budget of $34,500,000 and the grants and other income budget of $2,295,000;
3. approve the 2020–21 total program awards expenditures budget of $278,617,000 from the following funding sources:

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Fund</td>
<td>$116,547,000</td>
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<tr>
<td>Temporarily restricted contributions</td>
<td>$5,070,000</td>
</tr>
<tr>
<td>and endowment spendable earnings</td>
<td></td>
</tr>
<tr>
<td>Donor Advised Funds (subject to</td>
<td>$4,000,000</td>
</tr>
<tr>
<td>approval by the RI Board)</td>
<td></td>
</tr>
<tr>
<td>PolioPlus Fund</td>
<td>$153,000,000</td>
</tr>
</tbody>
</table>

4. in accordance with RI Bylaw article 22.030, request the RI Board to approve the 2020–21 budget for program award expenditures from the Annual Fund unrestricted contributions:

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>District Designated Fund</td>
<td>$59,029,000</td>
</tr>
<tr>
<td>World Fund</td>
<td>$30,236,000</td>
</tr>
<tr>
<td>Donor Advised Fund</td>
<td>$4,000,000</td>
</tr>
<tr>
<td>Total</td>
<td>$93,265,000</td>
</tr>
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5. approve the 2020–21 Rotary Foundation operating budget of $58,120,000;

6. approve funding from the World Fund to pay for future operating expenses resulting from application of the new accounting standard;

7. approve the following revisions to the Peace program going forward:
   a. no replacing those who do not take up the scholarship
   b. reducing the 2021–22 scholar intake by 10 percent

8. authorize the general secretary for good cause, to exceed the operating budget in any category by up to
five percent. The operating budget in total can be exceeded by up to five percent with approval of the Executive Committee and provided that an explanation of such expenditure is presented to the Trustees at their next scheduled meeting.

109. 2020–21 Endowment Fund Spending/Distribution Rates and Spendable Earnings*

Statement: In accordance with the Endowment Fund’s Investment Policy Statement, the Trustees annually approve spending rates for each market value tier.

DECISION: The Trustees

1. approve the following rates to be applied to endowed funds for calculating spendable earnings and allocations in fiscal year 2020–21:

<table>
<thead>
<tr>
<th>Expense</th>
<th>Tier 1</th>
<th>Tier 2</th>
<th>Tier 3</th>
<th>Tier 4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program awards</td>
<td>0%</td>
<td>1.8%</td>
<td>3.2%</td>
<td>4.1%</td>
</tr>
<tr>
<td>Program operations</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Fund development</td>
<td>0%</td>
<td>0%</td>
<td>0.3%</td>
<td>0.3%</td>
</tr>
<tr>
<td>General administration</td>
<td>0%</td>
<td>0.2%</td>
<td>0.5%</td>
<td>0.6%</td>
</tr>
<tr>
<td><strong>Total spending rate</strong></td>
<td>0%</td>
<td><strong>2.0%</strong></td>
<td><strong>4.0%</strong></td>
<td><strong>5.0%</strong></td>
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2. approve distribution of US$21,059,653 from endowed funds for the 2020–21 budget year as follows:

Program awards: ...................... $17,241,438
Program operations: ............... $0
Fund development: ................. $1,284,187
General administration expenses: ... $2,534,028

110. Rotary Foundation Allocation*

Statement: The Finance Committee annually reviews the allocation methodology for services paid by The Rotary Foundation to Rotary International and recommends any necessary changes in this methodology to the Trustees.

DECISION: The Trustees receive the Finance Committee’s update on the allocation of expenses between Rotary International and The Rotary Foundation.

111. Investment Committee Report

Statement: The Investment Committee provided an update on the status of Rotary’s investments through 31 March 2020.

DECISION: The Trustees thank the Investment Committee for its report.

112. Audit Committee Report

Statement: The Audit Committee met via webinar on 23–24 March 2020 and discussed recently completed audits, auditing service activities, a potential Council on Legislation enactment, a report from the general auditor, a presentation from Deloitte, and a report from the Operations Review Committee, among other topics.

DECISION: The Trustees thank the Audit Committee for its report.

*****

2019–20 Budget Review

- The approved 2019–20 Rotary Foundation’s budget:

2019–20 Budget
Revenues: US$385,502,000
Program Awards: 304,310,000
Program Operations 21,727,000
Operating Expenses 36,276,000
Total Expenses 362,313,000

Change in net assets before variances: 23,189,000

Net total of revenue and reserve funding over expenses: 23,085,300

- 2019-20 Budget Variances:

Expenses:
April 2020 meeting 3,700
January 2020 meeting 50,000
October 2020 meeting 50,000
August 2020 meeting -

Total 2019-20 Trustee Meeting expense: 103,700

Total 2019–20 change in net assets including variances: 23,085,300
Decisions taken at this meeting, impacting future years:

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<tbody>
<tr>
<td>Expenses</td>
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<tr>
<td>Dec. 95 TRF Australia PBI:</td>
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<td>4,784</td>
<td>-</td>
</tr>
<tr>
<td>Dec. 98 CSR India Pilot:</td>
<td>-</td>
<td>(51,513)</td>
<td>-</td>
</tr>
<tr>
<td>Total Expenses:</td>
<td>$3,700</td>
<td>$(46,729)</td>
<td>$0</td>
</tr>
<tr>
<td>Net Surplus/ (Deficit):</td>
<td>$(3,700)</td>
<td>$46,729</td>
<td>$0</td>
</tr>
</tbody>
</table>

Adjournment

The foregoing is a true record of the proceedings at the 28 April and 12 May 2020, Trustee meetings.

