
MINUTES

of the

January 2016 MEETING

of

THE ROTARY FOUNDATION

TRUSTEES

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DATE AND PLACE

The Rotary Foundation Trustees met on 12–14 January 2016 in Evanston, IL, USA

ATTENDANCE

Present were Chairman Ray Klinginsmith, Vice-Chairman Paul A. Netzel, other Trustees Kalyan Banerjee, Noel A. Bajat, Örsçelik Balkan, Mário C. de Camargo, Sushil Gupta, Michael K. McGovern, Samuel F. Owor, Julio Sorjús, Bryn Styles, Sakuji Tanaka, Thomas M. Thorfinnson, Young Suk Yoon, and General Secretary John Hewko. Guiller E. Tumangan attended as director liaison. Trustee Ron D. Burton was unable to attend this meeting.

At the invitation of the chairman, incoming Trustees Gary C.K. Huang, Seiji Kita, and Barry Rassin also attended. Incoming Trustees William B. Boyd and Kenneth M. Schuppert, Jr. were unable to attend.

Andrew McDonald served as secretary of the meeting with assistance from Jennifer Faron and Matt Hohmann. Other staff present were David Alexander, Victor Barnes, Michele Berg, Joseph Brownlee, Lori Carlson, Bernadette Knight, Peter Markos, Abby McNear, John Osterlund, Carol Pandak, James Robinson, Steven Routburg, and Eric Schmelling. Hyung Jung Lee, Eiko Terao and Taka Hoshino served as staff interpreters.

AGENDA

The general secretary had prepared a memorandum of items for consideration at this meeting. Items from that memorandum, as well as other items considered during the meeting that were acted upon, constituted the meeting's agenda as follows:

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** Filed only with the official copy of these minutes*

55. Approval of the October 2015 Meeting Minutes

Statement: The general secretary distributed the October 2015 Trustees meeting minutes to each trustee.

DECISION: The Trustees approve the minutes of their October 2015 meeting and request the chairman to sign the official copy of those minutes.

56. Decisions Taken on Behalf of the Trustees

Statement: Rotary Foundation Bylaws section 5.10 states that any officer acting on behalf of the Trustees shall report such action to the Trustees at their next scheduled meeting.

DECISION: The Trustees ratify the decisions as shown in Appendix A, the complete copy of which is filed only with the official copy of these minutes, taken on their behalf between 22 August and 23 November 2015 by those authorized to do so.

57. General Secretary's Report

Statement: The general secretary presented an update on the work at the Secretariat since the October 2015 Trustees meeting.

DECISION: The Trustees receive the general secretary's report on the activities at the Secretariat.

58. Communications from the RI Board

Statement: At its October 2015 meeting, the Board took several decisions of interest to the Trustees. The Trustees also considered an updated Risk Appetite Statement that the Board had approved at this meeting.

DECISION: The Trustees

1. note the following decisions from the RI Board's second meeting in 2015–16, held on 12–14 October 2015:

- 34. Communications from the Trustees
- 35. Election of Foundation Trustees
- 38. Proposed RI Committee Structure for 2016–17
- 45. Amendment to Proposed Legislation
- 46. Board Strategy for Legislation
- 60. Selection of 2015–16 Alumni Awards Recipients
- 62. Convention Strategy Workgroup Report: Convention Attendance Guidelines
- 80. Non-Districted Status — District 2225 (Russian Federation)

83. End of Polio Communications Planning

93. RI Risk Appetite Statement

2. accept the updated RI Risk Appetite Statement as follows:

Rotary International will adapt operational processes, policies, and procedures that mitigate risks in accordance with these statements:

- Given its strategic importance, Rotary will not accept significant risk with regards to its people.
- Rotary will proactively manage its reputation and image in order to support clubs/districts and other Rotary entities.
- Rotary will not tolerate any knowing breach of legal/regulatory compliance and will employ reasonable efforts to assume such compliance.
- Rotary has a limited tolerance to daily risk that would negatively impact clubs/districts and other Rotary entities.
- Rotary is committed to cost effectively limiting financial risks that could impact the delivery of services to the clubs/districts and other Rotary entities.

59. Tentative Future Agenda

Statement: Trustees' policy requires at each meeting the submission of a tentative agenda for the next Trustees meeting.

DECISION: The Trustees receive the tentative agenda for their April 2016 meeting.

60. Updates to The Rotary Foundation Code of Policies

Statement: Rotary Foundation Code of Policies section 2.010.6. requests the general secretary, at the conclusion of each Trustee meeting, to review the decisions taken by the Trustees at that meeting and prepare a report listing the decisions that might be added to The Rotary Foundation Code of Policies. The general secretary also recommends amendments to the Code to reflect current practices, language, or other factors.

DECISION: The Trustees, to record the decisions taken at their October 2015 meeting, amend the Rotary Foundation Code of Policies as shown in Appendix B, filed only with the official copy of these minutes.

61. Approval of Proposed 2016–17 Rotary Foundation Committee Appointments

Statement: Rotary Foundation Bylaws section 6.1 provides for Trustees to establish committees and prescribe the duties and authority of such committees. The number of members on the committees and the term of membership shall be as determined by the Trustees. Rotary Foundation Code of Policies section 1.090.1. provides that such appointments are reviewed and approved by the full Board of Trustees at their January meeting. Chairman-elect Banerjee presented his recommended committee appointments for the Trustees' consideration.

DECISION: The Trustees

1. acknowledge receipt of Trustee chairman-elect Banerjee's proposed committee appointments for 2016–17 in advance of this meeting, in accordance with the timeframe for committee appointments approved by the Trustees at their October 2015 meeting;
2. approve the chairman-elect's recommendations for the 2016–17 TRF committees as shown in Appendix C and request the chairman-elect to invite the listed persons to serve on their respective committees;
3. offer their congratulations, encouragement, and support to all of the committee members for the next Rotary year.

62. Proposed Board and Trustee Meeting Schedules

Statement: In October 2015, Chairman Klinginsmith presented an outline of a revised Board and Trustees meeting schedule to the joint meeting of the Board and Trustees. Following that meeting, a working group developed this concept further. Initial findings were presented at the January 2016 Trustees meeting.

DECISION: The Trustees

1. thank the working group comprising Chairman Klinginsmith and members of the Rotary staff for developing the proposal to revise the current Board and Trustees meeting schedules first discussed at their joint meeting in October 2015;
2. look forward to reviewing a complete proposal at their April 2016 meeting.

63. Updates to RITS Travel Policy

Statement: The RI Travel Policy states that "Business class or premium cabin equivalent on flights longer than four hours is provided to incoming Trustees in conjunction with their preparation as a Trustee." Clarification was sought regarding the eligible class of service for incoming trustees traveling to the International Assembly.

DECISION: The Trustees clarify the Rotary Travel Policy to provide for incoming trustees to travel in business class (or premium cabin equivalent) on flights longer than four hours in conjunction with the International Assembly, the Regional Leaders Training Institute, Trustee meetings, and the International Convention.

64. Strategic Planning Committee Members Selection

Statement: In decision 14, October 2015, the Trustees concurred with the Board's October 2015 decision to reconstitute the Strategic Planning Committee and further agreed to make their best efforts to appoint four members to this committee in accordance with proposed 2016 Council enactment 16-93 "to amend the terms of reference for the Strategic Planning Committee." The Trustees had earlier reviewed numerous candidates and made their selections via a ballot at this meeting.

DECISION: The Trustees

1. appoint the following Rotarians to the new Strategic Planning Committee as the four representatives of The Rotary Foundation for the noted terms:

Sangkoo Yun, 2016 to 2020
Francis F. Tusubira, 2016 to 2019
Michael McQueen, 2016 to 2018
Natalia Soebagio, 2016 to 2017

2. also select two Rotarians as alternate members in case one or two of the selected representatives are unable to accept their appointments to the committee.

65. Programs Committee Report

Statement: The Programs Committee met on 9–11 November 2015 and discussed the ongoing evaluation of the new grant model, and the possible expansion of the Project Enhancement Process across all six areas of focus, among other topics.

DECISION: The Trustees thank the Programs Committee for its report.

66. Level III Grant Requests

Statement: Global Grants requesting over US\$100,000 from the World Fund must be reviewed by the Trustees. Three Global Grant applications were reviewed, including grants for maternal and child health and disease prevention and treatment.

