M I N U T E S
of the
JANUARY 2017
ROTARY INTERNATIONAL
BOARD OF DIRECTORS MEETING
## General Officers
### 2016–17

<table>
<thead>
<tr>
<th><strong>President</strong></th>
<th><strong>Vice President</strong></th>
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</table>
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University Tower, 651 E. 4th St., Ste. 600,  
Chattanooga TN 37403 USA (Rotary Club of Chattanooga) | **Jennifer E. Jones**  
942 Kenwood Blvd., LaSalle ON N9J 3C5, Canada  
(Rotary Club of Windsor-Roseland) |

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<tr>
<th><strong>President-elect</strong></th>
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| **Ian H. S. Riseley**  
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<th><strong>Executive Committee Chairman</strong></th>
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| **Bradford R. Howard**  
516 Grand Ave., Oakland CA 94610, USA (Rotary Club of Oakland Sunrise) | **John Hewko**  
1560 Sherman Avenue, Evanston, IL 60201, USA  
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<th><strong>Other Directors</strong></th>
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| **Mikael Ahlberg**  
Smörblomsgatan 5, 38630 Färjestaden, Sweden  
(Rotary Club of Ölands Södra) |
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(Rotary Club of Bega) |

| **Peter Offer**  
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CV3 6PB, England (Rotary Club of Coventry Jubilee) |
| **Karen Wentz**  
8673 Belle Mina Way, Knoxville TN 37923 USA  
(Rotary Club of Maryville-Alcoa) |
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* Filed only with the official copy of these minutes.
MINUTES

of the

JANUARY 2017 MEETING

Rotary International Board of Directors

The Rotary International Board of Directors held its third meeting of the year on 24–26 January 2017 in Evanston, IL, USA

Present were: President John F. Germ, President-elect Ian H. S. Riseley, Vice President Jennifer E. Jones, Treasurer Hsiu-Ming Lin, Executive Committee Chairman Bradford R. Howard, other directors Mikael Ahlberg, Gérard Allonneau, Jorge Aufranc, Manoj D. Desai, Corneliu Dincă, Joseph Mulkerrin, Peter L. Offer, Saowalak Rattanavich, Dean Rohrs, Tadami Saito, Eduardo San Martín Carreño, José Ubiracy Silva, Noel J. Treviskis, Karen K. Wentz, and General Secretary John Hewko. Barry Rassin attended as trustee liaison. At the Board’s invitation, also attending were President-nominee Sam Owori and Directors-elect Basker Chockalingam, Peter Iblher, Keiichi Ishiguro, Robert C. Knuepfer, John C. Matthews, Eun-Soo Moon, Brian A. E. Stoyel, Gregory F. Yank, and Paulo Augusto Zanardi.

Andrew McDonald served as secretary of the meeting with assistance from Jennifer Faron and Matt Hohmann. Other staff present were David Alexander, Jim Barnes, Michele Berg, Lori Carlson, Brian King, Bernadette Knight, Peter Markos, Steve Routburg, and Eric Schmelling. Nobuko Andrews, Alain Drouot, Jacques Lacava, Karina Lashley, Hyun-Jung Lee, Sangsook Lee, Ligia Lima, Eiko Terao, and Roberto Torquato served as staff interpreters.

Under the guidance of the president, the general secretary had prepared an advance memorandum for this meeting containing items for consideration with background information and analyses. Those items, along with others initiated during this meeting, constituted the agenda of the meeting as reflected in the remainder of these minutes.

* * * * * *

79. Minutes of the September 2016 Board Meeting

Statement: The general secretary distributed the September 2016 Board meeting minutes to each director.

DECISION: The Board approves the September 2016 Board meeting minutes as distributed.

80. Ratification of Decision Made by the President

Statement: As authorized, President Germ took several decisions on behalf of the Board.

DECISION: The Board ratifies the decision shown in Appendix A made on behalf of the Board by President Germ during the period 13 August through 30 November 2016.

81. Ratification of Decisions Made by the General Secretary

Statement: As authorized, the general secretary took several decisions on behalf of the Board.

DECISION: The Board ratifies the decisions shown in Appendix B made by the general secretary on behalf of the Board during the period 13 August through 30 November 2016.

82. Report of the General Secretary

Statement: The general secretary reported on the work at the Secretariat since the Board’s September 2016 meeting and progress on Secretariat initiatives during 2016–17.

DECISION: The Board receives the general secretary’s report on the activities at the Secretariat.

83. Report of the Treasurer

Statement: Rotary Code of Policies section 29.040.2. requires the treasurer to report on the status of RI finances at each Board meeting.

DECISION: The Board thanks Treasurer Lin for his report on the status of RI finances.
84. Communications from the Trustees

Statement: At their January 2017 meeting, the Rotary Foundation Trustees took several decisions of interest to the Board.

DECISION: The Board

1. notes the following decisions from the January 2017 Trustees meeting:
   - Communications from the Board
   - Election of Vice-Chairman for 2016–17
   - Approval of Proposed 2017–18 Committee Appointments
   - Strategic Planning Committee Report
   - IPPC Report: Make History Today Campaign: 20 Percent DDF Makeup Contribution
   - IPPC Report: Gates Foundation Partnership
   - Rotary Friendship Exchange in District Grants

2. concurs with the Foundation’s plan to enter into a new agreement with the Bill & Melinda Gates Foundation.

85. Petition to the Board

Statement: The Board received a petition from District 3272 (Pakistan) requesting the Board to bar new Rotary clubs chartered in District 3272 during 2015–16 and 2016–17 from participating in the selection process for the 2019–20 district governor and the 2019 Council on Legislation representative and alternate.

DECISION: The Board, the Executive Committee acting on its behalf, requests the general secretary to follow-through on the petition received at this meeting in accordance with discussion at this meeting.

86. Updates to the Rotary Code of Policies

Statement: Board policy requires the general secretary, at the conclusion of each Board meeting, to review the decisions taken by the Board at that meeting and to prepare a report listing the decisions that might be added to the Rotary Code of Policies. The general secretary provided suggested amendments to the Code based upon decisions taken by the Board at its September 2016 meeting and further recommended amendments to the Code to reflect current practices, language, or other factors.

DECISION: The Board, to record the decisions taken at its September 2016 meeting and previously, amends the Rotary Code of Policies as found in Appendix C, filed only with the official copy of these minutes.

87. Revised Rotary Code of Policies Chapter 5 (Programs)

Statement: Since 2010, the general secretary has been conducting a thorough review of the Rotary Code of Policies with the goal of reducing its length by removing obsolete and unnecessary provisions. The Board previously adopted revision to chapters 2 (Rotary Clubs), 3, (Districts), 4 (Administration), 6 (Communications), 7 (Meetings), and 8 (Finance).

DECISION: The Board

1. adopts the revised Rotary Code of Policies chapter 5 (Programs) as shown in Appendix D, filed only with the official copy of these minutes;

2. notes that the revised Rotary Code of Policies chapter 5 requires related updates to the standard constitution and recommended bylaws documents for club sponsored organizations, and requests the general secretary to revise the following documents for report to the Board in June 2017:
   - Standard Interact Club Constitution
   - Recommended Interact Club Bylaws
   - Standard Rotaract Club Constitution
   - Recommended Rotaract Club Bylaws
   - Standard Rotary Community Corps Constitution
   - Recommended Rotary Community Corps Bylaws;

3. requests the Trustees to amend the Rotary Foundation Code of Policies, Article 16, in accordance with the revisions to the Rotary Code of Policies, Articles 40.090., 40.100., 40.110., 43.100., and 43.120.

88. Interview Questions for 2019–20 RI Presidential Candidates

Statement: The Board annually develops three to five interview questions that candidates for RI president are asked to answer in writing.

DECISION: The Board

1. requests the president, president-elect, and president-nominee to develop the questions that the candidates for the office of 2019–20 RI president shall be asked to answer in writing in accordance with RI Bylaws section 12.050.2;
2. requests directors to submit proposed questions to the president, president-elect, and president-nominee no later than 1 May so that the final questions can be developed and made available to Rotarians no later than 31 May;

3. requests the general secretary to send these questions to those Rotarians who submit their names for consideration by the Nominating Committee for RI President and to share the responses with the committee at the time of its meeting;

4. agrees that the vision and goals statement and answers to the questions above submitted by the candidate chosen by the Nominating Committee for RI President shall be made available to Rotarians.

89. Approval of Proposed 2017–18 RI Committee Structure

Statement: RI Bylaws section 17.010. mandates that the Board shall establish standing committees on communications, constitution and bylaws, conventions, districting, election review, finance, and Rotaract and Interact, as well as such other committees as it may determine are in RI’s best interest. The number of members and terms of office for all other committees are determined by the Board. President-elect Riseley presented his 2017–18 committee appointments for the Board’s review.

DECISION: The Board

1. upon President-elect Riseley’s recommendation establishes the 2017–18 RI and joint RI/TRF committees as shown in Appendix E;

2. offers congratulations, encouragement, and support to each committee.

90. Composition of the Rotaract and Interact Committee

Statement: President-elect Riseley suggested that the Board address an inconsistency between the RI Bylaws and the Rotary Code of Policies regarding the composition of the Rotaract and Interact Committee.

DECISION: The Board looks with favor on revising the composition of the Rotaract and Interact Committee, a standing committee of RI, to provide for equal numbers of Rotarian and Rotaractor members and Rotarian and Rotaractor co-chairs and requests the Constitution and Bylaws Committee to draft legislation for possible submission to the 2019 Council on Legislation that would amend the committee’s composition accordingly, for review at the June 2017 Board meeting.

91. Amendments to Guidelines for Director Nominating Committees

Statement: Director Howard noted that the guidelines for the functioning of the nominating committee for RI director have not changed since 1998. He suggested the Board amend the policy to reflect current practices used by the Nominating Committee for RI President and Board policy.

DECISION: The Board amends the guidelines for the functioning of the Nominating Committee for Director as shown in Appendix F to reflect current practices used by the Nominating Committee for RI President and Board policy.

92. Election Review Committee Report

Statement: In accordance with Board policy, the Election Review Committee reviewed election complaints received at the Secretariat since the Board’s last meeting and offered its recommendations to the Board.

DECISION: The Board

1. receives the complaint of the Rotary Club of Varna-Euxinograd, Bulgaria concerning the election of the 2018–19 governor of District 2482 (Bulgaria) and

   a. finds that the governor appears to have used two different email addresses when sending out announcements to clubs in the district;

   b. further finds that the governor’s instructions to the clubs on how to submit concurrences to a challenge of the selection of the nominating committee did not state that concurrences sent to one of those two email addresses would be ignored and clubs could reasonably have assumed that concurrences sent to either email address would be considered valid;

   c. notes that RI Bylaws section 14.020.9. states that resolutions concurring with a challenge filed with the governor by the date determined by the governor shall be considered valid and therefore the governor erred in not allowing concurrences to the challenge that were sent to either email address;
d. consequently, finds that the governor erred in finding that the challenge of Rotarian Lyudmil Ikonomov lacked sufficient challenges to proceed and erred in declaring Rotarian Veselin Dimitrov as the governor-nominee;

e. therefore, voids the declaration of Rotarian Dimitrov as the governor-nominee and directs the current governor to proceed with a ballot between the selection of the nominating committee and the challenging candidate, pursuant to RI Bylaws section 14.020.11;

2. receives the complaint of the Rotary Club of Novi Sad, Serbia concerning the election of the 2018–19 governor of District 2483 (Serbia and Montenegro) and

a. finds that there is insufficient evidence to conclude that governor-nominee Vladimir Matic and immediate past governor Dejan Cikara’s actions violated the RI Bylaws’ prohibition against campaigning;

b. notes, however that the actions of Rotarians Matic and Cikara during the election cycle were interpreted badly by some Rotarians in the district and requests the general secretary to send a letter admonishing both that their behavior fell below the standard expected of a Rotary officer;

c. dismisses the complaint of the Rotary Club of Novi Sad, but requests the general secretary to return the election bond filed by the club;

3. receives the complaint of the Rotary Club of Dehradun West concerning the election of the 2017–18 governor of District 3080 (India) and

a. believes that districts and Rotarians participating in an election for Rotary office have an obligation to reflect the spirit of Rotary;

b. finds that the district leadership, candidates and their allies in this election acted in such a manner during the two years this election has been underway so as to have failed the 4-Way-Test and done nothing to further the good works of Rotary in the district;

c. reprimands 2014–15 governor Dilip Patnaik for his role in initially conducting this election in a manner inconsistent with the RI Bylaws;

d. reprimands 2015–16 governor David Hilton for failing to follow the Board’s instruction in Decision 112, January 2016, to use electronic voting in the mail ballot ordered in that decision and notes that had Governor Hilton acted as instructed, a second election complaint might have been avoided;

e. finds that neither D.C. Bansal nor T.K. Ruby have shown that they meet the standards traditionally expected of a Rotary governor and could effectively lead District 3080;

f. under the authority granted the Board by RI Bylaws 11.070.2, declares the office of 2018–19 governor in District 3080 to be vacant, and notes that in such circumstances the 2018–19 governor shall automatically fill the vacancy if he is willing to do so, and if he is not willing to do so, the governor will be selected by the President Germ, in consultation with Director Desai, acting on behalf of the Board;

4. receives the complaint of the Rotary Club of Mérida-Itzáes, Yuc., Mexico concerning the election of the 2018–19 governor of District 4195 (Mexico) and

a. notes that there appear to have been some minor procedural errors committed by the governor in administering this election, but finds no evidence that these influenced or affected the result of the election;

b. finds that the governor acted in good faith and attempted to be thorough and fair throughout the election process;

c. dismisses the complaint of the Rotary Club of Mérida-Itzáes and upholds the election of Rotarian Edgar Corona as the 2018–19 governor of District 4195;

5. in accordance with its request in paragraph 3.c. of decision 32, September 2016, defers consideration of the conduct of Past Governor Young Jib Cho to its June 2017 meeting.