Gary C. K. Huang, Chair
The Rotary Foundation

Andrew McDonald
Secretary of the Meeting

ATTEST:

John Hewko
General Secretary, RI
### APPENDIX E

**AREAS OF FOCUS MAJOR GIFTS INITIATIVE PROGRESS TOWARDS GOALS AND GOAL RECOMMENDATIONS**

*(Decision 58)*

<table>
<thead>
<tr>
<th>Area of Focus</th>
<th>MGI Kickoff Date</th>
<th>FY17</th>
<th>FY18</th>
<th>FY19</th>
<th>FY20*</th>
<th>Total</th>
<th>Goal</th>
<th>Balance to Goal</th>
<th>Recommended adjusted goal for 2025</th>
</tr>
</thead>
<tbody>
<tr>
<td>Water, Sanitation and Hygiene</td>
<td>01-Jul-16</td>
<td>$8,883,787</td>
<td>$4,110,725</td>
<td>$7,726,845</td>
<td>$3,973,455</td>
<td>$24,694,812</td>
<td>$25,000,000</td>
<td>$305,188</td>
<td>$50,000,000</td>
</tr>
<tr>
<td>Basic Education and Literacy</td>
<td>01-Jul-17</td>
<td>$5,712,391</td>
<td>$3,820,179</td>
<td>$7,791,524</td>
<td>$10,401,173</td>
<td>$27,725,268</td>
<td>$25,000,000</td>
<td></td>
<td>$40,000,000</td>
</tr>
<tr>
<td>Peacebuilding and Conflict Prevention</td>
<td>01-Jul-17</td>
<td>$878,314</td>
<td>$1,092,506</td>
<td>$944,109</td>
<td>$165,259</td>
<td>$3,080,188</td>
<td>$25,000,000</td>
<td>$21,919,812</td>
<td>$25,000,000</td>
</tr>
<tr>
<td>Rotary Peace Centers</td>
<td>01-Jul-17</td>
<td>N/A</td>
<td>$10,443,011</td>
<td>$7,775,803</td>
<td>-$3,368,632</td>
<td>$14,850,182</td>
<td>$50,000,000</td>
<td>$35,149,818</td>
<td>$50,000,000</td>
</tr>
<tr>
<td>Health (DPT + MCH)</td>
<td>01-Jul-18</td>
<td>$16,896,428</td>
<td>$6,368,847</td>
<td>$6,845,298</td>
<td>$7,094,747</td>
<td>$37,205,320</td>
<td>$50,000,000</td>
<td>$12,794,680</td>
<td>$60,000,000</td>
</tr>
<tr>
<td>Community Economic Development</td>
<td>01-Jul-19</td>
<td>$1,395,257</td>
<td>$2,358,185</td>
<td>$1,010,109</td>
<td>$6,325,279</td>
<td>$11,088,830</td>
<td>$25,000,000</td>
<td>$13,911,170</td>
<td>$15,000,000</td>
</tr>
<tr>
<td>Multiple</td>
<td>N/A</td>
<td>$455,000</td>
<td>$1,458,514</td>
<td>$355,000</td>
<td>$7,213,759</td>
<td>$9,482,273</td>
<td>N/A</td>
<td>N/A</td>
<td>$20,000,000</td>
</tr>
<tr>
<td>Not specified</td>
<td>N/A</td>
<td>$2,255,801</td>
<td>$3,209,816</td>
<td>$5,081,145</td>
<td>$887,243</td>
<td>$11,434,005</td>
<td>N/A</td>
<td>N/A</td>
<td>$20,000,000</td>
</tr>
<tr>
<td>Totals</td>
<td>N/A</td>
<td>$36,476,978</td>
<td>$32,861,783</td>
<td>$37,529,833</td>
<td>$32,692,283</td>
<td>$139,560,877</td>
<td>$200,000,000</td>
<td>$60,439,123</td>
<td>$280,000,000</td>
</tr>
</tbody>
</table>

Notes:
- Total increase of $80,000,000; with $40,000,000 coming from multiple and not specified gifts to the areas of focus
- WASH, BEL and Health are being increased
- CED is being decreased by $10 million for a goal of $15,000,000
- Peace MGI combined goal is remaining the same
- *FY20 totals are as of 31 January 2020*
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* Filed only with the official copy of these minutes