DECISION: The Trustees

1. do not agree to award Global Grant 1525229, a disease prevention and treatment grant sponsored by District 3292 (Nepal) and the Rotary Club of Nagpur Ishanya, India (District 3030) to provide a computerized tomography (CT) scanner to the Central India Institute of Medical Sciences in Nagpur, India in the amount of US\$40,500 from the World Fund (total project cost of \$241,500);
2. agree to award Global Grant 1527934, a disease prevention and treatment grant sponsored by District 3680 (Korea) and District 3292 (Nepal) to be carried out with Nepal Heart Foundation – Lalitpur and Manidol Tole Sudhar Samiti to benefit the 200,000 people of the Lalitpur area in Nepal in the amount of \$120,000 from the World Fund (total project cost of \$240,000);
3. agree to award Global Grant 1527760, a maternal and child health grant sponsored by the Rotary Clubs of Ulm-Donaubrücke, Germany (District 1930 and Gbagada, Nigeria (District 9110) to reduce maternal and perinatal mortality and morbidity through the implementation of a quality assurance in obstetrics into six hospitals in Nigeria and will be carried out with Lagos, Ogun, and Oyo State Governments Ministry of Health in the amount of \$200,000 from the World Fund (total project cost of \$540,148).

67. Global Grant Appeals

Statement: The general secretary received two appeals to global grant applications that had been previously denied.

DECISION: The Trustees

1. do not agree to award a global grant for Global Grant 1422761, sponsored by the Rotary Club of

Durbarmarg, Nepal (District 3292) and the Rotary Club of Chiswick & Brentford, England (District 1130) to fund a project carried out with The Nepal Trust;

2. do not agree to award a global grant for Global Grant 1634998, sponsored by the Rotary Club of Saarbrücken-St. Johann, Germany (District 1860,) and the Rotary Club of Greater McKees Rocks (Sto-Ken-Rox), PA, USA (District 7300) to fund an economic and community development scholarship for Dr. Meredith Norris to study law in Germany.

68. US-Bound Global Grant Scholars

Statement: Under US tax law, US-bound grant scholars paid by The Rotary Foundation may be subject to approximately a 30 percent tax withholding on that funding for all expenses while in the US except for tuition, books, and fees. If scholarships are awarded by a non-US foundation, there is no US tax withholding. The Rotary German Foundation—Rotary Deutschland Gemeindienst (RDG)—had been selecting and paying for US-bound scholars. In August 2015, RDG informed the general secretary that it could no longer make these payments. The general secretary suggested the Trustees amend their policy for US-bound scholars to be in line with US tax law while staff investigated alternative approaches.

DECISION: The Trustees agree that global grant scholars studying in the United States shall limit their expenditures to tuition, books, and fees, and amend Rotary Foundation Code of Policies section 11.040.5. as follows:

11.040.5. Global Grants for Scholarships
The term “Rotary Scholar” shall be used when referring to any global grant scholar recipient.

A. General Criteria

[text omitted]

6. Grant funding covers tuition, travel, living, insurance, and other education-related expenses as approved by The Rotary Foundation. Funding for scholars studying in the US is limited to tuition, books and fees.

[text omitted]

69. Qualification Requirements for Global Grants

Statement: At its October 2015 meeting, the RI Board considered several proposed resolutions to the 2016 Council on Legislation that the proposers had agreed to withdraw. The Board submitted one of these resolutions—from the Rotary Club of Collie, W.A. Australia, requesting the Trustees to consider amending the district and club qualification requirements for global grants to allow for an online qualification process—to the Trustees for consideration. The Trustees noted that districts currently have the flexibility to conduct club qualification for global grants via webinar, and further noted that since the new grant model, including the qualifications process, was currently under review, any possible changes to this process should wait until after the April 2016 meeting.

DECISION: The Trustees

1. thank the Rotary Club of Collie, W.A., Australia for their proposed resolution, requesting the Trustees to consider amending the district and club qualification requirements for global grants to allow for an online qualification process;
2. agree that club qualification for global grants remains at the district level;
3. acknowledge that club qualification for global grants can be done via webinar if determined by the district.

70. Insurance Policy for Grant Travelers

Statement: In decision 80, January 2013, the Trustees agreed to budget up to US\$255,000 in 2013–14 for a blanket travel insurance policy for individuals traveling on Rotary Foundation grants and Rotary peace fellowships. The policy has been in place for the last two and a half years, with an annual insurance premium of approximately \$206,000. The general secretary reported that this policy does not fulfill the medical insurance requirements of the grant scholars and therefore suggested that it be discontinued.

DECISION: The Trustees

1. terminate the Grant Travel Insurance policy, effective 30 June 2016;
2. request the general secretary to determine appropriate insurance terms and limits to be purchased directly by the grant travelers, for report at the April 2016 Trustees meeting.

71. Project Enhancement Process Expansion Plan

Statement: The Project Enhancement Process (PEP) aims to provide project planning and technical support to clubs and districts for Global Grants relying on the experience and expertise of Rotarians. In decision 125, April 2015, the Trustees received the strategic objectives and outcomes developed for the Project Enhancement Process and requested that an implementation plan be developed that could be applied across the other areas of focus, for report at this meeting. The Programs Committee reviewed this plan and recommended it for the Trustees' approval.

DECISION: The Trustee

1. approve the Project Enhancement Process model and operational plan as shown in Appendix D;
2. approve a 2015–16 budget variance of US\$21,000 to provide staff support for implementation of this plan and request the general secretary to budget for staff support accordingly for future years.

DECISIONS 72–78

International PolioPlus Committee Report
Meeting 10–11 January 2016 in Evanston, IL, USA

72. 2015–16 Service Awards for a Polio-free World

Statement: Rotary Foundation Code of Policies section 21.050.2. provides criteria and guidelines for international and regional service awards to honor Rotarians who have contributed active, personal service toward the goal of polio eradication. Nominations for the 2015–16 awards were reviewed by the International PolioPlus Committee and forwarded to the Trustees for approval.

DECISION: The Trustees approve the following 10 nominations for the International Service Award for a Polio-Free World:

Ian de Cesare
John de Giorgio
Hildegard Dressino
Carl Good
Aruna Koushik
William Long
Emeka Chuka Offor
Sven Schöpker
Iqbal Singh Tomer
William (Bill) F. Tubbs

73. PolioPlus Grants Request: Combined World Health Organization African Region (WHO/AFRO) and UNICEF Grant Request

Statement: The World Health Organization African regional office (WHO/AFRO) and UNICEF requested grants for operational support in Cameroon, Ethiopia, and Nigeria; technical assistance in Chad; and for social mobilization support in Chad and Nigeria.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US\$5,790,000 to WHO for operational support in the following countries:

- Cameroon \$1,605,000
- Ethiopia \$4,185,000

this grant to be released in accordance with Trustee policies;

2. approve a PolioPlus grant of up to US\$4,908,672 to UNICEF for social mobilization support in the following countries:

- Chad \$239,633
- Nigeria \$4,669,039

this grant to be released in accordance with Trustee policies;

3. approve a PolioPlus grant of up to US\$1,741,849 to UNICEF for technical assistance for Chad, this grant to be released in accordance with Trustee policies;

4. approve a PolioPlus grant of up to US\$781,100 to UNICEF for operational support for Nigeria, this grant to be released in accordance with Trustee policies;

5. authorize the general secretary to execute agreement letters with WHO and UNICEF to convey the funds on a scheduled basis. WHO and UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;

6. note that these are one-year grants that must be fully expended by 31 March 2017, or one year after the transfer of funds to the grantee, whichever comes later;

7. note that these grants, if fully expended, will increase total PolioPlus grants as follows:

- Cameroon from \$13,295,474 to \$14,900,474
- Chad from \$30,956,724 to \$32,938,206
- Ethiopia from \$15,686,289 to \$19,871,289
- Nigeria from \$214,305,610 to \$219,755,749

74. PolioPlus Grants Request: Combined World Health Organization Eastern Mediterranean Region (WHO/EMRO) and UNICEF Grant Request

Statement: The World Health Organization Eastern Mediterranean regional office (WHO/EMRO) and UNICEF requested grants for social mobilization support in Afghanistan and Pakistan; for operational support in Afghanistan, Iraq, Pakistan, and Somalia; and for technical assistance in Afghanistan and Pakistan.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US\$7,532,490 to UNICEF for social mobilization in the following countries:

- Afghanistan \$1,938,899
- Pakistan \$5,593,591

this grant to be released in accordance with Trustee policies;

2. approve a PolioPlus grant of up to US\$1,853,727 to UNICEF for technical assistance in the following countries:

- Afghanistan \$1,033,324
- Pakistan \$820,403

this grant to be released in accordance with Trustee policies;

3. approve a PolioPlus grant of up to US\$11,395,585 to WHO for operational support in the following countries:

- Afghanistan \$3,056,990
- Iraq \$1,587,551
- Pakistan \$4,982,062
- Somalia \$1,768,982

this grant to be released in accordance with Trustee policies;

4. authorize the general secretary to execute agreement letters with WHO and UNICEF to convey the funds on a scheduled basis. WHO and UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
5. note that these are one-year grants that must be fully expended by 31 March 2017, or one year after the transfer of funds to the grantee, whichever comes later;
6. note that these grants, if fully expended, will increase total PolioPlus grants as follows:
 - Afghanistan from \$80,061,167 to \$86,090,379
 - Iraq from \$4,458,631 to \$6,046,182
 - Pakistan from \$114,364,082 to \$125,760,138
 - Somalia from \$29,790,192 to \$31,559,174

75. PolioPlus Grants Request: Combined World Health Organization Southeast Asia Regional Office (WHO/SEARO) and UNICEF Request

Statement: The World Health Organization Southeast Asia regional office (WHO/SEARO) and UNICEF requested a grant for technical assistance in India.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US\$617,559 to UNICEF for technical assistance in India, this grant to be released in accordance with Trustee policies;
2. authorize the general secretary to execute an agreement letter with UNICEF to convey the funds on a scheduled basis. UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
3. note that this is a one-year grant that must be fully expended by 31 March 2017, or one year after the transfer of funds to the grantee, whichever comes later;
4. request the India National PolioPlus Committee to work with UNICEF/India to identify polio-specific social mobilization activities and items, to be supported by Corporate Social responsibility funds the India National PolioPlus Committee has received from one of Birla Industries' companies;
5. note that if this grant is fully expended, will bring the total PolioPlus grants to India from US\$174,967,665 to US\$175,585,224.

76. PolioPlus Grants Request: World Health Organization Polio Research Committee Grant Request

Statement: The World Health Organization Polio Research Committee requested a grant for research activities in Mali, Guinea, Cote D'Ivoire, Madagascar, Atlanta USA, and Pakistan.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US\$354,918 for the implementation of polio eradication research activities in Mali, Guinea, Cote D'Ivoire, Madagascar, Atlanta USA, and Pakistan, proposed by the Polio Research Committee;
2. authorize the general secretary to execute an agreement letter with WHO to convey the funds on a scheduled basis. WHO will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
3. note that this is a two-year grant that must be fully expended by 31 March 2018;
4. note that this grant, if fully expended, will bring the total PolioPlus grant to WHO/Research from US\$28,747,713 to US\$29,102,631.

77. PolioPlus Grants Request: CDC Foundation Polio Eradication Heroes Fund Grant Request

Statement: The Centers for Disease Control and Prevention (CDC) Foundation requested a grant for the Polio Eradication Heroes Fund.

DECISION: The Trustees

1. approve a PolioPlus grant of US\$25,000 to the Centers for Disease Control and Prevention Foundation to support the Polio Eradication Heroes Fund, this grant to be released in accordance with Trustee policies;
2. note that this is a three-year grant that must be fully expended by 30 June 2019, or three years after the transfer of funds to the grantee, whichever comes later;
3. note that this grant, if fully expended, will bring the total PolioPlus grants to CDC from US\$731,900 to US\$756,900.

78. End of Polio Subcommittee

Statement: In their decision 152, January 2015, the Board requested the appointment of a joint subcommittee of the Communications and International PolioPlus Committees to discuss Rotary's communication plans for the end of polio. In decision 196, May 2015, the Board agreed to the subcommittee's structure and continuation through 2015–16 and requested the subcommittee to focus on developing outcomes and the communication plan. The Trustees discussed extending the term of this committee through 2017–18.

DECISION: The Trustees

1. request the Board to extend the term of the End of Polio Subcommittee through 2017–18;
2. request Trustee chairman-elect Banerjee to appoint up to two representatives from the Trustees, at least one of whom shall be a current Trustee, to serve on the End of Polio Subcommittee.

79. Joint Committee on Alumni Relations Report

Statement: The Joint Committee on Alumni Relations met on 2–3 December 2015 in Evanston, IL, USA and discussed the status of alumni associations, new alumni tools and reports to help Rotarians engage alumni, alumni involvement at Rotary conventions, alumni awards and communications, and the possible transition of Rotaractors to Rotarians, among other topics.

DECISION: The Trustees

1. encourage any existing organization of former Rotary Youth Exchange students to become part of the Rotary Alumni Network;
2. request the general secretary to develop and refine strategies for engaging the Family of Rotary, including Rotary's programs for young leaders and alumni, in conjunction with the RI Strategic Plan and Rotary's membership strategy, for report to the Board at its October 2016 meeting;
3. request the Board to agree to change the name of the Rotary Global Alumni Service to Humanity Award to the Rotary Alumni Award;

4. amend Rotary Foundation Code of Policies section 16.040.1.2. as shown below:

16.040.1.2. Eligibility Criteria

1. Candidates must accept the award in person at the Rotary International Convention, with exception being granted in special circumstances.
2. An individual may receive an award only once.
3. Individuals may not be nominated for, or receive an award, posthumously.

4. Current and past RI directors and Foundation trustees shall be ineligible to receive the award.

80. Rotary Peace Centers Long-Range Plan

Statement: In decision 21, October 2014, the Trustees requested the general secretary to prepare a strategy for developing a long-range plan for the Rotary Peace Centers program, including the potential addition of new Rotary Peace Centers. In decision 26, October 2015, the Trustees deferred appointment of Rotary Peace Centers Future Planning Committee until the terms of reference and the proposed members for the committee could be more fully developed.

DECISION: The Trustees

1. in accordance with Trustee decision 26, October 2015, agree to appoint a Rotary Peace Centers Future Planning Committee with the follow terms of reference:

Rotary Peace Centers Future Planning Committee

Reviews the current status of scholarship programs for peace studies worldwide and provides options for the future direction of the Rotary Peace Centers program within the international peace movement.

The committee will:

- (a) evaluate the impact of the Rotary Peace Centers (RPC) program;
- (b) identify and assess the innovative features of other peace scholarship programs;

(c) propose options for change to the RPC program to ensure that it continues to meet Rotary's objectives;

(d) develop criteria for, and evaluate the impact of, additional Rotary Peace Centers.

2. approve appointment of the following members to the Rotary Peace Centers Planning Committee:

K. R. Ravindran – Chair

Bryn Styles – Vice Chair

Peter Kyle – Past District Governor from Washington D.C. and current chair of the Rotary Peace Centers Committee

Monica Saville – Past District Governor and former regional Rotary Foundation coordinator from Sydney, Australia

Erin Thomas – Former Rotary peace fellow and past executive director for the Rotarian Action Group for Peace

Quentin Wodon – Originally from Belgium, now a Rotarian in Washington D.C. and lead economist with the World Bank. Has five graduate degrees and speaks four languages

Jenn Weidman – Adviser. Former RI staff member and then a staff member at the Chulalongkorn Peace Center

It is anticipated that the committee will complete its task within 18 months, and therefore, the foregoing members are appointed for the remainder of the 2015–16 Rotary year and the 2016–17 Rotary year;

3. approves a 2015–16 budget variance of US\$27,000 for expenses associated with this committee.

81. 2017 Rotary Peace Symposium

Statement: In decision 28, October 2015, the Trustees requested the general secretary to review the 2015 Peace Symposium Planning Committee's recommendations for future peace symposiums and to present a proposed plan of action for such future symposiums at this meeting. The Trustees further requested the general secretary to recommend the size, scope, format, and projected costs of the next Rotary

Peace Symposium to be held in conjunction with the 2017 convention in Atlanta. The general secretary presented detailed program proposals.