93. Zone Liability Concerns

Statement: Noting that North American zones may face unique liability risks relating to zone-sponsored activities, the Board, at its January 2016 meeting, requested the general secretary to consult with the North American directors regarding options for risk reduction, including the possibility of incorporating the zones.
**DECISION:** The Board requests the general secretary to

1. consult with North America directors regarding possible incorporation of their zones, for report at the January 2018 Board meeting;

2. annually collect from first-year directors and directors-elect from North America a list and description of planned zone-level activities.

**94. Zones Review Committee Report**

**Statement:** In decision 165, April 2016, the Board established a Zones Review Committee to undertake a comprehensive review of the composition of Rotary’s 34 zones. In decision 40, September 2016, the Board approved the criteria, guidelines, and timetable for rezoning and further approved the creation of three regional workgroups to develop the rezoning proposals for consideration by the Board at this meeting. The three working groups (Group A—Asia, Australia, New Zealand, and the Philippines; Group B—Europe, Middle East, Africa, and RIBI; and Group C—North, Central, and South America) met independently in their regions and presented their proposals to the Zones Review Committee, which met in January 2017 to review and consolidate the proposals into a single recommendation to Board.

**DECISION:** The Board

1. in accordance with RI Bylaws section 13.010.4, requiring the Board to periodically review the composition of zones to maintain an approximately equal number of Rotarians in each zone, agrees to realign the 34 zones as shown in Appendix G;

2. requests the general secretary to post the new zones structure at rotary.org so that districts and clubs have an opportunity to review the adjusted zones;

3. establishes the implementation schedule for changeover to the new zones structure, as shown in Appendix H;

4. requests the Zones Review Committee to consider other issues attendant to a revised zones structure and its implementation, such as sectioning, zone pairing, and director election rotation, for report to the Board at its June 2017 meeting;

5. requests the Trustee chairman to appoint a liaison Trustee to work with the Zones Review Committee on the items listed in point 4 above.

Directors Rattanavich and Saito requested that their no votes be recorded. Vice-President Jones abstained from voting on this item.

**95. Strategic Planning Committee Report**

**Statement:** The Strategic Planning Committee met on 9–10 November 2016 in Evanston, IL, USA and discussed the reconstitution of the Strategic Planning Committee as a joint planning committee with The Rotary Foundation, consultant Grant Thornton’s proposals regarding the development of a Rotary vision, and plans for triennial survey of Rotarians on the RI strategic plan, among other topics.

**DECISION:** The Board thanks the Strategic Planning Committee for its report.

**96. Weapons and Rotary Clubs, Districts, and Other Rotary Entities**

**Statement:** Noting that there is a lack of clarity regarding Rotary’s policy on weapons, the Board requested the general secretary to review current policy and suggest amendments specifically to address policy governing Rotary clubs, districts, and other Rotary entities when participating in activities involving guns, weapons, and other armaments, including for sponsorship purposes.

**DECISION:** The Board, to provide clarification and additional guidance to Rotary clubs, districts, and other Rotary Entities regarding activities involving guns and other weapons and when interacting with gun companies, including for sponsorship purposes, amends the Rotary Code of Policies as shown in Appendix I, filed only with the official copy of these minutes.

**97. Rotary Global Rewards Update**

**Statement:** In decision 44, September 2016, the Board requested the general secretary to provide a report on the Rotary Global Rewards pilot, including financial feasibility and status at this meeting. The general secretary reported that several critical success factor for the program have been met, including increases in reward redemptions, available offers, program reward value, and web site visits.

**DECISION:** The Board receives the general secretary’s update on the Rotary Global Rewards program.
DECISIONS 98–109
Council Resolutions Referred to the Board
The 2016 Council on Legislation referred three resolutions and nine proposed enactments to the Board for consideration.

98. To Request the Board to Consider Amending the Object of Rotary

Statement: Proposed Council enactment 16–17 suggested amendments to the Object of Rotary that would modernize the statement’s language. The 2016 Council referred it to the Board for consideration.

DECISION: The Board thanks the Rotary Club of La Crosse, WI, USA and District 6250 (USA), for recommending amendments to the Object of Rotary, but does not agree that the Object of Rotary should be amended at this time.

99. To Request the Board to Consider Amending the Object of Rotary

Statement: Proposed Council enactment 16–18 suggested amendments to the Object of Rotary to better reflect common vocational practices worldwide and to recognize that many Rotarians are not in the formal workforce. The 2016 Council referred it to the Board for consideration.

DECISION: The Board thanks the Rotary Club of Belconnen, A.C.T., Australia and District 9710 (Australia), for recommending amending the Object of Rotary, but does not agree that the Object of Rotary should be amended at this time.

100. To Request the Board to Consider Amending the Object of Rotary

Statement: Proposed Council enactment 16–20 suggested amendments to the Object of Rotary to add “community leaders” in the fourth object. The 2016 Council referred it to the Board for consideration.

DECISION: The Board thanks the Rotary Club of Kawaguchi West and District 2770, Japan, for recommending amendments to the Object of Rotary, but does not agree that the Object of Rotary should be amended at this time.

101. To Request the Board to Consider Supporting the Prevention of Sexual Mutilation

Statement: Council Resolution 16–126 requested the Board to consider supporting initiatives to prevent the practice of female genital mutilation.

DECISION: The Board

1. thanks District 1390 (Finland), District 2290 (Norway), and Districts 2320, 2330, 2340, 2350, 2370, 2380, 2390, 2400 (Sweden), and District 9640 (Australia) for recommending that the Board support the prevention of sexual mutilation;

2. notes that Rotary continues ongoing support of UN Sustainable Development Goal #5 as it relates to Female Genital Mutilation (eliminate all harmful practices such as early and forced marriage and female genital mutilation) and recommends that Rotarians continue to support these efforts through the Areas of Focus Maternal and Child Health and Peace and Conflict Resolution using the existing programs and grants structures.

102. To Request the Board to Consider Revising the Membership Age Limits for Interact

Statement: Council resolution 16-132 requested the Board to consider revising the membership age limit for Interact to better align with current Interact practices. The resolution noted that since each country has a different age when its students complete school, at age 18, some Interactors will still be in school, while others will have graduated. The resolution sought to terminate membership in Interact at the time of graduation.

DECISION: The Board

1. thanks District 2241 (Republic of Moldova and Romania), for recommending revisions to the membership age limits for Interact;

2. revises the Standard Interact Constitution to clarify when an Interactor’s membership terminates and to streamline the policy to accommodate school-based clubs, community-based clubs, and those school-based or community-based clubs that primarily meet online as follows:
Article: IV - Membership

[Text omitted]

5. Membership shall automatically terminate (a) upon removal from the community; (b) (a) in both school-based clubs, and community-based clubs, upon graduation or otherwise ceasing to be a student in the last four years of school preceding the university level in the area from which the membership is drawn or upon the age of eighteen, whichever is later; (c) in a community-based club, not in connection with a school, upon graduation or upon reaching the age of eighteen; (e) (b) by termination of the club; or (d) (c) by failure to meet attendance requirements unless excused by the board of directors of this club for good and sufficient reason.

103. To Request the Board to Consider Promoting Rotary Cards

Statement: Council resolution 16-136 requested the Board to promote the “Rotary” Cards, as a means of supporting The Rotary Foundation.

DECISION: The Board

1. thanks the Rotary Club of Chigasaki-Shonan, Kanagawa, Japan and District 2780 (Japan) for recommending promotion of Rotary Cards to support The Rotary Foundation to expand their use and encourage an increase in contributions;

2. approves continued promotion of the Rotary affinity credit cards programs in Japan and other countries that have programs in place.

104. To Request the Board to Consider Adding the Keyword “Family” to the Statements on Opportunities for Service

Statement: Council resolution 16-138 requested the Board to add the word “family” to the statements on opportunities for service.

DECISION: The Board

1. thanks the Rotary Club of Higashichita, Aichi, Japan and District 2760 (Japan), for recommending adding the keyword “family” to statements on opportunities for service;

2. does not amend the statements on opportunities for service but notes that clubs are encouraged to assess community needs and to undertake projects that address those needs, which may include projects that support families.

105. To Request the RI Board to Consider Acknowledging the Role and Responsibilities of District Secretaries

Statement: Council resolution 16-149 requested the Board to have the role and responsibilities of district secretaries acknowledged by including them in the District Leadership Plan.

DECISION: The Board

1. thanks District 2780 (Japan) and the Rotary Club of Chigasaki, Kanagawa, Japan for recommending recognition of the role and responsibilities of district secretaries in the district leadership plan;

2. agrees that district secretaries can play an important role in supporting district governors in some districts;

3. notes that not all districts have district secretaries, and in those that do, the interpretation of the responsibilities of the role vary widely;

4. agrees to continue its current more flexible policy, which allows the district leaders in each district to determine whether they wish to appoint a district secretary, or secretaries, as well as the qualifications, term of office, and specific duties of the position.

106. To Request the RI Board to Consider Reminding Clubs of Their Autonomy

Statement: Council resolution 16-151 requested the Board remind clubs of their autonomy.

DECISION: The Board

1. thanks District 2680 (Japan) and the Rotary Club of Takarazuka-Naka, Hyogo, Japan for recommending that Rotary remind clubs of their autonomy by proactively undertaking service projects and programs based on community needs and in a manner consistent with the RI Constitution, RI Bylaws, Standard Rotary Club Constitution and the Rotary Code of Policies;
2. requests district governors to annually remind their clubs of their autonomy in service and programs within the context of Rotary policies.

107. To Request the RI Board to Consider Providing All District Conferences with a Video Message from the RI President

Statement: Council resolution 16–157 requested the Board to provide all district conferences with a video message from the president.

DECISION: The Board thanks District 1610 (The Netherlands), for recommending that a video message from the RI president be presented at all district conferences, however, noting that a mechanism already exists for the president’s representative to provide the president’s message in person at district conferences, does not agree to implement the district’s recommendation.

108. To Request the RI Board to Consider Proposing Legislation to the Next Council to Revise the Corporate Governance Structure

Statement: Council resolution 16–160 requested the Board to retain an outside consultant to assess the current corporate governance structure of RI and TRF for report to the 2019 Council on Legislation.

DECISION: The Board

1. thanks Districts 2290 (Norway), 2330, 2340, 2350, 2370, 2380, and 2400 (Sweden) for requesting the Board to consider proposing legislation to the next Council on Legislation that would revise the corporate governance structure at Rotary International and The Rotary Foundation;

2. noting the pending developments for Rotary’s next vision and strategic plan, which will address the corporate governance structure at RI and the Foundation, agrees to postpone developing such legislation until the vision and strategic plan are in place;

3. requests the general secretary to inform the above districts of future legislation regarding changes to the RI and Foundation corporate governance structures when available.

109. To Request the RI Board to Consider Not Recommending Commercial or Licensed Branding Materials When a Free Option is Available

Statement: Council resolution 16–172 requested the Board to adopt a policy that would allow clubs and districts to use free fonts when RI specifies branding materials for use by clubs.

DECISION: The Board

1. thanks District 1020 (Scotland) for recommending that the Board not recommend commercial or licensed branding materials when a free option is available;

2. recognizes the need for a professional-grade font system for ease of use and stability across platforms for publishing;

3. continues to offer options for both licensed and free alternatives of typography in the Rotary brand system.

*****

110. Joint Young Leaders and Alumni Engagement Committee Report

Statement: The Joint Young Leaders and Alumni Engagement Committee met 8–9 December 2016 in Evanston, IL, USA, and discussed committee goals, alumni award processes and evaluation, alumni engagement strategies, and the 2017 Presidential Peace Conference and International Convention, among other topics.

DECISION: The Board

1. requests the general secretary to implement the alumni engagement strategies as shown in Appendix J, by communicating specific tactics and tools to district leaders, particularly mentoring;

2. supports opportunities for Rotaractors and Rotary alumni to form innovative and flexible Rotary clubs, and requests the general secretary to continue to monitor, track, and promote success stories;
3. designates the week (Monday through Sunday) that includes 7 October as “Rotary Alumni Reconnect Week” and requests the general secretary to amend Rotary Code of Policies section 8.020, accordingly;

4. requests the Joint Young Leaders and Alumni Engagement Committee to further develop a recommendation to include Rotaract clubs as members of Rotary International, for possible referral to the Constitution and Bylaws Committee, for report at the June 2017 Board meeting.

111. Rotaract Clubs as RI Members

Statement: In decision 62, September 2016, the Board requested the general secretary to work with the Membership Committee and the Joint Committee for Young Leaders and Alumni Engagement to further develop a proposal to include Rotaract clubs as members of Rotary International. The Joint Young Leaders and Alumni Engagement Committee reported that more analysis of the proposal’s overall scope was needed before a recommendation could be made.

DECISION: The Board requests the Joint Young Leaders and Alumni Engagement Committee to further develop a recommendation to include Rotaract clubs as members of Rotary International, for possible referral to the Constitution and Bylaws Committee, for report to the Board at its June 2017 meeting.

112. Vocational Service Committee Legislation

Statement: In decision 171, January 2016, the Board requested the Constitution and Bylaws Committee to draft legislation for possible submission to the 2019 Council on Legislation regarding the language used to describe vocational service and classification in the constitutional documents. The Vocational Service Committee in reviewing this matter agreed that in some parts of the world this language is perceived as outdated and can be a barrier to attracting young professionals. The Constitution and Bylaws Committee met via correspondence to draft language modernizing the concept of vocational service.