DECISION: The Trustees thank the general secretary for his recommendations concerning the size, scope, format, and projected costs for the next scheduled Rotary Peace Symposium to be held in conjunction with the 2017 RI (Atlanta) Convention, as requested by the Trustees in their decision 28, October 2015.

82. 2017 Presidential Peace Conference

Statement: Chairman Klingensmith suggested that the Trustees consider incorporating the planned 2017 Rotary Peace Symposium (a pre-convention event in Atlanta) into the 2017 Presidential Peace Conference (also a pre-convention event in Atlanta). This combined event could optimally recognize and celebrate all of Rotary's peace building programs. The chairman suggested possible attendees, programs, and the Foundation's cost for such an event.

DECISION: The Trustees

1. agree to cooperate with the RI Board in sponsoring a Presidential Peace Conference as a pre-convention event for the 2017 RI (Atlanta) Convention, which will feature many of the Rotary programs that promote world understanding, goodwill, and peace;
2. agree to blend the scheduled Rotary Peace Symposium into the Presidential Peace Conference for the 2017 convention without a reimbursement of travel and housing expenses for participants, except for featured speakers;
3. approve a tentative budget of US\$25,000 for the Foundation's share of the cost for the proposed Presidential Peace Conference;
4. look forward to working with the RI president-elect, John Germ, in planning and conducting the proposed Presidential Peace Conference.

83. Long-Term Plan for Building TRF's Endowment

Statement: In decision 43, October 2015, the Trustees looked with favor on the concept of developing a long-term plan for growing Rotary's endowment to more than \$2 billion in net assets and commitments by 30 June 2025 and requested the Fund Development Committee to develop a preliminary plan for report at

the April 2016 Trustees meeting with an update at this meeting. The committee presented options for developing commitments and securing outright gifts and noted endowment enhancements in progress and under development.

DECISION: The Trustees

1. receive the general secretary's update regarding the concept to build the Endowment to US\$2 billion by 2025;
2. request a preliminary plan for review by the Trustees at their April 2016 meeting.

84. Improvements to Rotary Direct Program

Statement: In decision 44, October 2015, the Board requested the general secretary to implement a viable, cost-effective, strategy to improve the Rotary Direct recurring giving program in North America and to prepare a cost estimate for this improvement plan, for report at this meeting. The general secretary noted that the Finance Committee, in its consideration of enterprise projects for inclusion in the 2017 draft budget, had reviewed this plan for implementation in 2016–17 (as approved by the Trustees in item 91 of these minutes).

DECISION: The Trustees note that the Finance Committee is including a Rotary Direct enhancement project, with detailed cost estimates, in its enterprise projects prioritization for the 2017 fiscal year.

85. Threshold for 100% Foundation Giving Banner

Statement: In decision 119, April 2015, the Trustees expanded the club banner recognition program for 100% participation clubs. The general secretary suggested amendments to this decision to address operational efficiency issues with regard to the 100% Foundation Giving Club banner.

DECISION: The Trustees, to enhance operational efficiency, amend their decision 119, April 2015 as follows:

119. Banner Recognition for 100 Percent Participation Clubs

[text omitted]

- b. establish a new 100% Foundation Giving Club banner, to be awarded to clubs ~~where every active (dues paying) member~~

~~contributes to The Rotary Foundation, with an average of at least \$100 per capita to any Rotary Foundation gift designation for individual members giving to any Rotary Foundation designation if the following criteria are met:~~

- 1) every active, dues-paying member contributes at least US\$25;
- 2) the club's average contribution is at least US\$100.

86. Corporate Social Responsibility India

Statement: The Indian Companies Act, passed by the Indian parliament in 2013, requires companies with an average net profit of at least 50 million rupees (approximately US\$816,000) over a three-year period to spend two percent of their net profit on social development. The general secretary noted that the Rotary Foundation (India) is eligible for accepting these Corporate Social Responsibility funds from Indian corporations under this act and reported several functional and operational issues for the Trustees' consideration.

DECISION: The Trustees

1. receive the general secretary's interim report on the possibility of Rotary Foundation (India) receiving corporate social responsibility funds from corporations in India;
2. look forward to the general secretary's final report on this matter at its April 2016 meeting.

87. Jean Thomson Harris Society Update

Statement: In decision 117, April 2015, the Trustees established the Jean Thomson Harris Society (to be effective 1 January 2016) as a means of building greater connections between The Rotary Foundation and donors to the endowment fund. The general secretary reported that since this April decision, several changes have taken place at the Foundation, regarding the long-term plan for building the Foundation's endowment, and therefore suggested that the Trustees consider postponing the launch of the Jean Thomson Harris Society.

DECISION: The Trustees agree to postpone the launch of the Jean Thomson Harris Society, noting that the eventual launch of the society could be incorporated into the long-term plan for The Rotary Foundation's endowment.

88. Collaboration and Communication with German Associate Foundations

Statement: Trustee Balkan had earlier reported on the need to improve communications and understanding between The Rotary Foundation and the two German associate foundations, Rotary Deutschland Gemeindienst and Deutsche Rotarische Stiftung. The general secretary reported that Secretariat staff visited the German associate foundations and subsequently presented a plan to improve support to Rotary Deutschland Gemeindienst and to support German Rotarians and grant participants.

DECISION: The Trustees endorse the general secretary's plan to review the structure and operations of Rotary Deutsche Gemeindienst (RDG) and the relationship with The Rotary Foundation to improve support to German Rotarians and grant participants and authorize a 2015–16 budget variance of US\$15,000 to support additional study to optimize the organization and activities of RDG and The Rotary Foundation.

89. District 3272 (Pakistan) Progress Report

Statement: In decision 41, October 2013, the Trustees suspended District 3272 (Pakistan) from participation in Rotary grants. The Trustees extended this suspension in decision 113, April 2014. The Trustees requested a progress report at this meeting. The special advisers to the district reported that while concerns regarding activities in the district remain, progress has been made recently, including the withdrawal of all litigation, and the return of required Matching Grant funds. The special advisers suggested that additional training should help resolve the remaining concerns.

DECISION: The Trustees

1. thank the special advisers to District 3272 (Pakistan) for their report on the district;
2. approve a 2015–16 budget variance of US\$15,000 for training purposes of District 3272 leaders;
3. lift District 3272's suspension from participation in Rotary Foundation grants upon confirmation from the Special Advisers of the completion of a satisfactory in-person meeting with the District 3272 Stewardship Committee.

90. Affinity Credit Card Royalties

Statement: In decision 291, June 2008, the Board, in support of Rotary's obligation to match the US\$100

Million Challenge from the Gates Foundation grant to eradicate polio, allocated affinity credit card royalties through 2011 to Rotary's US\$100 Million Challenge. The royalties from 2012 through 2015 were allocated to The Rotary Foundation World Fund. The general secretary suggested that affinity credit card royalties through 30 June 2020 be allocated to the PolioPlus Fund.

DECISION: The Trustees agree to designate royalties from the Affinity Credit Card program to the PolioPlus Fund from fiscal year 2016 through 2020.

91. TRF Finance Committee Report

Statement: The TRF Finance Committee met in January by webinar and discussed budget assumptions to be used in preparing the 2017 Rotary Foundation budget, among other topics.

DECISION: The Board

1. approves the draft 2016–17 budget assumptions as discussed at this meeting;
2. approves the preliminary list of enterprise projects for inclusion in the 2016–17 draft budget (subject to budget constraints and further review), as shown in Appendix E, filed only with the official copy of these minutes.

92. Currency Calculation Rate in Venezuela for Club Invoicing

Statement: The general secretary reported that due to the difference between the fixed government exchange rates and the unofficial exchange rate in Venezuela, Rotary clubs have been unable to complete service projects, and district governors receiving allocations in local currency have raised concerns about their ability to complete their responsibilities. The general secretary suggested that as the financial situation within the country continues to fluctuate, TRF temporarily suspend receipt of contributions from Venezuela.

DECISION: The Trustees authorize the general secretary to

1. suspend receipt of contributions in Venezuela;
2. provide donors that have contributed US\$10,000 or more since 1 July 2014 the option of having their donations returned or having any District Designated Funds, Accumulated Gift Values, and Foundation recognition points (and related donor recognition levels) revalued;

3. determine when to resume accepting contributions in Venezuela;
4. work with Rotary Senior Leaders to identify an internationally recognized non-profit organization in Venezuela to which to contribute all remaining funds on deposit to support its service programs and approves a budget variance up to \$100,000 accordingly.