DECISION: The Board agrees to submit legislation regarding modifying the language of the classification system to the 2019 Council on Legislation, as shown in Appendix K, filed only with the official copy of these minutes.

113. Global Networking Groups Committee Report


DECISION: The Board

1. amends Rotary Code of Policies Article 42 regarding Global Networking Groups, as shown in Appendix L, filed only with the official copy of these minutes;

2. agrees to recognize the proposed Hepatitis Eradication Rotarian Action Group;

3. requests the Strategic Planning Committee to consider how Rotarian Action Groups directly support the forthcoming strategic plan;

4. requests the general secretary to

   a. update training curriculum and resources for current and incoming district and club leaders with an emphasis on Global Networking Groups’ direct support of Rotary’s strategic plan, including but not limited to positioning Rotarian Action Groups as resources for club and district service projects and Foundation-supported activities, and to position Rotarian Action Groups and Rotary Fellowships as important opportunities for member engagement;

   b. review the visual identities of approved Rotary Fellowships to ensure compliance with Rotary Code of Policies section 33, regarding the use of the Rotary Marks.

114. Service Above Self Award

Statement: The Service Above Self award is one of the highest honors a Rotarian can receive. Up to 150 awards are granted annually for outstanding humanitarian service. A Board committee appointed by the president reviewed the 2016–17 nominations and submitted its recommended list of recipients to the Board for approval.
DECISION: The Board

1. approves the 117 recipients of the 2016–17 RI Service Above Self award, as shown in Appendix M, filed only with the official copy of these minutes;

2. confirms that the selection results shall be kept confidential until they are published on rotary.org or after presentations of the awards have been made.

115. RI Awards and Recognition Evaluation

Statement: In decision 62, September 2016, the Board requested the general secretary to conduct a study to ensure all RI-administered awards align with the RI Strategic Plan. The general secretary reported that a thorough review of the current awards program revealed numerous problems and inefficiencies. The general secretary suggested a complete redesign of the RI service awards and recognition program that would maintain the prestigious awards from Rotary and the Foundation, combine and align awards with common achievements and recognition, reassign certain awards to be administered at the district level, increase opportunities for timely and culturally appropriate recognition, realign deadlines and recognition schedules, and reduce overall administrative costs.

DECISION: The Board

1. receives the general secretary’s review and evaluation of non-contribution based awards and recognition;

2. approves the Rotary Service Awards and Recognition program as detailed in Appendix N, filed only with the official copy of these minutes.

116. Update on the 2020 RI (Honolulu) Convention

Statement: In decision 105, October 2012, the Board tentatively selected Honolulu, Hawaii, USA, as the site for the 2020 RI Convention. After a recent orientation and site inspection, the general secretary provided a status update on this convention selection city.

DECISION: The Board receives the general secretary’s report on the status of the 2020 RI (Honolulu) Convention.

117. Host Districts for 2018 RI (Toronto) Convention

Statement: In decision 54, September 2016, the Board accepted the proposal from four Canadian Districts to host the 2018 Toronto convention. At the time of that meeting Districts 6330 and 7040 had not yet confirmed their participation, but did so shortly thereafter. The Toronto Host Committee requested the Board add these districts to the official host area districts.

DECISION: The Board accepts the addition of Districts 6330 and 7040 to the host area for the 2018 RI (Toronto) Convention.

118. Convention Sponsorship Strategy and Implementation Plan

Statement: In decision 64, October 2015, the Board agreed that covering the financial obligations that RI will assume from Host Organization Committees will require developing a strong sponsorship platform, and requested the general secretary to develop a sponsorship strategy and implementation plan. In decision 47, September 2016, the Board looked with favor on the sponsorship implementation plan and strategy as presented at that meeting. The general secretary recommended the Board engage outside consultants to further evaluate the plan’s legal and tax implications.

DECISION: The Board

1. receives the general secretary’s update on the international convention sponsorship strategy and implementation plan;

2. approves a 2016–17 budget variance of up to $25,000 for consultants to evaluate the legal and tax considerations and implications of this plan.

119. World Fund Spending for Lufthansa Partnership

Statement: In their decision 36, September 2016, the Trustees approved adding Lufthansa as a partner and authorized the general secretary to enter into a memorandum of understanding. The general secretary reported that Board approval is necessary for World Fund spending tied to this partnership.

120. Interim Report on Review of Regional Coordinators

Statement: In decision 60, September 2016, the Board requested the general secretary to study the effectiveness of regional Rotary Foundation coordinator, Rotary coordinator, and Rotary public image coordinator term lengths, evaluation measures, annual training, and director engagement, for an interim report on possible changes to these policies at this meeting. The general secretary reported that analysis shows that a three-year term length is effective; that evaluation measures could be better tracked by use of an “actionable measurement guide;” and that inviting only incoming regional coordinators to the 2018 Regional Leaders Training Institute is the most cost-effective approach for the organization.

DECISION: The Board

1. agrees not to shorten the regional leaders’ term length from three to two years;
2. agrees to use an actionable measurement guide for its creation of regional leader evaluation measures, in consultation with directors and trustees;
3. agrees to invite only the incoming regional coordinators to the 2018 Regional Leaders Training Institute;
4. requests the general secretary to work with Vice President Jones, Directors Howard, Aufranc, and Rohrs, and Trustees Growney Selene, de Camargo, and Styles on additional policy clarifications related to director engagement with regional leaders, for consideration by the Board and Trustees at their next available joint meeting.

121. Districting Committee Report: Brazil and Argentina

Statement: The Districting Committee met in December 2016 via teleconference to review national redistricting proposals from Brazil and Argentina and made several recommendations to the Board to merge those districts that were under 1,100 members.

DECISION: The Board

1. noting that District 4651 (Brazil) is under 1,100 members and has been experiencing negative membership growth, reorganizes the clubs in District 4651 with District 4650, effective 1 July 2019 as follows:
   District 4650—BRAZIL (part of Santa Catarina)
   and requests the general secretary to notify Districts 4650 and 4651 of this decision;
2. noting that Districts 4750 (Brazil) and 4410 (Brazil) are under 1,100 members and have been experiencing negative membership growth, reorganizes the clubs in District 4750 with District 4410, effective 1 July 2019 as follows:
   District 4750—BRAZIL (part of Minas Gerais, part of Rio de Janeiro, and part of Espirito Santo)
   and requests the general secretary to notify Districts 4750 and 4410 of this decision;
3. noting that District 4610 (Brazil) is under 1,100 members and has been experiencing negative membership growth, reorganizes the clubs in District 4610 with District 4430, effective 1 July 2019 as follows:
   District 4430—BRAZIL (part of São Paulo)
   and requests the general secretary to notify Districts 4610 and 4430 of this decision;
4. noting that District 4310 (Brazil) is under 1,100 members and has been experiencing negative membership growth, reorganizes the clubs in District 4310 with District 4620, effective 1 July 2019 as follows:
   District 4620—BRAZIL (part of São Paulo)
   and requests the general secretary to notify Districts 4310 and 4620 of this decision;
5. noting that District 4600 (Brazil) is under 1,100 members and has been experiencing negative membership growth, reorganizes the clubs in District 4600 with District 4570, effective 1 July 2019 as follows:
   District 4570—BRAZIL (part of Rio de Janeiro)
   and requests the general secretary to notify Districts 4600 and 4570, of this decision;
6. noting that District 4550 (Brazil) is under 1,100 members and has been experiencing negative membership growth, reorganizes the clubs in District 4550 with District 4390, effective 1 July 2019 as follows:

**District 4550—BRAZIL** (Alagoas, Sergipe, and Bahia)

and requests the general secretary to notify Districts 4550 and 4390 of this decision;

7. noting that District 4580 (Brazil) is under 1,100 members and has been experiencing negative membership growth, reorganizes the clubs in District 4580 with District 4520, effective 1 July 2019 as follows:

**District 4520—BRAZIL** (part of Minas Gerais)

and requests the general secretary to notify Districts 4580 and 4520 of this decision;

8. noting that Districts 4920 and 4930 (Argentina) are under 1,100 members and have been experiencing negative membership growth, reorganizes the clubs in District 4920 with District 4930, effective 1 July 2019 as follows:

**District 4921—ARGENTINA** (part of Buenos Aires, Neuquen, Río Negro, Chubut, Santa Cruz, La Pampa and the province of Tierra del Fuego, Antártida e Islas del Atlantico Sur);

and requests the general secretary to notify Districts 4920 and 4930 of this decision.

**122. Report on Additionally-Supported Districts**

*Statement:* An “additionally-supported” district is a temporary designation that allows the Board to create or maintain a district that does not meet the minimum number of clubs or members as required by the RI Bylaws. Rotary Code of Policies section 17.010.6. authorizes annual funding support to such districts for additional training, membership development, promotion of participation in The Rotary Foundation. The Board reviews the status of additionally-supported districts annually at its January meeting.

*Decision:* The Board

1. requests Districts 1912 (Slovenia and FYR of Macedonia) and 1913 (Croatia) to select their 2018–19 and the 2019–20 district governors;

2. requests Districts 2484 (Greece) and 2220 (Russia) to select their 2018–19 district governor.

**123. Update on Clubs Formerly in District 3100**

*Statement:* Noting long-standing governance problems in District 3100 (India), the Board, in January 2016, placed the clubs in the district into non-districted status as of 1 July 2016. The president appointed a special representative to work with the clubs on addressing these problems. The special representative reported that clubs have been functioning recently without incident and that past problems in former District 3100 are being addressed. The general secretary suggested the Board implement a reinstatement plan for the clubs formerly in District 3100.

*Decision:* The Board

1. thanks Special Representative Sanjay Khanna for his efforts to guide and support the clubs formerly in District 3100 and requests that he continue to serve in this capacity to oversee implementation of this decision;

2. agrees to consider reinstating District 3100, effective 1 July 2018, provided that the clubs cooperate with Special Representative Khanna to accomplish the following:
   a. update the district’s bylaws, in consultation with the general secretary, to address the chronic issues in the district, especially the eight key findings of the investigation committee listed in the general secretary’s 26 April 2016 letter (Appendix O, filed only with the official copy of these minutes);
   b. initiate the restoration process, select via e-voting, without any allegations of misconduct or election complaints, a 2018–19 district governor (voting to start in April 2017) and a 2019–20 district governor (voting to start after 1 July 2017);
   c. refrain until June 2021 from electing a future district governor any individual who was suggested as a candidate for district governor before April 2016;
   d. participate in Rotary grants without stewardship issues;
e. submit to the general secretary a plan for identifying and eliminating clubs that exist on paper only and do not operate, validating new clubs, and preventing this issue in the future;

3. agrees that to avoid being placed back into non-districted status after 1 July 2018, the clubs of District 3100 must:
a. select all district governors through the 2024–25 district governor without incident or election complaint;
b. ensure that their club president-elects shall attend PETS or alternate make-up PETS training each year in accordance with Standard Rotary Club Constitution Article 13, Section 5;
c. abide by the new district bylaws;
d. continue carrying out the plan to address point 2.d. above;
e. not engage in any legal proceedings against Rotary International or its officers;

4. agrees that this district reinstatement plan shall only proceed if at least 90 percent of club presidents and presidents-elect sign and submit a statement, prepared by the general secretary, indicating that they understand the above expectations and agree to abide by them;

5. agrees to permit the 2017–18 club presidents of clubs formerly in District 3100 to participate in a multidistrict PETS with club presidents-elect in an adjoining district or a one-day training program convened by Director Desai and Director-Elect Chockalingam in March or April 2017. Club president-elects that cannot attend either of these trainings must attend alternate make-up training in accordance with the Standard Rotary Club Constitution Article 13, Section 5;

6. requests the general secretary provide an update on the above points at the June 2017 Board meeting.

124. Dual Membership

Statement: The 2016 Council on Legislation approved an enactment to allow clubs the flexibility of allowing dual membership. The general secretary noted several operational challenges for the Secretariat that this practice could create and recommended solutions for addressing these challenges.

DECISION: The Board

1. acknowledges that clubs have the flexibility to amend their bylaws to permit individuals to be members of more than one Rotary club at the same time;

2. affirms that, for any individual Rotarian, Rotary International will continue to recognize only one active membership in one Rotary club, in which that individual’s RI dues are paid, membership is counted, club and district roles are assigned, Rotary Foundation contributions are credited, and district voting privileges are granted;

3. requests the Constitution and Bylaws Committee to draft legislation for the 2019 Council on Legislation to update the RI Bylaws and Standard Rotary Club Constitution as shown below for review at the June 2017 Board meeting:

**RI Bylaws**

**4.110. Exceptions to Provisions on Membership.**
A club may adopt rules or requirements not in accordance with sections 4.010., and 4.030., 4.050., and 4.060. of these bylaws. Such rules or requirements shall supersede the rules or requirements of these sections of these bylaws.

**Standard Rotary Club Constitution**

**Article 9 Exceptions to Provisions on Membership**
The bylaws may include rules or requirements not in accordance with Article 10, sections 2.4 and 6.4 - 8 of this constitution. Such rules or requirements shall supersede the rules or requirements of these sections of this constitution

125. Exception to Guidelines for Use of the “Rotary” Name: Rotary India Literacy Mission (RILM) and Rotary TEACH

Statement: Director Desai reported that the Rotary India Literacy Mission (RILM) and its main program Rotary TEACH were not in compliance with policies regarding the use of the name “Rotary.”

DECISION: The Board authorizes the general secretary to enter into a license agreement with Rotary India Literacy Mission (RILM) and its main program Rotary TEACH and for use of the Rotary emblem in the Rotary India Literacy Mission logo, in accordance with Rotary Code of Policies section 33.040.7., provided that:
a. the group shall always use the Rotary India Literacy Mission name with Rotary TEACH;

b. Rotary India Literacy Mission does not include any of the Rotary Marks in other program or project names and logos;

c. Rotary India Literacy Mission transfers the domain rotaryteach.org to RI upon the termination of its program Rotary TEACH.