93. Amendments to TRF Resolutions on Financial Accounts and Services

Statement: The TRF Resolutions on Financial Accounts and Services delegates authority to specific staff members with regard to the establishment and operation of TRF's bank accounts. With the recent filling of the deputy general secretary position, amendments to the resolution were necessary.

DECISION: The Trustees amend the Resolutions on Financial Accounts and Services as shown in Appendix F.

94. Budget Modifications

Statement: The Trustees reviewed decisions taken at this meeting that have current and future budget impact.

DECISION: The Trustees

1. note no modifications to the 2015–16 budget

	<u>2015–16</u>
Revenues:	\$ 316,278,000
Program awards:	228,211,000
Program operations:	26,010,000
Operating expenses	
Fund dev. &	
general and admin.:	24,835,000
Total expenses:	279,056,000
Change in Net Assets:	<u>\$ 37,222,000</u>

2. note budget variance for 2015–16 and future financial impact:

	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>
Revenues			
Dec. 82 2017 Pres.			
Peace Conf.:	-	26,500	-
Total Revenues:	<u>-</u>	<u>26,500</u>	<u>-</u>

Expenses

Dec. 63 Updates to RITS Travel Policy	-	13,000	13,000
Dec. 71 Project Enhancement Process Exp. Plan	21,000	76,000	78,000
Dec. 80 RPC Long Range Plan	27,000	85,500	-
Dec. 82 2017 Pres. Peace Conf.	-	71,500	-
Dec. 87 Update on Jean Thomson Harris	(250,000)	(96,000)	(98,000)
Dec. 88 German Assoc. Foundations	15,000	-	-
Dec. 89 District 3272 Progress Rep.	15,000	-	-
Total Expenses	<u>(172,000)</u>	<u>150,000</u>	<u>(7,000)</u>
Net Total of Revenues over Expenses	<u>172,000</u>	<u>(123,500)</u>	<u>7,000</u>

Adjournment

The foregoing is a true record of the proceedings at The Rotary Foundation Trustees meeting held on 12–14 January 2016 in Evanston, IL, USA.

Ray Klinginsmith, Chairman
The Rotary Foundation

Andrew McDonald
Secretary of the Meeting

ATTEST:

John Hewko
General Secretary

APPENDIX A

SUMMARY OF DECISIONS TAKEN ON BEHALF OF THE TRUSTEES (Decision 56)

Exhibit 2-a: Citation for Meritorious Service Awards

- 16 award recipients.

Exhibit 2-b: TRF Cadre of Technical Advisers

- The cadre reviewed 58 grants, including 14 technical reviews, three random audits, one routine audit, four targeted audits, two advance site visits, 11 interim monitoring visits, seven Grant Model Evaluation Area of Focus evaluations, 10 Grant Model Evaluation Operational Audits, and four post project site visit.

Exhibit 2-c: PolioPlus Partner Grants

- US \$205,665 of PolioPlus Partners funds for the 2015–16 Benin immunization activities;
- \$135,956 of PolioPlus Partners funds for 2015 Niger immunization activities;
- \$100,000 of PolioPlus Partners funds for 2015–16 Cote d'Ivoire immunization activities;
- \$317,436 of PolioPlus Partners funds for 2015–16 Ethiopia immunization activities.

Exhibit 2-d: Foundation Programs

- 257 global grants awarded for a total of \$7,296,396 in World Fund
- 141 district grants awarded for a total of \$7,849,006 in DDF

Exhibit 2-e: Legacy Programs

- **Districts/Clubs:** Rotary Club of San Pedro de Macoris (District 4060) and the Rotary Club of Dartmouth East (District 7820)

Nature of Request: Recommendation to waive the Rotary Club of Dartmouth East of any additional reporting responsibility for the final report for Matching Grant #74692 because of their good faith effort in communicating with the host sponsor to complete the reporting requirements. The Rotary Club of San Pedro de Macoris will have sole responsibility for submitting information on how the grant funds were spent, Rotarian active participation, and submittal of bank statements in order to close the project file.

- **Districts/Clubs:** Rotary Club of Ilhéus-Jorge Amado (District 4550) and the Rotary Club of Corning (District 7120)

Nature of Request: Recommendation to waive Rotary Club of Corning of any additional reporting

responsibility for the final report for Matching Grant #76638 because of their good faith effort in communicating with the host sponsor to complete the reporting requirements. Rotary Club of New Road City Ilhéus-Jorge Amado will have sole responsibility for submitting information on how the grant funds were spent, Rotarian active participation, and submittal of bank statements in order to close the project file.

Exhibit 2-f: Waivers

- **Districts/Clubs:** Rotary Club of La Jolla Golden Triangle (D-5340) and the Rotary Club of Voorburg-Vliet (D-1600)

Nature of Request: Scholar Christina Welch is enrolled in a unique peace and conflict prevention/resolution program with an emphasis on water issues. Her program, sponsored by Oregon State University, includes a semester in Costa Rica, a semester at UNESCO-IHE and concludes at Oregon State University. The scholar is from the US and the waiver permits funding for her program despite the fact that portions of it take place in the United States. Global grants typically require that studies take place in a foreign country.

- **Districts/Clubs:** Rotary Club of Kandy (D-3220) and District 5970

Nature of Request: Scholar Chatrini Weeratunge is enrolled in a Masters in Public Administration at Columbia University in New York City. At the time The Rotary Foundation received her application, she had already completed most of her program. Initially her sponsors requested funding to retroactively cover her studies from September-December 2015. Rather than reimburse her for completed studies, the general secretary asked that they apply for just her second semester of studies. Global grant scholarships are awarded for a minimum of one year of study (TRF Code 11.040.5.). Therefore, the general secretary waived this requirement to enable TRF to fund a single semester of study.

- **Districts/Clubs:** District 1020

Nature of Request: A potential donor in D-1020 is contemplating a gift of \$1 million to TRF, however, she wants the money used to fund projects done in conjunction with her foundation. Although this

potential gift would come from an individual, not the foundation, the close tie between the potential donor and the assumed cooperating organization triggers TRF's conflict of interest provisions which prohibit funding from cooperating organizations on a global grant. This situation is similar to another we considered in August and the Trustee chair advised the general secretary to grant a waiver to allow the gift solicitation to continue, much as we had done in August. The general secretary therefore granted the waiver. Negotiations on the gift are ongoing.

- **Districts/Clubs:** Districts 3620 and 9910
Nature of Request: The sponsors of this grant secured a contribution from the Australian government that TRF matched. The sponsors intended to use the government money to purchase medical equipment that was part of the project. The government informed the Rotarians that preferred to pay the invoices for the equipment directly, for which TRF and the sponsors gave approval. When it came time to begin the project, the Australian government presented the Rotarians with the equipment and invoices for the same that predated the approval date of the grant application. This differed from the sponsors' understanding of how the project would proceed and they brought it to TRF's attention. TRF policy mandates that grant funds cannot be used for activities that predate approval. Rather than penalize the Rotarians for this process change on the part of the government, the general secretary issued a waiver to allow the project to proceed.

APPENDIX C

2016–17 TRF COMMITTEES AND MEMBERSHIP

(Decision 61)

The chairman is an ex officio member of each committee. All committee action shall be subject to the approval of the Trustees. The term of all committee appointments is until 30 June 2017 unless otherwise specified.