126. Regional Membership Plan Analysis

Statement: In decision 177, April 2016, the Board requested the general secretary to work with the Membership Committee to develop a plan—including a funding mechanism—to continue efficient investment in regional strategies at the club level and grow membership. The Membership Committee recommended an enhanced regional membership initiative that would align with the established zone structure, be financial sustainable, use the regional coordinator teams, and rely on specific success measures.

DECISION: The Board

1. thanks the Membership Committee for its work in designing the proposed Regional Membership Initiative program;

2. approves the regional membership initiatives as shown Appendix P, filed only with the official copy of these minutes, including annual funding for each zone to support regional membership training seminars and targeted membership interventions at the club level;

3. requests the general secretary to annually budget US$270,000, beginning 2017–18, in support of regional membership initiatives.

127. Global Membership Model Test Project

Statement: In decision 177, April 2016, the Board requested the Membership Committee to work with the general secretary to further develop a global membership model test project that is not club-based. The committee suggested testing an “at-large” membership concept (i.e. being a member of Rotary without joining a Rotary club) in select markets around the Rotary world for three to five years, targeting young professionals and entrepreneurs between 25 and 40 years old.

DECISION: The Board

1. notes that while the Rotary year ends on 30 June, clubs currently have until the end of the day on 1 July (i.e. the next day and Rotary year) to report membership changes, which are then applied to the club’s official 1 July membership start figures used for determining the previous year’s membership growth achievements and for new semi-annual period billing purposes;

2. notes that the 2016 Council on Legislation adopted enactment 16-105 (To provide that the RI Board shall establish the dates for club reports and RI per capita dues), which grants the Board the authority to make changes to the dates on which clubs must report to RI their membership numbers;

3. requests the general secretary to conduct a full analysis of adjusting the due dates for clubs to report membership changes to 30 June and 31 December, for report to the Board at its June 2017 meeting.
129. Annual Statement and Report on District Finances

Statement: Responding to feedback from districts regarding recent changes to policy governing the submission of district finance reports to the Secretariat, the general secretary suggested the Board provide governors more time to submit their reports.

DECISION: The Board

1. amends the Rotary Code of Policies regarding district finances as follows:

   69.030.7. Failure to Report on Finances
   The financial statement as described in RI Bylaws section 16.060.4. shall include all monies received by the governor. The governor shall also send a copy of his/her financial report to the general secretary within three 12 months of the completion of the governor’s year in office with proof that the report has been independently reviewed and provided to each club for discussion at a district meeting in accordance with RI Bylaws section 16.060.4.

2. requests the Constitution and Bylaws Committee to draft legislation for possible submission to the 2019 Council on Legislation that would amend RI Bylaws article 15.060.4 by instituting a single deadline of 12 months for completion of the entire annual statement and report of district finances review and approval process.

130. District Boundary Changes: Waive Two Year Implementation Period

Statement: Director Trevaskis noted that while the RI Bylaws provide that any decision by the Board to eliminate or change a district’s boundaries shall not be effective for at least two years, there are situations when an earlier implementation date may be preferable to all the partners involved.

DECISION: The Board amends Rotary Code of Policies section 17.010.5. regarding districting procedures as follows:

   17.010.5. Districting Procedures
   The procedures for districting shall be as follows:

   [text omitted]

9. The general secretary is authorized to act on behalf of the Board to approve a minor district boundary modification affecting the transfer of up to ten clubs, or an area containing no Rotary club, from one district to another district. The boundary modification shall become effective 1 July following the decision if the affected districts agree to waive the provisions of the RI Bylaws that provide that changes to district boundaries shall not be effective for at least two years. The waiver shall be made as described in point 11 of this section.

11. Districts may waive the RI Bylaws provisions that provide that changes to district boundaries shall not be effective for at least two years. To do so, the district governors of the affected districts shall include a statement in the districting proposal provided to the general secretary confirming that the districts wish to waive the two-year implementation period, that this request has been shared with the affected clubs in the affected districts, that the clubs have been given 30 days to object, and that none of the affected clubs in the affected districts objected. The affected clubs are defined as all clubs being moved in accordance with point 9 or, in the case of proposals to merge or split districts, all the clubs in the new districts. The request to waive the two-year implementation period may be included in the general districting proposal provided to the clubs for review and voting by the members of each club in the affected districts. The two-year implementation period shall not be waived if any of the affected clubs in any of the districts impacted by the proposal object.

131. Provisional Rotary Regional Magazine in Mexico

Statement: Mexico has been without a Spanish-language magazine since December 2015. A local publisher, Furmex, contacted the general secretary about the magazine needs in the region and later attended the Rotary World Magazine Press Editor’s seminar in May 2016. The Communication Committee recommended the Board approve entering into a provisional agreement with Furmex. The committee further noted a necessary policy exception to prevent local, Spanish-speaking Rotarians from being required to subscribe to both the...
new, provisionally-licensed, regional magazine and *The Rotarian*.

**DECISION:** The Board

1. approves entering into a two-year provisional license for Furmex of Mexico City, Mexico, to publish the Spanish language regional magazine for Rotary members in Mexico, in accordance with Rotary Code of Policies section 51.020.4. (point 5);

2. grants an exception to the Rotary Code of Policies section 51.020.1. (point 15), to allow Rotarians in Mexico to subscribe only to the new provisionally licensed Spanish language magazine in the first year of its provisional license.

DECISIONS 132–135

**RI Finance Committee Report**

Meeting 4–6 October 2016, Evanston, IL, USA

132. **Administrative Services Agreement**

**Statement:** The Finance Committee regularly reviews and recommends any necessary changes to Rotary’s methodology for allocating administrative costs to The Rotary Foundation.

**DECISION:** The Board

1. thanks the RI Finance Committee for its report of its joint meetings with the TRF Finance Committee in October 2016 and January 2017;

2. approves renewal of the Administrative Services Agreement from 1 July 2017 through 1 July 2020 as shown in Appendix Q, filed only with the official copy of these minutes.

133. **Budget Assumptions for 2017–18 Draft Budget**

**Statement:** The Finance Committee discussed assumptions upon which the 2017–18 budget should be based, including projected membership figures, net investment return forecasts, enterprise project requirements, requests for proposal, and staff compensation.

**DECISION:** The Board

1. agrees to the 2017–18 budget assumptions and enterprise projects as shown in Appendix R, filed only with the official copy of these minutes;

2. approves implementation of the first phase of the product delivery model and request the general secretary to budget up to $2.4 million in 2017–18 for this purpose;

3. agrees that the general secretary should seek to comply with the Board-endorsed compensation philosophy for world headquarters, by aligning salaries as soon as it is fiscally responsible to do so.

134. **District Governors Funding**

**Statement:** The Board annually approves district governor funding at its January meeting. The Finance Committee reviewed historical analysis, recent trends, and projected expenses, among other factors, in recommending governor funding.

**DECISION:** The Board approves the 2017–18 district governors funding budget of US$9,495,000 that includes $9,230,000 for district governor allocation and $265,000 for other governor-related expenses.

135. **2018 RI (Toronto) International Convention Budget**

**Statement:** At its annual January meeting, the Board approves the budget for the following year’s convention. The Finance Committee reviewed convention registration trends in North America and projected attendance figures and recommended a preliminary registration fee based on 17,000 registrants.

**DECISION:** The Board

1. approves the 2018 (Toronto) International Convention budget as shown in Appendix S, filed only with the official copy of these minutes;

2. sets the registration fees for the Toronto Convention based upon 17,000 registrants as follows:

<table>
<thead>
<tr>
<th>Registration Fees</th>
<th>14 Jun. 17</th>
<th>15 Dec. 17</th>
<th>31 Mar. 18</th>
<th>On Site</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rotarian, non-Rotarian spouse, spouse of deceased Rotarian, Rotary club/district employee, guest age 19 or older</td>
<td>US$295</td>
<td>US$345</td>
<td>US$420</td>
<td>US$495</td>
</tr>
</tbody>
</table>
### Minutes of the January 2017 RI Board of Directors Meeting

#### Registration Fees

<table>
<thead>
<tr>
<th>Registration Fees</th>
<th>14 Jun. 17</th>
<th>15 Dec. 17</th>
<th>31 Mar. 18</th>
<th>On Site</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rotaractor, non-Rotarian alumnus and one guest of Rotaractor or non-Rotarian alumnus</td>
<td>US$70</td>
<td>US$70</td>
<td>US$100</td>
<td>US$130</td>
</tr>
<tr>
<td>Guest age 5 to 18, Youth Exchange student or Interactor</td>
<td>US$10</td>
<td>US$10</td>
<td>US$10</td>
<td>US$10</td>
</tr>
<tr>
<td>Guest younger than 5</td>
<td>Free</td>
<td>Free</td>
<td>Free</td>
<td>Free</td>
</tr>
<tr>
<td>Live casting for all attendees</td>
<td>US$125</td>
<td>US$125</td>
<td>US$150</td>
<td>N/A</td>
</tr>
<tr>
<td>Online registration discount</td>
<td>N/A</td>
<td>(US$10)</td>
<td>(US$10)</td>
<td>N/A</td>
</tr>
<tr>
<td>Host district one-day registration for non-Rotarians (Club sponsored)</td>
<td>US$95</td>
<td>US$95</td>
<td>US$95</td>
<td>US$95</td>
</tr>
</tbody>
</table>

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136. Use of Foundation Unrestricted Funds

**Statement:** In their decision 68, January 2017, the Foundation Trustees increased the World Fund match to US$0.50 for every $1.00 in DDF contributed to the PolioPlus program from $3.5 million to $5 million annually. The Foundation’s Bylaws require the concurrence of the RI Board for all expenditures authorized from unrestricted contributions to the Rotary Foundation.

**DECISION:** The Board approves spending from The Rotary Foundation unrestricted funds to increase the World Fund match of US$0.50 for every $1.00 DDF contributed to the PolioPlus program from $3.5 million to $5 million annually for the period 2017-18 through 2019-20.

137. Update on Hiring of the Chief Investment Officer

**Statement:** In decision 188, April 2016, the Board supported the establishment of an investment office at Rotary International that would assume authority, responsibility, and accountability for the investment programs of The Rotary Foundation and Rotary International. The Investment Committee provided an update on the status of their search for a chief investment officer.

**DECISION:** The Board thanks the Investment Committee for its update on the hiring of the chief investment officer.

138. Investment Committee Report

**Statement:** The Investment Committee met 8–9 November 2016 in Evanston, Illinois, USA, and discussed office of investment workgroup updates, performance updates, private market planning, and a global asset allocation strategy review, among other topics. The committee also met with members of the University of Rochester’s investment office to learn about the structure and organization of their investment department.

**DECISION:** The Board thanks the Investment Committee for its report.

139. Resolutions on Financial Accounts and Services

**Statement:** The RI Resolutions on Financial Accounts and Services delegates authority to specific staff members with regard to the establishment and operation of RI’s bank accounts. With the recent staffing changes, amendments to the resolution were necessary.

**DECISION:** The Board amends the resolutions on financial accounts and services as shown in Appendix U, filed only with the official copy of these minutes.

140. Review of 2016–17 RI Budget

**Statement:** At the conclusion of each meeting, the Board reviews all actions taken during that meeting affecting the RI Budget.

**DECISION:** The Board

1. notes no modifications to the 2016-17 budget

<table>
<thead>
<tr>
<th>2016-17 Budget (US$):</th>
<th>98,038,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues:</td>
<td>98,679,000</td>
</tr>
<tr>
<td>Expenses:</td>
<td>(641,000)</td>
</tr>
<tr>
<td>Change in Net Assets:</td>
<td>3,274,000</td>
</tr>
<tr>
<td>Convention Reserves:</td>
<td>80,000</td>
</tr>
<tr>
<td>GSF funded expenses:</td>
<td>3,835,000</td>
</tr>
<tr>
<td>Net Total of Revenue and Reserve Funding:</td>
<td>3,835,000</td>
</tr>
</tbody>
</table>
2. notes the following 2016–17 budget variances:

Revenues:
Total Revenue impact
Board decisions this meeting: -

Expenses:
Dec. 118 Con. Spon. Strat. and Imp. Plan 25,000

Total Expenses impact
Board decisions this meeting: 25,000
Net Surplus/(Deficit): (25,000)

3. notes the following decisions at this meeting, impacting future years.

<table>
<thead>
<tr>
<th></th>
<th>2017-18</th>
<th>2018-19</th>
<th>2019-20</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Expenses:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dec. 115 RI</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Awards and Rec. Evaluation</td>
<td>(21,702)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Dec. 121. Dist. Com. Rep.</td>
<td>(84,000)</td>
<td>(32,000)</td>
<td></td>
</tr>
<tr>
<td>Dec. 126 Reg. Mem. Plan Analysis</td>
<td>270,000</td>
<td>270,000</td>
<td>270,000</td>
</tr>
<tr>
<td>Dec. 127 Global Mem. Model Test Project</td>
<td>75,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Expenses:</strong></td>
<td>323,298</td>
<td>186,000</td>
<td>238,000</td>
</tr>
<tr>
<td><strong>Net Surplus/(Deficit):</strong></td>
<td>(323,298)</td>
<td>(186,000)</td>
<td>(238,000)</td>
</tr>
</tbody>
</table>

**Adjournment**

The foregoing is a true record of the proceedings at the January 2017 Rotary International Board of directors meeting.

John F. Germ
President

Andrew McDonald
Secretary of the Meeting

**ATTEST:**

John Hewko
General Secretary, RI
APPENDIX A

RATIFICATION OF DECISIONS MADE BY THE PRESIDENT
(Decision 80)

1. Waiver of Qualifications for Governor-nominee, District 2560 (Japan)

Statement: District 2560 requested that a waiver be granted to Rotarian Yasuhiro Kawase for the qualifications for a governor-nominee set forth in RI Bylaws section 16.070.2. At the time of his selection, Rotarian Kawase had not served a full term as club president but is otherwise fully qualified to serve as governor-nominee.

DECISION: The Board, the president acting on its behalf, in accordance with RI Bylaws section 16.070.2., excuses Rotarian Yasuhiro Kawase, a member of the Rotary Club of Sanjo, Niigata, Japan, from the qualifications for a governor-nominee.

2. Waiver of Qualifications for Governor-nominee, District 7780 (Maine, USA)

Statement: District 7780 requested that a waiver be granted to Rotarian Andrew Glazier for the qualifications for a governor-nominee set forth in RI Bylaws section 16.070.2. At the time he is scheduled to take office, he will not have been a Rotarian for seven years but is otherwise fully qualified to serve as governor-nominee.

DECISION: The Board, the president acting on its behalf, in accordance with RI Bylaws section 16.070.2., excuses Rotarian Andrew Glazier, a member of the Rotary Club of Kittery, Maine, from the qualifications for a governor-nominee.

3. Vacancy in the Office of Governor-elect, District 4390 (Brazil)

Statement: District 4390 reported that governor-elect Clesivaldo Morais resigned from his position as governor-elect. District Governor Leozildo Pereira recommended that District Governor-nominee Manoel Humberto Gonzaga Lima, a member of the Rotary Club of Neópolis, Sergipe, Brazil, be appointed as governor-elect. Director Silva concurred with this recommendation, and District Governor-nominee Lima indicated that he is willing to perform this duty.

DECISION: The Board, the president acting on its behalf, in accordance with RI Bylaws section 13.070., appoints District Governor-nominee Manoel Humberto Gonzaga Lima, a member of the Rotary Club of Neópolis, Sergipe, Brazil, to serve as governor-elect of District 4390, assuming all the powers and privileges of the office.

4. Vacancy in the Office of Governor-elect, District 4400 (Ecuador)

Statement: District 4400 reported that governor-elect Luis Eduardo Burbano Eraso resigned from his position as governor-elect. District 4400 recommended that District Governor-nominee Gustavo Perez-Reyes, a member of the Rotary Club of Guayaquil Norte, Ecuador, be appointed as governor-elect. Director Silva concurred with this recommendation, and District Governor-nominee Perez-Reyes indicated that he is willing to perform this duty.

DECISION: The Board, the president acting on its behalf, in accordance with RI Bylaws section 13.070., appoints Governor-nominee Perez-Reyes, a member of the Rotary Club of Guayaquil Norte, Ecuador, to serve as governor-elect of District 4400, assuming all the powers and privileges of the office.
APPENDIX B

RATIFICATION OF DECISIONS MADE BY THE GENERAL SECRETARY
(Decision 81)

Statement: The general secretary reported that, in accordance with instruction and authorization from the Board, he made the following decisions on behalf of the Board during the period 13 August 2016 to 30 November 2016.

1. Admission of Clubs

Statement: Under the terms of the delegation of authority by the Board, the general secretary may approve provisional clubs’ applications for membership in RI in accordance with established procedure and policy.

DECISION: The Board, the general secretary acting on its behalf, approves admission of the following Rotary clubs to membership in RI:

Zone 4
- Alwar Shourya, Rajasthan, India
- Faridabad Grace, Haryana, India
- Gwalior Tejas, Madhya Pradesh, India
- Imagica Jamnagar, Gujarat, India
- Jamkhandbhalia, Gujarat, India
- Jammu Elite, Jammu & Kashmir, India
- Jodhpur Infinity, Rajasthan, India
- Karauli, Rajasthan, India
- Majalgaon Central, Maharashtra, India
- Malegaon Fort, Maharashtra, India
- Mumbai Divas, Maharashtra, India
- Mumbai Rising Stars, Maharashtra, India
- Mumbai Royals, Maharashtra, India
- Muzaffarnagar Sayam, Uttar Pradesh, India
- Narayanganj Highway, Uttar Pradesh, India
- New Delhi One, Delhi, India
- Patoda, Maharashtra, India
- Roorkie Central, Uttarakhand, India
- Udaipur Royal, Rajasthan, India

Zone 5
- Bangalore Centennial, Karnataka, India
- Bhagyanagar Koppal, Karnataka, India
- Coimbatore Monarchs, Tamil Nadu, India
- Colombo City, Sri Lanka
- French Yanam, Puducherry, India
- Harihar, Karnataka, India
- Heritage Mysuru, Karnataka, India
- Kadiri, Andhra Pradesh, India
- Kakinada Elite, Andhra Pradesh, India
- Nagercoil Emerald, Tamil Nadu, India
- P. Pulimappiness, Tamil Nadu, India

Zone 5 (continued)
- Pithapuram Abhyudaya, Andhra Pradesh, India
- Spring Field Secunderabad, Telangana, India
- Thanjavur Emperors, Tamil Nadu, India

Zone 6
- Atulya Kanpur, Uttar Pradesh, India
- Bajra Manasalu Gorkha, Nepal
- Central Lumbini, Nepal
- Chittagong Imperial, Bangladesh
- Chittagong Marine City, Bangladesh
- Cuttack Aabhinav, Odisha, India
- Dadu Green, Sindh, Pakistan
- Gorakhpur Yugal, Uttar Pradesh, India
- Grand Kulu, Bangladesh
- Guwahati City, Assam, India
- Johi Green, Sindh, Pakistan
- Kapan, Nepal
- Kapilvastu Mid Town, Nepal
- Lahore Awwake, Punjab, Pakistan
- Lahore Falcons, Punjab, Pakistan
- Lahore Grace, Punjab, Pakistan
- Lahore Pride, Punjab, Pakistan
- Manigram, Nepal
- Nakhon Nonthaburi, Thailand
- Neelachal Puri, Odisha, India
- Pakpattan Sharif, Punjab, Pakistan
- Pattoki Rose, Punjab, Pakistan
- Phnom Penh Capital, Cambodia
- Prathai, Nakhon Ratchasima, Thailand
- Purbachal Green City, Dhaka, Bangladesh
- Quetta Bolan Valley, Balochistan, Pakistan
- Sankhu, Nepal
- Shyamal Sylhet, Bangladesh
- Sri Trad Klong Yai, Trad, Thailand
- Sylhet Green City, Bangladesh
- Sylhet Pioneer, Bangladesh
- Thavaravadi, Nakornpathom, Thailand
- Uttarpara, West Bengal, India

Zone 7
- Central Tacloban City, Leyte, Philippines
- E-club of EDSA-Ortigas, District 3800, Metro Manila, Philippines
- E-club of WASH, D9980, New Zealand
- Glenfield, Auckland, New Zealand
- Laoag Metro, Ilocos Norte, Philippines
- Manila Robinson, Manila, Philippines
- Medan Cemara, Indonesia
- Nuvali, Laguna, Philippines
- Semarang Soegijaprananta, Indonesia
Minutes of the January 2017 RI Board of Directors Meeting

Zone 8
Elizabeth Quay, Western Australia, Australia
Seaford, South Australia, Australia

Zone 9
Bucheon Mugunghwa, Gyeonggi, Korea, Republic of
Cheongju Suam, Chungcheongbuk, Korea, Republic of
Ilsan Chungwa, Gyeonggi, Korea, Republic of
Ilsan Heemang, Gyeonggi, Korea, Republic of
Ilsan-Janghang, Gyeonggi, Korea, Republic of
Namyangju Suseok, Gyeonggi, Korea, Republic of
Sejong Mugunghwa, Sejong, Korea, Republic of
Seoul Hawon, Seoul, Korea, Republic of

Zone 10
Hong Kong-Peking, Hong Kong
Jeju Haetsal, Jeju, Korea, Republic of
Jinhae Cherry Blossom, Gyeongsangnam, Korea, Republic of
Kaohsiung Da Ai, Taiwan
Miaoli All Stars, Taiwan
New Ulsan, Ulsan, Korea, Republic of
Penha, Macao
Taichung Takuang, Taiwan
Taipei Datun Shan, Taiwan
Taipei Yulinian, Taiwan
Ulsan Daeduck, Ulsan, Korea, Republic of
Ulsan Freedom, Ulsan, Korea, Republic of
Ulsan Global, Ulsan, Korea, Republic of
Ulsan Hanaro, Ulsan, Korea, Republic of
Ulsan Harmony, Ulsan, Korea, Republic of
Ulsan Mirinae, Ulsan, Korea, Republic of
Ulsan Young, Ulsan, Korea, Republic of
Ulsan-Bada, Ulsan, Korea, Republic of
Ulsan-Davos, Ulsan, Korea, Republic of
Ulsan-Dream, Ulsan, Korea, Republic of
Ulsan-Gwangyeeok, Ulsan, Korea, Republic of
Ulsan-Hyundai, Ulsan, Korea, Republic of
Ulsan-Relationship, Ulsan, Korea, Republic of
Yang Mei Jing-De, Taiwan
Yangsan-Cheonseong, Gyeongsangnam, Korea, Republic of
Yangsan-Gain, Gyeongsangnam, Korea, Republic of
Yangsan-Saeungsang, Gyeongsangnam, Korea, Republic of

Zone 11
Metz 7, Moselle, France
Toulouse Capitole, Haute-Garonne, France

Zone 12
Agape Universale, Italy
Roma Polis, Italy

Zone 14
Essen-Gruga, Germany
Gross-Gerau/Rhein-Main, Germany
Munster 1648, Germany

Zone 16
Ziebice, Poland

Zone 17
Buckhaven and Methil, Scotland
E-Club of Aviation, District 1010, Scotland

Zone 18
Diss Waveney, Norfolk, England

Zone 19
Ilertissen-Illegunz, Germany
Ljubljana Triglav, Slovenia
Petrosani-Valea Jiului, Romania
Pfronten-Nesselwang, Germany
Postojna-Cerknica, Slovenia

Zone 20
Abuja CBD, Federal Capital Territory, Nigeria
Awka-Smithtown, Anambra State, Nigeria
Bamako Golf, Mali
Bamburi-Mombasa, Kenya
Brazzaville Bilenge, Democratic Republic of the Congo
Casablanca-Union, Morocco
E-club of Panhellenic, Greece
Hermitage Lagon, La Saline-Les-Bains, Reunion
Kikwit, Democratic Republic of the Congo
Lugazi Central, Uganda
Mushin Golden, Lagos State, Nigeria
Nampula, Mozambique
Podujeva, Kosovo
Riadh El Andalous, Tunis, Tunisia
Salamina "King Ajax", Greece
Tunis Notre Dame, Tunisia

Zone 21
Caquetios (Barquisimeto), Lara, Venezuela
Nueva Guatemala, Guatemala
Saltillo Crece, Coahuila, Mexico
Sentimientos de La Nacion Chilpancingo, Guerrero, Mexico

Zone 22
Sao Felix, Bahia, Brazil
Sorriso-Joia do Cerrado, Mato Grosso, Brazil

Zone 23
Borrazopolis, Parana, Brazil
Costa del Este, Buenos Aires, Argentina
Dois Irmaos, Rio Grande do Sul, Brazil
El Reducto, Montevideo, Uruguay
El Sol de La Molina, Lima, Peru
La Esperanza de Chaclacayo, Lima, Peru
Las Brenas, Chaco, Argentina

Zone 24
Hamilton After Five, Ontario, Canada
Juneau 58° Innovators, Alaska, USA
Toronto Danforth, Ontario, Canada

Zone 25
Three Creeks Vancouver, Washington, USA
### Zone 26
Silicon Valley Passport, California, USA

### Zone 28
Chanhassen Evening, Minnesota, USA
Grand Forks Downtown, North Dakota, USA

### Zone 29
Hines Park PM (Dearborn/Dearborn Heights), Michigan, USA

### Zone 33
Raleigh Parkside, North Carolina, USA

### Zone 34
Bonita Beach Sunset, Florida, USA
E-club of Florida, Florida, USA
Fort Myers Sunset, Florida, USA
Lake Nona Lunch, Florida, USA
Viera, Florida, USA

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#### 2. Amendment of Club Constitution – Change in Name of Clubs

**Statement:** Under the terms of the delegation of authority by the Board, the general secretary may amend a club constitution to change the name of the club.