Executive Committee of the Trustees

Kalyan Banerjee, Chair
Paul A. Netzel, Chair-elect
Thomas M. Thorfinnson, Vice Chair
Sushil Gupta
Bryn Styles

Finance Committee

Sushil Gupta, Chair
Mário César de Camargo, Vice Chair
Noel Bajat
Örsçelik Balkan
Barry Rassin

Fund Development Committee

Paul A. Netzel, Chair
Young Suk Yoon, Vice Chair
(Term Expires 30 June 2018)
Ron Burton
(Term Expires 30 June 2019)
Joan Firkins
Yen-Shen Hsieh
(Term Expires 30 June 2018)
Stephanie Urchick
(Term Expires 30 June 2018)
Ashok Mulraj Mahajan
Harshad Mehta
(Term Expires 30 June 2019)
Shirley Downie
(Term Expires 30 June 2019)

Programs Committee

Thomas M. Thorfinnson, Chair
(Terms ends 30 June 2018)
Sushil Gupta, Vice Chair
Kenneth M. Schuppert Jr.
(Terms ends 30 June 2019)
Elise Cadigan
Francis Tusubira
(Terms ends 30 June 2019)
Pamela Russell
(Terms ends 30 June 2018)

Stewardship Committee

Bryn Styles, Chair
William B. Boyd, Vice Chair
Örsçelik Balkan
Barry Rassin

TRF Awards Committee

Mário César de Camargo, Chair
Örsçelik Balkan
William B. Boyd
Sushil Gupta
Bryn Styles

TRF Centennial Celebration Committee

Stephanie A. Urchick, Chair
John F. Germ, Vice Chair
Ray Klingensmith, Vice Chair
Kalyan M. Banerjee
Theodore D. Griley
Mary Beth Growney Selene
Robert L. Hall
Ian H.S. Riseley
Robert S. Scott

Investment Committee

Ron D. Burton, Chair
(Term ends 30 June 2018)
John A. Stairs, Vice Chair
(Term ends 30 June 2018)
David W. Bahlmann
(Term ends 30 June 2021)
Lisa Eslinger
(Term ends 30 June 2020)
Gregg Giboney
(Term ends 30 June 2019)
Lauren C. Templeton
Ravi B. Bhooplapur
(Term ends 30 June 2022)
Sushil Gupta (Finance Committee Chair)
Mário César de Camargo (Finance Committee Vice-chair)

Joint Young Leaders and Alumni Engagement

Holger Knaack, Chair
Brittany Arthur, Rotaractor
(Term ends 30 June 2018)
Florian Wackerman
Don Peters

Larry Lunsford
 Maria Morell
 Larry Dimmit
 (Term ends 30 June 2018)
 Nike Panta
 (Term ends 30 June 2019)
 Fernando Pinto Nercelles
 (Term ends 30 June 2019)
 William Neely
 Vikram Sanghani
 (Term ends 30 June 2019)
 Karen Wentz, Director Liaison
 Mário César de Camargo, Trustee Liaison

Joint Committee On Partnerships

Stephen Brown, Chair
 (Term ends 30 June 2018)
 Jeroen van der Veer, Vice Chair
 (Term ends 30 June 2019)
 John Matthews
 Susan Jackson
 (Term ends 30 June 2018)
 Peter R. Kyle
 (Term ends 30 June 2018)
 Shekhar Mehta
 (Term ends 30 June 2019)
 Tom Wilford
 Bryn Styles
 (Term ends 30 June 2019)
 Hsiu-Ming Lin

International PolioPlus Committee

Michael K. McGovern, Chair
 John L. Sever, Vice Chair
 Kalyan M. Banerjee
 Mário César de Camargo
 Judith A. Diment
 Abdulrahman Tunji Funsho
 James L. Lacy
 Aziz Memon
 Joseph M. Mulkerrin
 Kazuhiko Ozawa
 Bryn Styles
 Ann Lee Hussey, Adviser
 Rajendra K. Saboo, Adviser
 Robert S. Scott, Adviser
 John F. Germ, Liaison Director

PolioPlus History Review Committee

John L. Sever, Chair
 C. Grant Wilkins, Vice Chair
 Jack B. Blane
 Clifford L. Dochterman
 Ray Klinginsmith

Jonathan B. Majiyagbe
 P. V. Purushothaman
 Robert S. Scott
 Wilfrid J. Wilkinson

African Regional PolioPlus Committee

Ashok Rochiram Mirchandani, Chair
 Roland Rizet, Vice Chair
 Abdulrahman Tunji Funsho
 Kaushik Liladhar Manek
 Marie-Irène Richmond-Ahoua

Eastern Mediterranean Regional PolioPlus Committee

Abdul Rauf Rohaila, Chair
 Sohaib M. Elbadawi, Vice Chair
 Usama A. Barghouthi
 Harshad R. Mehta
 Mohammad Ishaq Niazmand
 Joseph Rachkidi

National PolioPlus Chairs

Mohammad Ishaq Niazmand	Afghanistan
Manuel de Sousa	Angola
Salim Reza	Bangladesh
Ashok Rochiram Mirchandani	Benin
Ousmana Ouedraogo	Burkina Faso
Jean-Richard Bieleu	Cameroon
Djétojdjide Tetimiam	Chad
Roland Rizet	Congo
Fred Ne Tiabu Tatukila	Congo, Dem. Rep. Of
Guy Daipo	Cote D'Ivoire
Ahmes Kamel Ghabrial	Egypt
Tadesse Gizaw Alemu	Ethiopia
Annie Reymond-Yeni	Gabon
Sam Kwaku Worentetu	Ghana
Moussa Diakité	Guineau
Deepak Kapur	India
Thomas Aquinas	Indonesia
Usama A. Barghouthi	Jordan
Kaushik Liladhar Manek	Kenya
Joseph Rachkidi	Lebanon
David K. Vinton	Liberia
Aliou Abdoulaye Maiga	Mali
Ratna Man Sakya	Nepal
Gaston Kaba	Niger
Abdulrahman Tunji Funsho	Nigeria
Aziz Memon	Pakistan
Piyasiri M. Gunawardena	Sri Lanka
Sohaib M. Elbadawi	Sudan
Germain Gbehomilo Nyelolo Tomegah	Togo
Henry K. M. Kyemba	Uganda

Afghanistan National PolioPlus Committee

Mohammad Ishaq Niazmand, Chair

Abdul Qaum Almas

Mohibullah Israr

Qiamudin Rohi

Mohammad Dost Safi

Saad Malook Sherzad

India National PolioPlus Committee

Deepak Kapur, Chair

Siddhartha S. Bose

Rajiv Madhukar Pradhan

Sambasiva Rao Patibandla

Manjit Singh Sawhney

Ajay K. Saxena

Bijay Narain Singh

Iqbal Singh Tomer

Sudarshan Agarwal, Adviser

Yash Pal Das, Adviser

Ashok Mulraj Mahajan, Adviser

S.K. Nanda, Adviser

Nigeria National PolioPlus Committee

Abdulrahman Tunji Funsho, Chair

Abayomi Idowu Adewunmi, Vice Chair

Charles Femi Lawani, Vice Chair

Kazeem Abolade Mustapha, Vice Chair

Yakubu Y. Ndanusa, Vice Chair

Clement Adegoke

Felix S. Aninze

Olayinka H. Babalola

Akabom Enebong

Patrick Ikheloa

Omaka Okoh

Jonathan Babatunde Majiyagbe, Adviser

Pakistan National PolioPlus Committee

Aziz Memon, Chair

Iqbal Ali Alavi

Masood Ahmed Bhalli

Sajid Pervaiz Bhatti

Ashraf Khan Ghori

Mohammad Hanif

Pardeep Harchandani

Mohammad Hanif Khilji

Abdul Rauf Rohaila

Muhammad Saeed Shamsi

Rafique Ahmed Surhio

Polio Eradication Advocacy Task Force

Judith A. Diment, Chair

Ekkehart Pandel, Vice Chair

Keith Barnard-Jones

Serge Gouteyron

Sam Okudzeto

Rajendra K. Saboo

Polio Eradication Advocacy Task Force - USA

James L. Lacy, Chair

John D. Salyers, Vice Chair

Anne L. Matthews

Ralph D. Munro

Mary Beth Growney Selene

John L. Sever

C. Grant Wilkins

PolioPlus National Advocacy Advisers

Brian H. Knowles

Franz Zeidler

Michel Coomans

Marcelo Demétrio Haick

Wilfrid J. Wilkinson

Jørgen Eeg Sørensen

Matti Honkala

Christian Michaud

Hildegard Dressino

Gloria K.P. Cheng

Daniel P. Fay

Giovanni Jandolo

Kazuhiko Ozawa

Dong Kurn Lee

Dony Calmes

Jacobus Iseger

Stuart James Batty

Barry Matheson

Henrique Manuel Correia Pinto

Jesus Maria Martelo Ortiz de Zarate

Elisabeth Björnsdotter Rahm

Urs Herzog

Gary C. K. Huang

Safak Alpay

Judith Ann Diment

Australia

Austria

Belgium

Brazil

Canada

Denmark

Finland

France

Germany

Hong Kong

Ireland

Italy

Japan

Korea

Luxembourg

Netherlands

New Zealand

Norway

Portugal

Spain

Sweden

Switzerland

Taiwan

Turkey

United Kingdom

Rotary Peace Centers Committee

Peter R. Kyle, Chair

Anne L. Matthews, Vice Chair

Juan A. Arboccó Rossi

(Term ends 30 June 2018)