**DECISION:** The Board, the general secretary acting on its behalf, approves an amendment to the following clubs’ constitution, whereby the names of the clubs are changed as follows:

<table>
<thead>
<tr>
<th><strong>From</strong></th>
<th><strong>To</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Asahigawa-West, Hokkaido, Japan</td>
<td>Asahikawa-West, Hokkaido, Japan</td>
</tr>
<tr>
<td>Atibaia-Estancia, Sao Paulo, Brazil</td>
<td>Atibaia-Pedra Grande, Sao Paulo, Brazil</td>
</tr>
<tr>
<td>Auburn Daybreak, California, USA</td>
<td>Sierra Passport, District 5190, California, USA</td>
</tr>
<tr>
<td>Fort Myers Sunset, Florida, USA</td>
<td>Austin - Southwest, Texas, United States</td>
</tr>
<tr>
<td>Lake Nona Lunch, Florida, USA</td>
<td>Spindletop (Beaumont), Texas, USA</td>
</tr>
<tr>
<td>Viera, Florida, USA</td>
<td>Kasterlee, Belgium</td>
</tr>
<tr>
<td>E-Club of BE-Noord D1630, Belgium</td>
<td>Bingham and Radcliffe on Trent, Nottinghamshire, England</td>
</tr>
<tr>
<td>Bingham &amp; District, Nottinghamshire, England</td>
<td>Jeju-Tammora, Jeju, Korea, Republic of</td>
</tr>
<tr>
<td>Cheju-Tammora, Cheju, Korea, Republic of Conselheiro Lafayette, Minas Gerais, Brazil</td>
<td>Conselheiro Lafaiete, Minas Gerais, Brazil</td>
</tr>
<tr>
<td>Del Mar-Solana Beach Sunrise, California, USA</td>
<td>Del Mar-Solana Beach, California, USA</td>
</tr>
</tbody>
</table>

---

**From**
- E-Club of Conurbano del d.4915, Argentina
- E-Club del Distrito 4130-Monterrey, Nuevo Leon, Mexico
- E-Club of Taichung Harbor West Coast, Taiwan
- Egedal Morning, Denmark
- Fishhawk-Riverview, Florida, USA
- Geraardsbergen-Oudenberg, Belgium
- Greve-Karlslunde, Denmark
- Grovedale, Victoria, Australia
- Gulshan Garden City, Bangladesh
- Hamilton, New Zealand
- Hamilton Central, New Zealand
- Hamlin Lake Ariel, Pennsylvania, USA
- Jeju-Hannmimo, Jeju, Korea, Republic of
- Liverpool Garston, Merseyside, England
- Maryville-Alcoa, Tennessee, USA
- Millan, Montevideo, Uruguay
- Moutiers-Tarentaise, Savoie, France
- Northcote Glenfield, New Zealand
- Oakland Uptown, California, USA
- Ocquier en Condroz, Belgium
- Roma Casalpalocco, Italy
- Rotselaar, Belgium
- Seoul SRS, Seoul, Korea, Republic of
- Shawangunk Ridge, New York, USA
- Villa Colon Melilla, Montevideo, Uruguay
- Vinings, Georgia, USA
- Wadhurst and the High Weald, East Sussex, England

**To**
- E-Club of Conurbano del D.4905, Monterrey Profesional, Nuevo Leon, Mexico
- Taichung Harbor West Coast, Taiwan
- Greater Copenhagen, Denmark
- FishHawk-Riverview, Florida, USA
- Geraardsbergen, Belgium
- Greve, Denmark
- Grovedale Waurn Ponds, Victoria, Australia
- Dhaka Mavericks, Bangladesh
- Hamilton Central, New Zealand
- Hamlin Lake Ariel, Pennsylvania, USA
- Jeju-Midam, Jeju, Korea, Republic of
- Liverpool South, Merseyside, England
- Maryville, Tennessee, USA
- Prado Senior, Montevideo, Uruguay
- Moutiers-Tarentaise Les 3 Valles, Savoie, France
- Northcote, Auckland, New Zealand
- Oakland Uptown, California, USA
- Durbuy, Belgium
- Ostia, Italy
- Leuven-Rotselaar, Belgium
- Seoul SRS, Seoul, Korea, Republic of
- Mamakating, New York, USA
- La Paz-Villa Colon Melilla, Montevideo, Uruguay
- Vinings Cumberland, Georgia, USA
- Wadhurst and the High Weald, East Sussex, England
3. Amendment of Club Constitution – Change in Locality

Statement: Under the terms of the delegation of authority by the Board, the general secretary may approve requests from clubs to amend Article 4 of the club constitution to revise club locality.

DECISION: The Board, the general secretary acting on its behalf, approves amendments to the constitution of the following Rotary clubs, thereby revising their localities:

- Club
  - Adelaide Light, South Australia, Australia
  - Drury, Auckland, New Zealand
  - Durbuy, Belgium
  - Greater Copenhagen, Denmark
  - Hamilton Central, New Zealand
  - Hiroshima South, Hiroshima, Japan
  - Jeju-Tammora, Jeju, Korea, Republic of
  - Kasterlee, Belgium
  - Kisarazu, Chiba, Japan
  - Linwood-Woolston (Christchurch), New Zealand
  - Merbein, South Australia, Australia
  - Monterrey Profesional, Nuevo Leon, Mexico
  - Motueka, New Zealand
  - Mount Eliza, Victoria, Australia
  - Moutiers-Tarentaise Les 3 Vallee, Savoie, France

4. Extension of Deadline for District Governor Allocation Expense Report

Statement: Under the terms of the delegation of authority by the Board, the general secretary, in accordance with Rotary Code of Policies section 31.060.9., may approve an extension of the deadline for receipt of a district governor allocation expense report.

DECISION: The Board, the general secretary acting on its behalf, extends the deadline for submitting a final expense report to Rotary International until 30 September 2016 for the following districts (all of the governors served in the year 2015–16):

- District
  - Governor’s Name
  - 3770
    - Manuel N. Sy Peng Jr
  - 3830
    - Jose Bengzon

5. Extension of Time Limit for the Selection of District Governor

Statement: Under the terms of the delegation of authority by the Board, the general secretary, in accordance with Rotary Code of Policies section 31.050.2., may extend the time limit for the selection of a district governor in cases where the governor states that special circumstances warrant such action. The districts assured the Board that it will comply with RI Bylaws section 14.010. for nomination of all future governors.

DECISION: The Board, the general secretary acting on its behalf, extends the time limit for the selection of the following district governors serving in 2018–19: Districts 1450 (Denmark), 1580, 1590, 1610 (The Netherlands).

6. Incorporation of Rotary Clubs

Statement: Under the terms of the delegation of authority by the Board, the general secretary may approve all applications for incorporation that are in conformity with the general provisions for articles of incorporation.

DECISION: The Board, the general secretary acting on its behalf, offers no objection to the incorporation of the following Rotary clubs under the proposed articles of incorporation as submitted by those clubs:

- Club Name
  - Hagonoy Ang Bayang Kay Ganda, Bulacan, Philippines
  - Lansing, Michigan, USA
  - Point Fortin, Trinidad and Tobago
  - Dawson Creek Sunrise, British Columbia, Canada

7. Incorporation of Rotary Districts

Statement: Under the terms of the delegation of authority by the Board, the general secretary may approve all applications for incorporation that are in conformity with the general provisions for articles of incorporation.

DECISION: The Board, the general secretary acting on its behalf, offers no objection to the incorporation of District 9400 (South Africa, Botswana, Mozambique, Swaziland) under the proposed articles of incorporation as submitted by those districts.

8. Merger of Clubs

Statement: Under the terms of the delegation of authority by the Board, the general secretary may approve the application of two or more Rotary clubs to merge into a single new club, in accordance with established procedure and policy.

DECISION: The Board, the general secretary acting on its behalf, approves the merging of the following Rotary clubs in RI:
9. Resignation of Membership in Rotary International

Statement: Under the terms of the delegation of authority by the Board, the general secretary may cancel a club’s charter under the recommendation of the governor if the club has ceased to exist.

DECISION: The Board, the general secretary acting on its behalf, accepts the resignation of the following clubs and declares the charters issued to these clubs to be null and void:

<table>
<thead>
<tr>
<th>District</th>
<th>Club Name</th>
<th>Admitted</th>
<th>Terminated</th>
</tr>
</thead>
<tbody>
<tr>
<td>1020</td>
<td>Clyde Valley, Strathclyde, Scotland</td>
<td>1939</td>
<td></td>
</tr>
<tr>
<td>1100</td>
<td>Bredon Hill, Worcestershire, England</td>
<td>1939</td>
<td></td>
</tr>
<tr>
<td>1145</td>
<td>Brighton &amp; Hove Breakfast, East Sussex, England</td>
<td>1939</td>
<td></td>
</tr>
<tr>
<td>1150</td>
<td>Penarth, South Glamorgan, Wales</td>
<td>1939</td>
<td></td>
</tr>
<tr>
<td>1510</td>
<td>Nantes Duchesse Anne, Loire-Atlantique, France</td>
<td>1939</td>
<td></td>
</tr>
</tbody>
</table>

10. Termination of Membership in Rotary International – Disbanded

Statement: Under the terms of the delegation of authority by the Board, the general secretary may terminate the charters of clubs where further effort to rehabilitate the club is futile.

DECISION: The Board, the general secretary acting on its behalf, terminates the membership in RI of the following Rotary clubs:

<table>
<thead>
<tr>
<th>District</th>
<th>Club Name</th>
<th>Admitted</th>
<th>Terminated</th>
</tr>
</thead>
<tbody>
<tr>
<td>2170</td>
<td>Antwerpen-Zimmertoren, Belgium</td>
<td>2010</td>
<td>2016</td>
</tr>
<tr>
<td>3460</td>
<td>Cholan, Taiwan</td>
<td>1983</td>
<td>2016</td>
</tr>
<tr>
<td>3661</td>
<td>Busan Haeundae, Busan, Korea, Republic of</td>
<td>2015</td>
<td>2016</td>
</tr>
<tr>
<td>3670</td>
<td>Iksan Topmaru, Jeonrugub, Korea, Republic of</td>
<td>2012</td>
<td>2016</td>
</tr>
<tr>
<td>3750</td>
<td>Suwon-Changyong, Gyeonggi, Korea, Republic of</td>
<td>2005</td>
<td>2016</td>
</tr>
<tr>
<td>4370</td>
<td>Carupano, Bermudez, Sucre, Venezuela</td>
<td>2001</td>
<td>2016</td>
</tr>
<tr>
<td>4440</td>
<td>Juara-Vale do Arinos, Minas Gerais, Brazil</td>
<td>2015</td>
<td>2016</td>
</tr>
<tr>
<td>4560</td>
<td>Bicas, Minas Gerais, Brazil</td>
<td>1969</td>
<td>2016</td>
</tr>
<tr>
<td>4770</td>
<td>Araguari-Cafe do Cerrado, Minas Gerais, Brazil</td>
<td>2002</td>
<td>2016</td>
</tr>
</tbody>
</table>
11. Termination of Membership in Rotary International – Failure to Function

Statement: Under the terms of the delegation of authority by the Board, the general secretary may terminate the charters of clubs where further effort to rehabilitate the club is futile.

DECISION: The Board, the general secretary acting on its behalf, in accordance with RI Bylaws section 3.030.2, terminates the membership in RI of the following Rotary clubs:

<table>
<thead>
<tr>
<th>District</th>
<th>Club Name</th>
<th>Admitted</th>
<th>Terminated</th>
</tr>
</thead>
<tbody>
<tr>
<td>5490</td>
<td>Needles, California, USA</td>
<td>22 May 1923</td>
<td>30 Jun. 2016</td>
</tr>
<tr>
<td>6840</td>
<td>Greene County, Mississippi, USA</td>
<td>14 Mar. 2005</td>
<td>17 Nov. 2016</td>
</tr>
<tr>
<td>7640</td>
<td>Ocean City-Upper Township (Noon), New Jersey, USA</td>
<td>10 Jun. 2003</td>
<td>30 Jun. 2016</td>
</tr>
</tbody>
</table>

12. Excusing Club Indebtedness

Statement: Under the terms of the delegation of authority by the Board, the general secretary may, in duly justified cases, excuse clubs from payment of all indebtedness to RI when, in the general secretary’s judgment, the recommendation of the governor and other circumstances in the case, warrant such action.

DECISION: The Board, the general secretary acting on its behalf, in accordance with Rotary Code of Policies section 31.030.2, excuses the following Rotary clubs in District 4400 from paying their indebtedness to Rotary International from July to December 2016 and January to June 2017.

Bahia de Caraquez, Manabi, Ecuador
Chone, Manabi, Ecuador
Esmeraldas, Esmeraldas, Ecuador
Las Palmas de Esmeraldas, Esmeraldas, Ecuador
Manta, Manabi, Ecuador
Portoviejo, Manabi, Ecuador
Portoviejo del Valle, Manabi, Ecuador
Portoviejo Reales Tamarindos, Manabi, Ecuador
Portoviejo San Gregorio, Manabi, Ecuador
Portoviejo Solidario, Manabi, Ecuador

13. Incorporation of Global Networking Groups

Statement: Under the terms of the delegation of authority by the Board, the general secretary may approve all applications for incorporation of Global Networking Groups, in conformity with Rotary Code of Policies section 42.040.

DECISION: The Board, the general secretary acting on its behalf, offers no objection to the incorporation of the following Global Networking Groups under the proposed articles of incorporation as submitted by those entities: Environmental Sustainability Rotarian Action Group (ESRAG)

<table>
<thead>
<tr>
<th>District</th>
<th>Club Name</th>
<th>Admitted</th>
<th>Terminated</th>
</tr>
</thead>
<tbody>
<tr>
<td>6840</td>
<td>East New Orleans, Mississippi, USA</td>
<td>26 Oct. 1957</td>
<td>17 Nov. 2016</td>
</tr>
<tr>
<td>6890</td>
<td>Bartow Breakfast, Florida, USA</td>
<td>19 May 1993</td>
<td>3 Nov. 2016</td>
</tr>
</tbody>
</table>

14. Recognition of new proposed Rotary Fellowships

Statement: Under the terms of the delegation of authority by the Board, the general secretary is authorized to recognize Rotary Fellowships, in consultation with the Rotary Fellowships Committee.

DECISION: The Board, the general secretary acting on its behalf, recognizes the following new Rotary Fellowships:
15. **Approval of 2017 INTEROTA Rotaract Conference in Taipei, Taiwan**

*Statement:* In accordance with the policy established by the Board regarding INTEROTA, a triennial conference for Rotaractors, Districts 3480, 3481 and 3482 requested Board approval to host INTEROTA in 2017.

*DECISION:* The Board, the general secretary acting on its behalf, authorizes Rotaract clubs in Districts 3480, 3481 and 3482 to host INTEROTA in 2017 in Taipei, Taiwan, subject to the activities conducted in accordance with policy concerning INTEROTA.

16. **Request to Join Big West Rotaract Multidistrict Information Organization—Districts 5050 & 5300**

*Statement:* In accordance with the policy established by the Board with respect to multidistrict activities, the governor and Rotaract representative of Districts 5050 and 5300 requested the Board’s approval to participate in the Rotaract activities on a multidistrict level.

*DECISION:* The Board, the general secretary acting on its behalf, in accordance with established policy concerning multidistrict activities, authorizes the governors and Rotaract clubs in Districts 5050 and 5300 to participate in Big West Rotaract Multidistrict Information Organization Representing Districts 5000, 5010, 5020, 5030, 5050, 5100, 5110, 5130, 5180, 5220, 5240, 5280, 5300, 5320, 5330, 5340, 5490, 5500 and 5510, subject to the activities being organized and conducted in accordance with RI policy.
APPENDIX E

2017–18 RI COMMITTEE APPOINTMENTS
(Decision 89)

2018 International Assembly
Assists the president-elect in planning the International Assembly in accordance with RI policies and ensures effective and consistent training of incoming governors. The committee should create a program that helps promote the priorities and goals of the RI Strategic Plan.

Samuel F. Owori, Chair
Kenneth W. Grabeau, Vice-chair
James R. Ives
John C. Smarge
Ron D. Burton, Liaison Trustee

2018 RI (Toronto) Convention
Assists the 2017-18 president in planning the 2018 convention in accordance with the primary purpose of the international convention and RI policies governing conventions. The committee should create a program that helps promote the priorities and goals of the RI Strategic Plan.

R. Gordon McInally, Chair
Şafak Alpay, Vice Chair
Michele Guy
Christopher Nicholas Phillips
Ian Thomson
Donald L. Mebus, Advisor
Ian H.S. Riseley, Liaison Director
Paul A. Netzel, Liaison Trustee

2018 RI (Toronto) Convention Promotion
Assists the 2017-18 president in promoting the 2017 Convention in accordance with RI policies governing conventions.

Bryn Styles, Chair
Michael Colasurdo
Angelito Estanda Colona
Ovidiu Cos
Marcelo Demetrio Haick
Geeta Manek
Stephen Wilkinson

2019 RI (Hamburg) Convention
Assists the 2018-19 president in planning the 2019 convention in accordance with the primary purpose of the international convention and RI policies governing conventions. The committee should create a program that helps promote the priorities and goals of the RI Strategic Plan.

John T. Blount, Chair
Shekhar Mehta
Andreas von Moller
Barry Rassin
Jennifer Scott
Estela Werner de Torroba
Holger Knaack, Advisor
John C. Smarge, Advisor
Sangkoo Yun, Advisor
Samuel F. Owori, Liaison Director
Ron D. Burton, Liaison Trustee

Audit
Reviews and reports to the Board as appropriate on RI and Rotary Foundation financial reports, the external audit, the system of internal control, internal audit, and other matters connected therewith. The chairman of the Operations Review Committee or the chairman's designee shall serve as a liaison to the committee.

Michael Colasurdo, Chair
Ravi Vadlamani, Vice Chair
Jorge Aufranc
Bobbe Barnes
Mario de Camargo
Brian A.E. Stoyel
TBD (Trustee)

Communications
Provides guidance and advice to the Board on ways to effectively communicate the mission, program, and activities of Rotary to Rotarians, clubs, districts and the general public. It will advise the Board on all RI communication tools, including printed publications, electronic communication, and audio-visual materials for Rotarians and the general public. The committee is shall consider the RI Strategic Plan priorities and goals of enhancing Rotary's public image.

Bradford R. Howard, Chair
John Bernaden, Vice-Chair
Evan Burrell
Dinesh Gajeelee
Martina Mattick-Stiller

USA
USA
Australia
Mauritius
Germany
Constitution and Bylaws
Serves as counsel to the Board regarding all matters pertaining to the constitutional documents and legislative procedures of Rotary. The committee shall consider the RI Strategic Plan in its efforts.

Adrienne J. Bzura, Chair
Tom Griffin
Trichur N. Subramanian
Robert Knuepfer, Liaison Director
Kenneth M. Schuppert, Liaison Trustee

Districting
Recommends to the Board any adjustments of district boundaries for optimum effectiveness.

Karen K. Wentz, Chair
Mikael Ahlberg
Andy Smallwood

Election Review
Reviews all cases referred to it involving complaints or disputes over an election to any office in RI, including all charges of canvassing, campaigning or electioneering and any related matters.

Peter L. Offer, Chair
Greg E. Podd, Vice-chair
Elizabeth Cytra
William J. Hockin
Ronald L. Napier
Jennifer A. Scott
Tadami Saito, Liaison Director

Finance
Advises the Board on all finances of RI. It will recommend the annual budget and five-year financial forecast, review financial statement activity, monitor revenues and expenses, recommend investment policies, and monitor the performance of investment managers. The committee shall consider the RI Strategic Plan in its financial advisory role. Two Directors (and two Trustees) from the committee will form the Joint Cost Allocations to review and recommend to the Board and Trustees any changes required to RI’s methodology and allocation of costs to the Foundation.

Steven A. Snyder, Chair
Elio Cerini, Vice Chair

Global Networking Groups
This committee shall provide guidance and advice to the Board on all aspects of Rotarian Action Groups, Rotary Fellowships, and on strategies for promoting Vocational Service. It will assist Global Networking Groups wishing to receive official status with the application process. The committee shall consider requests from Rotarian Action Groups for alternative funding models for referral to the RI Board. The committee shall consider the RI Strategic Plan goal of enhancing and emphasizing the family of Rotary throughout the Rotary world and align its recommendations to the plan.

Robert L. Hall, Chair
Beth E. Keck, Vice Chair
Himansu K. Basu
Bill Boyd
Mark N. Burchill
Basker Chockalingam
Celia Cruz de Giay

Joint Young Leaders & Alumni Engagement
This committee shall advise the RI Board of Directors and The Rotary Foundation Trustees on engaging current Rotary program participants and Rotary alumni. It shall support strategies to engage these members of the Family of Rotary, to foster loyalty-building, to encourage ongoing connections to Rotary, and to increase Rotary’s capacity for service that aligns with the RI Strategic Plan and membership strategy.

Comprised of 11 members, serving preferably one year terms:
- Five Rotarians, including chair (PRID), vice-chair (RID/PRID), chair of the Membership Committee, chair of the Youth Exchange Committee, co-chair of the Rotaract/Interact Committee
- Three Rotaractors, including the co-chair of the Rotaract/Interact Committee
- Three Rotary Alumni (may be Rotarians)

Ann-Britt Åsebol, Chair
Lawrence Dimmitt, Vice-chair
Brittany Arthur
Tommie Buscemi
Minutes of the January 2017 RI Board of Directors Meeting

Leadership Development and Training

This committee shall provide guidance and advice to the Board on Rotary’s leadership training program for Rotarians, clubs and districts.

Jennifer Scott, Chair
Gayle Knepper, Vice-chair
Howard Caskie
Daniel Elicetche
Susan Howe
Karmal Sanghvi
Michael F. Webb, Liaison Trustee
Gregory F. Yank, Liaison Director

Membership

Advises the Board on matters related to membership development, retention, and education. It shall consider matters related to developing programs to attract new members, educate and retain new as well as existing members, and encourage the formation of new Rotary clubs in current Rotary countries. It shall assist in implementing regional membership strategies for attracting and retaining Rotarians in all parts of the Rotary world. The committee shall consider the RI Strategic Plan and align its recommendations to the plan.

Larry A. Lunsford, Chair
Richard D. Elizman, Vice Chair
Basker Chockalingam
Olivannan Gopalakrishnan
Yvette Grave
Jessie Harman
Eun-Soo Moon
Joe H. Otin
Barry Rassin
Marilyn Hoppen, Advisor

Membership Benefits

This committee assists in the implementation of the member benefit initiative, Rotary Global Rewards.

David J. Harilela, Chair
Stuart Heal
John C. Smarge

Operations Review

May review all operational matters, including but not limited to the effectiveness and efficiency of operations, administrative procedures, standards of conduct, and other operational matters as necessary. It shall act in an advisory capacity to the Board.

Mark Daniel Maloney, Chair
Frank N. Goldberg, Vice-Chair
Jackson S.L. Hsieh
Masahiro Kuroda
Kyu-Hang Lee
Julia Phelps
Noel J. Trevaskis, Liaison Director
Orşçelik Balkan, Liaison Trustee

Partnerships

The committee is to be actively involved and recommend to the Board Rotary’s policies regarding partnerships, the strategic direction of the organization’s partnership efforts and activities, and connecting with potential partners.

John Matthews, Chair
Barry Russin, Vice Chair
Bernard Baumgartner
Marion Bunch
Susan Jackson
Peter Kyle
Geeta Manek
Shekhar Mehta
Bryn Styles

Rotaract and Interact

This committee, mandated by the RI Bylaws, shall advise the Board on matters related to the Rotaract and Interact programs, including Rotaract’s Fiftieth Anniversary. It will review issues and suggestions related to these programs, including policies that promote and strengthen cooperation between Rotarians and Rotaractors and policies to advance leadership development and service through Interact. The committee shall coordinate and consult with the Joint Young Leaders and Alumni Engagement Committee. Under the direction of the President, it shall develop program content for and plan the Rotaract Preconvention. The committee is encouraged to consider the RI Strategic Plan and align its recommendations to the plan.

Tommie Buscemi, Co-chair
Laura Sophie Verdegaal, Co-chair
Maria V. H. Bremermann, Rotaractor
Mitty Chang
Vera Demerjian, Rotaractor

Mitty Chang, Rotaractor

网络传播
Minutes of the January 2017 RI Board of Directors Meeting

Siri Eiamchamroonlarp  Thailand
Amanda Firkins, Rotaractor  Australia
Ronald Kawaddwa  Uganda
Karthik V. Kittu  India
Lea Lowe, Rotaractor  Bahamas
Alexandra Ritchie, Rotaractor  USA
Eduardo Souto  Brazil
Gerard Allonneau, Liaison Director

Strategic Planning
The Strategic Planning Committee will advise the Board and Trustees on a shared vision and strategic plan for Rotary’s future. The committee will advise and work with the boards to develop, recommend, and enable the Rotary vision; align processes, systems, and leadership practices with the vision; provide planning leadership to implement the vision with the strategic plan; define expected outcomes, measurements, necessary change management practices, and review performance; and advise and engage key stakeholders on matters of strategic importance.

Stephanie A. Urchick, Chair  USA
Edward J. Mullen, Vice Chair  USA
Wim Leerman  Belgium
Michael McQueen  Australia
Nicki Scott  USA
Natalia Soebagjo  Indonesia
Francis F. Tusubira  Uganda
Sangkoo Yun  Korea
Barry Rassin, Liaison Trustee
Corneliu Dincă, Liaison Director

Youth Exchange
This committee shall advise the Board on matters related to the Rotary Youth Exchange program. It will review issues and suggestions related to Youth Exchange. The committee shall coordinate and consult with the Joint Young Leaders and Alumni Engagement Committee. The committee shall develop recommendations related to student travel insurance and district-level administration and financing of the program, as needed. Under the direction of the President, it shall develop program content for and plan the Youth Exchange Officers Preconvention. The committee is encouraged to consider the RI Strategic Plan and align its recommendations to the plan.
APPENDIX F

AMENDMENTS TO THE ROTARY CODE OF POLICIES REGARDING GUIDELINES FOR DIRECTOR NOMINATING COMMITTEES
(Decision 91)

28.010.5. Guidelines for the Functioning of the Nominating Committee for Director

A. Prior to the Meeting

1. The convener shall make the necessary arrangements for the committee to meet at the time (which shall be between the fifteenth and thirtieth days of September) and place decided by the Board of Directors of RI.

2. As soon as possible following the final date (1 September) for receipt by the convener of forms from clubs submitting the names of suggested candidates for consideration by the nominating committee, the convener shall send to the other members of the committee copies of the suggestion forms filed with the convener.

3. There should be no other communication or exchange of information between members of the committee regarding a suggested candidate, prior to the meeting of the committee.

4. Prior to the time of the meeting, members of the committee, in reviewing the qualifications of a suggested candidate, should consider only the information provided in the official suggestion form. So that candidates may be considered on an equal basis, the nominating committee, and the individual members of the committee, should not take into consideration supplementary brochures, circulars, statements, etc., which may be attached to the official suggestion form or otherwise received by the members of the committee.

5. Personal interviews of candidates are encouraged but are not required. However, if the majority of the committee determines that interviews should be offered to all candidates at their expense, they shall be so notified no later than two weeks before the scheduled meeting of the nominating committee. If the committee decides to interview candidates, it must take care that no candidate is disadvantaged may be excluded because of an inability to come for an interview.

6. If personal interviews of candidates are conducted, the committee shall ensure that each candidate is asked the same questions and each interview is allowed the same amount of time. The committee shall also ensure that all interviews are conducted on the same day and at the same location.

B. The Meeting

1. After the convener has called the meeting to order and reviewed the responsibility of the committee and the work at hand, the first order of business should be the selection of a chair from among the members of the committee. It shall be the duty of the committee chair to ensure that the following criteria are carefully observed and adhered to by the committee.

2. The committee should thoroughly review the qualifications of each candidate. Committee members are encouraged to share their personal knowledge of candidates with one another. The chair, or a committee member appointed by the chair, may contact a candidate to ascertain correct information concerning the candidate's qualifications.