John T. Blount

(Term ends 30 June 2019)

Mohamed Delawar

(Term ends 30 June 2019)

Carol Fellows

(Term ends 30 June 2018)

Jackson S.L. Hsieh

(Term ends 30 June 2018)

Mark Daniel Maloney

Duane R. Sterling
(Term ends 30 June 2018)

Naoyuki Takagi
(Term ends 30 June 2020)

Gulam A. Vahanvaty
(Term ends 30 June 2019)

Maria Effendi, Adviser

Steven C. Nakana, Adviser

Young Suk Yoon, Liaison Trustee

Gerald A. Meigs, Rotary Peace Centers Major Gifts
Initiative Liaison

**Rotary Peace Centers Host Area Coordinators
Committee**

Magnus Elfwendahl
(Term ends 30 June 2018)

Ken Robertshaw
(Term ends 30 June 2018)

Barry Philips
(Term ends 30 June 2019)

Shawn Forbes
(Term ends 30 June 2019)

Katsuhiko Tatsuno
(Term ends 30 June 2018)

Andrew MacPherson

Rotary Peace Centers Major Gifts Initiative

Gerald A. Meigs, Chair

Stephen R. Brown, Vice Chair

Roberto Luiz Barroso Filho

Chi-Tien Liu

Martha Peak Helman

Alan Hurst

Graham Jones

Makoto Kanasugi

Chris Offer

Michael Olawale-Cole

Ellen Patterson

Barry Phillips

Mufit Ulke

Jennifer Jones, Liaison Director

Sushil Gupta, Liaison Trustee

TRF Cadre of Technical Advisers

Philip J. Silvers, Chair

Sunil Vakil, Vice Chair

(Term ends 30 June 2019)

Technical Coordinators

Basic Education and Literacy

Ian W. Geddes

Shekhar Mehta

(Term ends 30 June 2019)

William Stumbaugh

(Term ends 30 June 2018)

Disease Prevention and Treatment

Rajaratnam T. Arasu

Babu Chacko

(Term ends 30 June 2018)

Frederick W. Hahn

Economic and Community Development

Cecelia Babkirk

(Term ends 30 June 2018)

David Harilela

(Term ends 30 June 2019)

Francis F. Tusubira

(Term ends 30 June 2019)

Financial Auditing

Gracelia Marchesano de D'Amico

(Term ends 30 June 2018)

Noraseth Pathmanand

(Term ends 30 June 2019)

Peter K.T. Wan

Maternal and Child Health

Himanshu Basu

(Term ends 30 June 2019)

Catherine Noyer-Riveau

Deepak M. Purohit

Peace and Conflict Prevention/Resolution

David I. Clifton

Simona Pinton

(Term ends 30 June 2018)

TBA

(Term ends 30 June 2019)

Water and Sanitation

Gedson Bersanete

(Term ends 30 June 2018)

Kenneth W. Grabeau

Tirthman Sakya

(Term ends 30 June 2019)

Water and Sanitation Major Gifts Initiative

Thomas M. Thorfinnson, Chair

Young Suk Yoon, Vice Chair

F. Ronald Denham

Bimal R. Kantaria

Antonio Hallage

Hervé Hacard

Vinay Kulkarni

Pamela S. Russell

John C. Smarge

Sangkoo Yun

Karien Ziegler

Water and Sanitation in Schools

Sushil K. Gupta, Chair

Ramesh Aggarwal

Antonio Hallage

Carolyn F. Johnson

Bimal R. Kantaria

Lizette Burgers, Adviser (UNICEF)

Mark Daniel Maloney, Adviser

Thomas M. Thorfinnson, Liaison Trustee

APPENDIX D

PROJECT ENHANCEMENT PROCESS MODEL AND OPERATIONAL PLAN (Decision 71)

Objective 1: Increase the quality and likelihood for sustainability of global grant projects

Outcome 1: Rotarian capacity to help design and implement high-quality global grant projects improved

Activity 1: Trainings for global grant project planning for quality and sustainability will be developed and made available to Rotarians. In addition, these training will be offered to Rotary staff, to strengthen their capacity to support Rotarians in project design. Trainers are likely to be Rotarian experts, including cadre, RAG members, alumni and peace fellows.

Activity 2: The general secretary will facilitate capacity-building and cooperation between RAGs. Formal opportunities will be created to facilitate an exchange of experiences and expertise to promote cooperation between RAGs and membership recruitment.

Outcome 2: Rotarian effectiveness in mobilizing domestic resources and networks of influence strengthened

Activity 1: Advocacy resources will be created and integrated into project planning training and education. These resources will aim to increase Rotarian understanding of how to strategically plan for local advocacy efforts within the context of their projects to inform and influence decision makers to bring about change for sustainability.

Outcome 3: Increased utilization of Rotarian expertise as a supportive mechanism in global grant planning and design

Activity 1: Expertise will be identified and recruited by the general secretariat and Rotary districts to serve as a resource bank utilized for PEP. District-level expertise and remote advising will be prioritized over international travel. The PEP expansion will seek to recruit volunteer experts to assist Rotarians in their own districts to plan global grants, and be accessible to remotely counsel Rotarians outside of their districts. Volunteer expert recruitment will target members of the Rotary Cadre of Technical Advisers, Rotarian Action Group (RAG) members, and Rotary alumni, such as peace fellows, in targeted geographic areas.

Activity 2: A Rotary expertise database will be developed and populated as financial and staffing resources allow. Cadre members, RAG members, Rotary alumni and peace fellows will be able register their skills and expertise to consult on global grants in their district/country. Non-Rotarian experts with experience working with Rotary will also have an opportunity to register. The database will be accessible to staff and Rotarians looking for global grant planning, implementation and/or grant writing assistance. Additional information on recommended databases to be used for this program and the financial impact this will have on the organization will be proposed at the April 2016 Trustees meeting.

Activity 3: Voluntary regional resource teams will be formed to support Rotarians in global grant planning and design. Resource teams will be composed of local or regional networks of cadre members, RAG members, Rotary alumni, peace fellows and external experts. Teams will be formed on the ground using any structure deemed appropriate by the district/country.

Activity 4: District leadership positions (PEP Representatives) will be created in districts interested in participating PEP. District participation in PEP is optional. Districts or countries interested in strengthening global grant support for their members will be asked to create a PEP representative position. PEP representatives will be responsible for organizing and connecting Rotarians in their district/country to Rotary experts and resources, in order to facilitate global grant planning and collaboration.

Activity 5: Functioning resource teams will be promoted, supported and documented by the PEP representative and Rotary International. Resource team models and lessons-learned will be collected and shared among districts.

Objective 2: Support Rotarians to mobilize local and regional resources to improve global grant impact and sustainability

Outcome 1: Rotarian-led regional coalitions created/strengthened

Activity 1: The integration of Rotarian global grant projects into existing local/regional systems will be supported by the general secretariat and resource teams. Specifically, they will offer trainings and guidance on how-to scale-up projects and integrate them into current government/institutional initiatives, etc.

PEP Operational Plan

Communications

The goals of the PEP communications plan are to (1) create demand to conduct projects of higher quality and enhance their impact, (2) create demand for the use of Rotary resources, such as project planning guides and grant manuals, (3) generate awareness of PEP across six areas of focus and to (4) generate awareness of the cadre, its purpose and the importance of their role in enhancing the quality and sustainability of global grants.

Communications recommends a phased approach over a three-year period, integrating a variety of media channels for communication and marketing to Rotarians.

- Year One: Focuses on introducing a new brand/name for PEP and raising awareness of how higher-quality projects can enhance Rotarian impact on the ground.
- Year Two: Focuses on raising awareness of PEP and Grant resources, the PEP representative, regional teams and their benefits. Simultaneously, communications will be highlighting the role, skillsets needed and the importance of the cadre.
- Year Three: Focuses on expanding recruitment of new cadre members and sharing stories of successful grant models from the field resulting from the use of resource teams and grant project planning resources.