3. The committee should strive to select the best qualified candidate, and consider using the following criteria in selecting its candidate:

   a. The Qualifications, Primary Duties and Responsibilities contained in RI Director Job Description;
   b. The questions developed by the RI Board to be used that year by the Nominating Committee for RI President in selecting its candidate;
   c. The candidate’s vision and goals for Rotary;
   d. How the candidate’s skills, competencies, and experience could bring specific or unique talents to the RI Board.

   a. Is the candidate a good speaker and able to communicate well?
   b. Has the candidate demonstrated good leadership ability and relate well to others?
e. Do family or work responsibilities prevent the candidate from giving the time necessary to serving effectively as a member of the Board of Directors of RI?

d. Is the candidate in good health so as to serve ably as a RI director?

e. Has the candidate been active in Rotary beyond the district level and continued to serve Rotary at all levels?

f. Has the candidate demonstrated a broad knowledge of Rotary and a strong commitment to the total program of Rotary?

g. What ideas does the candidate have for changes and improvements in Rotary?

4. A majority of the members of the committee shall constitute a quorum. The transaction of all business shall be by majority vote, except that in selecting the committee's nominee for director, the nominees for director and alternate must receive at least the same number of votes as the number which constitutes no less than a 60 percent majority of the committee.

5. The committee should select an alternate candidate, in the event the candidate who is the first choice of the committee subsequently is unable to serve. The name of the alternate candidate shall be kept confidential.

6. Prior to the adjournment of the meeting of the committee, the chair, on behalf of the committee, should contact by telephone the candidate selected by the committee to determine that person's willingness and ability to serve as director of RI if nominated and elected.

C. Subsequent to the Meeting

1. Immediately following the meeting of the committee, the chair shall notify all the candidates of its selection of the candidate for nomination as director of RI.

2. As soon as possible following the adjournment of the meeting of the committee, the chair shall send to the general secretary the name and address and acceptance of the nominee. The chair shall later file with the general secretary the written report of the committee naming its selection of a candidate for nomination as director, including an indication that the named candidate has been contacted by the committee and has indicated willingness and ability to serve as director of RI if nominated and elected. The report should also state that, to the best of the committee's knowledge, the selected candidate has not violated RI's rules against campaigning for office. The written report of the nominating committee must be filed with the general secretary no later than ten days following the meeting of the committee.

3. The proposal forms for the candidate selected and the alternate selection and the proposal forms for the remainder of candidates shall be transmitted to the general secretary. The name of the alternate candidate shall otherwise be kept confidential.

4. Members of the committee are not to discuss with anyone their deliberations within the committee at any time or reveal the name of the nominee until after all candidates have been notified.
APPENDIX G

REALIGNMENT OF ROTARY ZONES
(Decision 94)

ZONE 1: Bangladesh, Indonesia, Japan (northern),
Pakistan: 2500, 2510, 2520, 2530, 2540, 2550, 2560,
2800, 2830, 3271, 3272, 3281, 3282, 3410, 3420

ZONE 2: Guam, Japan (central), Micronesia, Northern
Marianas, Palau: 2570, 2580, 2590, 2600, 2610, 2620,
2750, 2760, 2770, 2780, 2790, 2820, 2840

ZONE 3: Japan (southern): 2630, 2640, 2650, 2660,
2670, 2680, 2690, 2700, 2710, 2720, 2730, 2740

ZONE 4: India (western and northern): 3011, 3012, 3040,
3051, 3052, 3053, 3060, 3070, 3080, 3090, 3141, 3142

ZONE 5: India (southern), Maldives, Sri Lanka: 2981,
2982, 3000, 3201, 3202, 3211, 3212, 3220, 3230

ZONE 6: Bhutan, India (eastern), Nepal: *58, 3030,
3110, 3120, 3240, 3250, 3261, 3262, 3291, 3292

ZONE 7: India (central and southern): 3020, 3131, 3132,
3150, 3160, 3170, 3181, 3182, 3190

ZONE 8: Australia, New Zealand and Pacific Islands:
9455, 9465, 9500, 9520, 9550, 9570, 9600, 9630, 9640,
9650, 9670, 9675, 9685, 9700, 9710, 9780, 9790, 9800,
9810, 9820, 9830, 9910, 9920, 9930, 9940, 9970, 9980

ZONE 9: China, Hong Kong, Macau, Mongolia,
Taiwan: *52, 3450, 3460, 3470, 3480, 3490, 3500, 3510,
3520

ZONE 10: Brunei, Cambodia, Laos, Malaysia,
Myanmar, Philippines, Singapore, Thailand: 3300, 3310,
3330, 3340, 3350, 3360, 3770, 3780, 3790, 3800, 3810,
3820, 3830, 3850, 3860, 3870

ZONE 11: South Korea (northern): 3600, 3620, 3630,
3640, 3650, 3690, 3730, 3740, 3750

ZONE 12: South Korea (southern): 3590, 3610, 3661,
3662, 3670, 3680, 3700, 3710, 3721, 3722

ZONE 13: Andorra, Belgium, France, Luxembourg,
Monaco: 1510, 1520, 1620, 1630, 1640, 1650, 1660,
1670, 1680, 1690, 1700, 1710, 1720, 1730, 1740, 1750,
1760, 1770, 1780, 1790, 2170

ZONE 14: Italy, Malta, San Marino: 2031, 2032, 2041,
2042, 2050, 2060, 2071, 2072, 2080, 2090, 2100, 2110,
2120

ZONE 15: Germany (northern and central): 1800, 1810,
1820, 1850, 1860, 1870, 1890, 1900, 1940

ZONE 16: Germany (southern), Israel, Switzerland:
2490

ZONE 17: Aland Islands, Estonia, Finland, Latvia,
Russia (western), Sweden (northern): 1380, 1390, 1400,
1410, 1420, 1430, 2220, 2320, 2330, 2340, 2350, 2370,
2380, 2400, 2410

ZONE 18: Denmark, Faroe Islands, Greenland, Iceland,
Lithuania, Norway, Poland, Sweden (southern): 1360,
1440, 1450, 1461, 1462, 1470, 1480, 2231, 2250, 2260,
2275, 2290, 2305, 2310, 2360, 2390

ZONE 19: England (northern), Ireland, Isle of Man,
Northern Ireland, Scotland, Wales: 1010, 1020, 1030,
1040, 1060, 1070, 1080, 1090, 1100, 1150, 1160, 1180,
1190, 1210, 1220, 1230, 1260, 1285

ZONE 20: England (southern), Portugal, Spain, The
Netherlands: 1110, 1120, 1130, 1145, 1175, 1200, 1240,
1550, 1560, 1570, 1580, 1590, 1600, 1610, 1960, 1970,
2201, 2202, 2203

ZONE 21: Austria, Eastern Europe, Middle East: *53,
*55, 1910, 1911, 1912, 1913, 1920, 2232, 2240, 2241,
2420, 2430, 2440, 2452, 2470, 2482, 2483, 2484

ZONE 22: Africa: 2451, 9010, 9101, 9102, 9110, 9125,
9140, 9150, 9210, 9211, 9212, 9220, 9350, 9370, 9400

ZONE 23: Central America, Columbia, Dominican
Republic, Mexico, USA (TX), Venezuela: 4060, 4100,
4110, 4130, 4140, 4170, 4185, 4195, 4240, 4250, 4271,
4281, 4370, 4380, 5790, 5810, 5840, 5870, 5890, 5910,
5930

ZONE 24: Brazil (central and northern): 4310, 4390,
4410, 4420, 4430, 4440, 4470, 4480, 4490, 4500, 4510,
4520, 4530, 4540, 4550, 4560, 4570, 4580, 4590, 4600,
4610, 4620, 4720, 4750, 4760, 4770
ZONE 25: Antarctica, Argentina, Bolivia, Brazil (southern), Chile, Ecuador, Paraguay, Peru, Uruguay:
*44, 4320, 4340, 4355, 4400, 4455, 4465, 4630, 4640, 4650, 4651, 4660, 4670, 4680, 4690, 4700, 4710, 4730, 4740, 4780, 4815, 4845, 4895, 4905, 4920, 4930, 4945, 4970, 4980

ZONE 26: Canada, Russia (eastern), St. Pierre & Miquelon, USA (AK, ME, MI, NY, WA): *57, 5010, 5040, 5060, 5360, 5370, 5550, 6290, 6310, 6330, 6360, 6380, 7010, 7040, 7070, 7080, 7090, 7790, 7810, 7820

ZONE 27: USA (CA, CO, ID, MT, NE, NV, OR, UT, WA, WY): 5020, 5030, 5080, 5100, 5110, 5130, 5150, 5160, 5180, 5190, 5390, 5400, 5420, 5440

ZONE 28: USA (AZ, CA, CO, HI, NM, NV, TX): 5000, 5170, 5220, 5230, 5240, 5280, 5300, 5320, 5330, 5340, 5450, 5470, 5490, 5500, 5510, 5520, 5730

ZONE 29: USA (IA, IL, KS, MI, MN, ND, NE, OK, SD, WI): 5580, 5610, 5630, 5650, 5670, 5690, 5710, 5950, 5960, 5970, 6000, 6220, 6250, 6270, 6420, 6440, 6450

ZONE 30: USA (AL, IN, KY, MS, OH, TN): 6540, 6560, 6580, 6600, 6630, 6650, 6670, 6690, 6710, 6740, 6760, 6780, 6860, 6880

ZONE 31: USA (AR, IL, KS, LA, MO, MS, OK, TN, TX): 7570, 5770, 5830, 6040, 6060, 6080, 6110, 6150, 6170, 6190, 6200, 6460, 6490, 6510, 6800, 6820, 6840

ZONE 32: Bermuda, Canada, USA (CT, MA, ME, NH, NJ, NY, PA, RI, VT): 7120, 7150, 7170, 7190, 7210, 7230, 7255, 7390, 7410, 7430, 7450, 7470, 7490, 7500, 7510, 7640, 7780, 7850, 7870, 7890, 7910, 7930, 7950, 7980

ZONE 33: USA (D.C., DE, MD, NC, PA, SC, TN, VA, WV): 7280, 7300, 7330, 7360, 7350, 7550, 7570, 7600, 7610, 7620, 7630, 7670, 7680, 7690, 7710, 7720, 7730, 7770

ZONE 34: The Caribbean, French Guiana, Guyana, Puerto Rico, Suriname, USA (FL, GA, SC): 6890, 6900, 6910, 6920, 6930, 6940, 6950, 6960, 6970, 6980, 6990, 7000, 7020, 7030, 7750

*Two-digit numbers denote groups of non-districted clubs. 44 = Antarctic clubs; 52 = China clubs; 53 = Kosovo clubs; 55 = Albania clubs; 57 = former 2225 Russian clubs; 58 = former 3100 district clubs.
# APPENDIX H

## NEW ROTARY ZONES IMPLEMENTATION SCHEDULE

(Decision 94)

<table>
<thead>
<tr>
<th>Nominating Committee for RI President</th>
<th></th>
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<tbody>
<tr>
<td>Committee members selected</td>
<td>March-July 2017</td>
</tr>
<tr>
<td>Committee meeting</td>
<td>August 2017</td>
</tr>
<tr>
<td>President-nominee declared</td>
<td>October 2017</td>
</tr>
<tr>
<td>President elected at Convention</td>
<td>June 2018</td>
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<table>
<thead>
<tr>
<th>Nominating Committee for RI Director</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Committee members selected by districts</td>
<td>2017-18</td>
</tr>
<tr>
<td>Committees meet</td>
<td>September 2018</td>
</tr>
<tr>
<td>Directors elected at Convention</td>
<td>June 2019</td>
</tr>
<tr>
<td>Directors serve on RI Board</td>
<td>1 July 2020–30 June 2022</td>
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<thead>
<tr>
<th>Rotary Institutes</th>
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APPENDIX J

ROTARY ALUMNI ENGAGEMENT STRATEGIES
(Decision 110)

Rotary alumni wish to engage with Rotary along the same lines as Rotarians, by joining leaders, taking action, and exchanging ideas. The key to strong engagement is to create lasting connections with current program participants that endure throughout their lives as alumni. Use this menu to help guide engagement activities with former program participants.

JOIN LEADERS
Connect with leaders from all continents, cultures, and occupations.

Alumni are interested in acquiring and expanding leadership and professional skills. Many alumni fall within a prime age range for joining Rotary and show a strong interest in membership.

- Connect alumni with a Rotary club that meets their needs.
- Create and maintain an alumni association.
- Invite alumni to join a Rotaract or Interact club.
- Invite alumni to participate in Rotary Youth Leadership Awards.
- Promote Rotary Peace Fellowships to interested alumni.
- Provide career-based and Rotary-based mentoring opportunities to young leaders.

EXCHANGE IDEAS
Expand networks and worldviews.

Alumni are interested in connecting with a diverse group of professionals.

- Invite alumni to join discussion groups on My Rotary.
- Encourage alumni to subscribe to Reconnect and participate in Rotary’s social media networks.
- Promote Rotary Youth Exchange to alumni as participants or mentors to students.
- Alumni are eligible to join Rotarian Action Groups.
- Invite alumni to attend the annual RI Convention, which non-Rotarians can attend for a special rate.
- Include alumni on your club and district newsletters and social media.
- Introduce Rotarians to the work Rotaractors do.
- Appoint alumni and young professionals to district committees.

TAKE ACTION
Create lasting change in communities around the world.

Alumni are volunteers and show a strong interest in international service.

- Include alumni in your next service project. Consider ways to count hours for recognition of service.
- Encourage alumni to contribute to Rotary’s work.
- Identify paths in which young professionals can incorporate professional development in their contribution to Rotary’s work.
- Provide scholarships to alumni to further their skills and invite them to mentor current scholars.
- Alumni make great vocational training team participants.
- Include alumni in your Rotary Community Corps.
- Nominate alumni and alumni associations for alumni awards.
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* Filed only with the official copy of these minutes