Recommended communication channels include:

- The Rotarian Magazine
 - An editorial could feature successful early PEP adopters.
 - A cadre member could be profiled with an adjacent ad, recruiting cadre members.
 - “Call-out” boxes could be regularly added to World Roundup, highlighting how PEP could inform doing similar projects or scaling existing projects.
- Website
 - A spotlight ad will be created to download PEP training and resources.
- Mini-Video Series
 - Short entertaining videos could be created to introduce PEP and its benefits, featuring early

adopters talking about how they utilized the resources of PEP and the benefits they gained. Videos would also highlight the lasting impact of projects designed and implemented successfully.

- Social Media/Blogs
 - An “Ask the Expert.” Twitter chat series will create an opportunity for the “average Rotarian” to be introduced to Rotary experts, particularly the cadre.
- Newsletter editorial
- Rotarian Roadshow
 - A Rotarian Roadshow is an effective marketing campaign within Rotary that would utilize Rotarian champions of PEP to educate and promote to other Rotarians PEP resources and best practices from the field. Key resources could also be distributed through this direct contact. Communications would work with existing coordinators and the learning and development team to tap into existing ambassadors to utilize for this activity.
- Breakout sessions at Rotarian trainings
 - Rotarian trainings offer an opportunity for breakout sessions to be held where the “average Rotarian” can meet a member of the cadre to learn of their role within Rotary, particularly as an aid to project planning and design.
- Emails to Rotary leadership (DGs, DGEs, Club Presidents, etc.)
- Email communication with District Leadership would be initiated as early as July 1, 2016, introducing them to PEP, the role of the PEP representative and resources made available.

Timeline

It is anticipated that it will take approximately three years for PEP to be operating in districts and or countries electing to participate (Exhibit 14-d).

- RY2015–16: Communication about PEP with district leadership will be initiated and PEP will be rebranded. In parallel, the development of training resources and a guide for grant project planning will begin and will continue into RY16–17. Marketing efforts will begin to create demand for PEP services and awareness around projects of high quality and sustainability.
- RY2016–17: Focus on the development or purchase of a database to register Rotarian experts and collect information on their specific areas of expertise. Advocacy resources will be created and integrated into project planning materials by the end of RY16–17. By mid-year, identification and recruitment for

Rotarian expertise will be initiated, along with the identification of PEP representatives in districts/countries interested in participating in PEP. Training materials developed in RY15–16 will be incorporated into formal trainings implemented for experts and PEP representatives through a variety of media channels, yet to be determined.

- Trainings will continue to complement recruitment efforts through RY16–17 and RY17–18, preparing districts/countries to establish resource teams.
- RY2017–18 and 2018–19: Resource teams are expected to grow as they are utilized more frequently with success by Rotarians. Lessons-learned throughout the launch of PEP, model global grant projects and examples of successful resource team models will be collected. Performance indicators will be monitored annually and reported to the Trustees at their October meeting.

Technology/Systems Proposed

It is anticipated that a database to capture the specific expertise and programmatic experience of Rotarians across the six Areas of Focus will be proposed for consideration at the Trustees April 2016 meeting. As a specific system and competitive bid have yet to be identified, a technology component will not be proposed in this item.

Financial Impact

A permanent position is proposed for consideration to support: (1) the logistical coordination of this program between various departments within Rotary, (2) the establishment of regional resource banks of Rotarian and non-Rotarian expertise via district coordination, (3) the development of training materials and resource guides in project planning and on the PEP program. The PEP Specialist position proposed has been graded as a GS-11. This position will financially impact the organization \$21,000 USD for fiscal year 2016 and \$76,000 USD for fiscal year 2017

It is anticipated that financial support for a database or expansion of an existing database within Rotary to collect information on the skills and expertise of Rotarians interested in consulting for global grants will be requested in April 2016.

APPENDIX F

AMENDMENTS TO TRF RESOLUTIONS ON FINANCIAL ACCOUNTS AND SERVICES (Decision 93)

RESOLVED, that the ~~General Secretary~~ Deputy General Secretary (or in ~~his/her~~ absence, the General Counsel), acting in concert with any one of the General Manager & Chief Financial Officer for Rotary International; Controller; Director of Investments and Treasury; or Manager, Treasury, have the authority on behalf of the Rotary Foundation (hereinafter the “corporation”) to:

- open and close accounts at bank, trust companies, savings associations, safe deposit companies, custodians, brokers, brokerage firms, investment companies, and other financial institutions (hereinafter collectively referred to as, “financial institutions”) as needed and arrange for all necessary services with respect to the financial assets of the corporation or with respect to such accounts of any branches or affiliates, or any trusts, investment agreements, partnerships, or common or pooled income funds that it may manage or administer as trustee or agent or in any related capacity;
- open, rent, hold surrender, or exchange the lease on safe deposit boxes, on behalf of and in the name of the corporation or as agent or as trustee of any trusts or similar relationships;
- enter into any financial institution agreement or provide instructions concerning the operation of the corporation’s accounts or safe deposit boxes;
- enter into any agreement with respect to the management of the corporation’s assets or investments;
- appoint, change, modify, or revoke the naming and authority of designated persons to execute checks, drafts, electronic funds transfers, or orders against funds of the corporation by delivery to the financial institution in written or approved electronic

form notification of such appointments, changes, modifications, or revocations.

RESOLVED, that any two of the ~~General Secretary; Deputy General Secretary; General Counsel; General Manager & Chief Financial Officer for Rotary International; Controller; Director of Investments and Treasury; Manager, Treasury; or any other person(s) appointed by the General Secretary~~ Deputy General Secretary (or in ~~his/her~~ absence, the General Counsel) acting in concert with the General Manager & Chief Financial Officer for Rotary International have the authority on behalf of the Rotary Foundation to:

- make, sign, draw, accept or endorse checks, drafts, notes, bills of exchange, acceptances, undertakings, and orders for the payment of money from any financial account of the corporation and use facsimile signatures or stamps in connection with banking transactions;
- authorize, issue, and execute any written, telephonic, oral, or electronic banking and financial services transactions;
- deposit into and withdraw from, electronically or otherwise, financial institutions any moneys or other property and examine or receive related records, including canceled checks;
- purchase, sell, and exchange foreign currencies, or enter into foreign exchange contracts, letters of credit, travelers checks, export instruments and similar instruments and, on behalf and in the name of the corporation, incur liabilities in connection therewith and in connection with the purchase, sale or negotiation of any bills of exchange, letters of credit, travelers checks, acceptances, drafts, and bills of lading and similar instruments;

- receive and receipt, sign, execute, and deliver orders, applications, and agreements in connection therewith, which orders, applications, and agreements may contain such provisions as shall seem proper;
- borrow or obtain a loan from and give security for such borrowings or loans to any source for the purpose of short-term overdrafts or other short-term treasury needs; pay principal and interest wholly or in installments on such borrowings or loans; and commit the corporation for liabilities related to planned gift vehicles, such as, but not limited to, annuities and life income agreements;
- purchase, retain, transfer, convert, endorse, sell, assign, set over and deliver any and all shares of stock, bonds, debentures, notes, subscription warrants, evidences of indebtedness, participations or other certificates, or other securities, now or hereafter standing in the name of or owned by the corporation; and make, execute and deliver any and all written instruments of assignment and transfer necessary or proper to perform the foregoing; and to guarantee signatures and endorsements thereon, or on powers of attorney executed in connection therewith, and to authorize or direct charges to the corporate accounts at any bank for the cost of the purchase of such securities;
- retain, invest in, acquire by purchase, subscription, lease, or otherwise to manage, sell, contract to purchase or sell, grant, obtain or exercise options to purchase, options to sell or conversion rights, assign, transfer, convey, deliver, endorse, exchange, pledge, mortgage, abandon, improve, repair, maintain, insure, lease for any term and otherwise deal with all property, and exercise or relinquish any powers and exercise or release and waive any rights or interests in property pursuant to such transaction.

RESOLVED, that each of the foregoing resolutions shall continue in force and effect until express written or electronic notice of rescission or modification thereof has been received by such financial institutions;

RESOLVED, that the ~~General Secretary~~ Deputy General Secretary, or in his/her absence the **General Counsel, or the General Manager & Chief Financial Officer, may deliver certified copies of these resolutions, certificates of incumbency, or any other documents as necessary to confirm the authority granted herein.**

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* Filed only with the official copy of these minutes